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Indian Child and Family Services in Canada

FINAL REPORT

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Indian and Northern Affairs Canada
Child and Family Services Task Force

Indian Child and Family Services in Canada

FINAL REPORT

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This report would not have been possible without the support, co-operation and assistance of many people within and outside of the Department.

What began as a relatively straightforward collection and review of data rapidly became a rather large, time-consuming and sometimes frustrating task as it became apparent that very basic data was not readily available or not available in a useable format. In addition, as time passed, pressing issues made it necessary to shift focus periodically to generate answers to specific questions not originally anticipated.

Nonetheless, it has been a rewarding experience for those involved and, hopefully, the results of the work will be useful. Our understanding of the dynamics of Indian child and family services, of the impact and effectiveness of existing policies and, in particular, of the results of efforts to facilitate the transfer of services to Indian control and responsibility has grown markedly. In addition, a groundwork has been established through which our ability to monitor and report effectively on the impact of current policies can be improved. Finally, the report provides at least a beginning step to informing discussion and debate on issues and policy.

The Task Force consisted of Elaine Laurier and Normand Levasseur from National Headquarters, Frank Winters from British Columbia Region, and Tom Goff from Ontario Region. The Task Force was most ably assisted by Dick Lightbown of Organization and Systems Development Inc. whose extensive background in Indian child and family service development, technical expertise and conceptual clarity constituted a most valuable contribution to the undertaking.

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The "Selected Profiles of Indian Services", appearing in appendix 2 of the report, were researched and reported for the Task Force by Elizabeth Lightbown, Elaine Laurier, Peter Holland and Dick Lightbown.

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Tom Goff
Toronto
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PREFACE

This report describes Indian child and family services provided by bands, provincial agencies and the Department of Indian and Northern Affairs in the period 1981/2 to 1985/6. The data in the report has been gathered from the national and regional offices of the Department of Indian and Northern Affairs across the country. The data reflects the costs borne by the Department for Indian child and family services in this period as reflected in the records of the Department.

Over the years, the Department has responded to the needs of Indian communities for services for children and their families. With the exception of Saskatchewan, the Department has made arrangements with provincial agencies for the delivery of services for children and their families, or, more recently as the report details, arrangements with bands for the delivery of these services. In Saskatchewan, the Department has arrangements with the Province for some of the services, with bands for some of the services, and others it provides directly through its own social work staff in the region. Some of the arrangements for the delivery of services to Indian children and their families were made in the 60's and these arrangements were still in effect during the study period, 1981/2 to 1985/6. Others were made more recently including some made during the study period. Because these arrangements cover such a long period of time, they reflect different patterns of services that are provided to Indian children and their families and different cost-sharing formulae. Because of these variations, individual arrangements between the Department and provinces and bands have been reviewed and profiled separately for this study. These profiles of individual arrangements can be found in Appendix 1. In this way, the study has been able to assemble a complete picture of Indian child and family services and costs to the Department.

Arrangements made by the Department over this long period with provinces and bands are reflected in a variety of "agreements". More recent arrangements, particularly those made during the study period, are formal agreements or contracts signed by the parties. Some of these, particularly the tripatite agreements (between the Department, provinces and bands) which typically cover a five year period , have been signed by the Department following Cabinet and Treasury board authorization. Others, between bands and the Department, which cover a one year period have been "contribution agreements" with bands and are not individually authorized by Cabinet and Treasury Board. Still others, between bands and the Department, which cover periods of more than a year, such as the 1981 agreement with the Spallumcheen Band in British Columbia or the 1987 agreement with the bands affiliated with Ojibway Tribal Family Services in Northwestern Ontario, have been authorized separately by Cabinet and Treasury Board.

Earlier arrangements are more complex. The earliest arrangements that were still in effect during this study period were made by the Department with provincial agencies. Some of these like the "agreement" with the Province of Alberta were formed by exchanges of letters between officers of the Department and the provincial agency. Others were formal agreements like the 1965 Welfare Agreement between Canada and Ontario which covers federal-provincial cost-sharing of a number of welfare services including services for children and their families. Bands, for the most part, did not participate in these earlier arrangements for the provision of child and family services although a notable exception was the first tripartite agreement between the Department, the Province of Alberta and the Blackfoot Band in 1973. This agreement was replaced by a new agreement between these parties in 1985. Formal agreements entered into in these earlier years were individually authorized by Cabinet and Treasury Board; informal "agreements" or "understandings" which were not time limited, or year-by-year contribution agreements with bands were not individually authorized.

In this report, arrangements of the Department for the provision of child and family services have been classified by the parties involved. The five types, Federal-Band, Federal-Provincial, Federal-Provincial-Band, Provincial-Band, and Federal-Band/Provincial-Band, are descibed in the section, "Service Agreements". This typology was created to trace the pattern and changes in the pattern of band involvement in the delivery of child and family services over the course of the study period. The report does not classify arrangements by the length of their term, by their degree of formality, or by their individual or global authorization by Cabinet and Treasury Board.

The purpose of this report has been to describe Indian child and family services and costs nationally and regionally and to show trends in services and costs over the five year study period. Services are described in three categories - Service (the hours of service time of staff to deliver services to Indian children and their families); Administration (the hours of administration time of staff to administer services delivered to Indian children and their families); and Care (the days of care provided to Indian children outside the home of their parents paid for by the agency delivering services). Costs are defined for Indian child and family services overall; by service category (for "service", "administration" and "care"); by unit cost (eg. the "service" cost divided by the number of hours of service provided); and by per capita cost (eg. the "service" cost divided by the number of children that make up the target population of the agency).

More recent arrangements with bands and with bands and provinces (tripartite agreements) are more detailed than earlier arrangements in their definition of resources and costs. For example, the 1981 agreement between the Department and Spallumcheen Band specifies the contribution in dollars to the Band by the Department by year as well as the number of staff-years funded by these dollars for service to community residents and for administration of the service. These allocations permit "input" definition of service and administration time. In this case, the number of hours of a full-time staff person at work in the year was taken to be 1650 (time at work excludes weekends, statutory holidays, annual leave, sick leave, compassionate leave, and staff development leave). Since none of the agencies funded by the Department (bands or provincial agencies) report *staff time spent* on the provision of services or the administration of services (output measures) both "service" and "administration" measures in the report are input measures based upon these allocations of staff years.

Earlier arrangements, particularly with provincial agencies, did not define staff allocations for service delivery and administration. In such agencies, services to Indian children and their families made up a small portion of the overall caseload of the agency. In some arrangements, as the report points out, the Department did not pay for one or both of these costs, consequently, the agency made no claim for such costs to the Department and these costs are not reflected in the services or costs described in this report. Where the provincial agency could make such claims, the Department's records do reveal such costs; however, there is no time allocation attributed to such costs. To establish a comparative base to data from these earlier arrangements and more detailed data from more recent arrangements, an average salary of $24,000 was taken to convert these costs into hours. The average figure takes account of the cost of front-line caseworkers, supervisors, administrators and, in some cases such as Ontario, executive staff of service delivery agencies as well as the variation in salaries from 1981/2 through 1985/6.

The third measure of services and costs, "care", is in all cases of earlier and more recent arrangements based upon output reported monthly by each agency of bands or provinces to the Department. Each regional office of the Department receives service accounts and cost claims from funded agencies of bands and provinces covering the number of days of care provided to Indian children by type of placement (foster home, group home and institution) and the maintenance cost attributed to such care. Days of care constitutes the only consistent output measure of service recieved by the Department under the variety of arrangements for service delivery with bands and provincial agencies. Thus, while the "service' and "administration" data in this report is an input measure based upon staffing allocations in an agreement or upon costs claimed divided by a constant salary allocation, the child care data is a service output measure reported by each service delivery agency based upon its current caseload.

INTRODUCTION

This report is about Indian child and family services in Canada. More specifically, it addresses the arrangements initiated and supported by Indian and Northern Affairs Canada for the provision of these services to Indian bands across the country. The Department has supported the provision of services to Indian children and their families for many years. It does so through arrangements with service providers. These arrangements have been made in a number of forms. Formal service agreements have been developed with provincial agencies and with bands in more recent years, but earlier arrangements, going back to the 1960s, include exchanges of letters to establish an understanding between the Department and the other party.

Specific and formal agreements have been developed individually in different regions of the country and with different groups within regions. Cabinet and Treasury Board approval have been obtained individually for most of these agreements. As circumstances have changed within different regions across the country, discussions and negotiations have taken place, leading to a new or renewed agreement.

This process has ensured Indian access to child and family services across the country. All bands have access to provincial services and/or are providing services to their members themselves with funding provided by the Department under service agreements. The process has resulted in a comprehensive network for service delivery to all bands, and in 155 service agreements that are administered by regional offices of the Department. In 1981/2, there were 46 service agreements; by 1986/7, the number had grown to 155. In 1981/2, 127 bands were signators to most of the agreements in force at the time; by 1986/7, the number of bands had increased to 308 (approximately 55% of the bands in the country).

However, the current process has also meant that the terms and conditions of the 155 service agreements currently in force are not consistent across different regions or within individual regions. That fact, a very significant rate of increase in the number of service agreements (237% over 5 years), as well as increasing requests from bands to negotiate new or renewed agreements initiated an internal management review of these agreements in the summer of 1986. Senior management in national headquarters appointed the Child and Family Services Task Force to conduct a review of the agreements and the services and costs associated with them.

The review leading up to this report was conducted by the task force, composed of Department staff. The task force was assisted in gathering data by regional staff of the Department. It has been predominantly an internal review. With the exception of the profiles of Indian community services studied in eight areas across the country, the review rests upon data contained in departmental records located in district, regional and national offices.

The purpose of the review has been to describe the Indian child population, the arrangements for the provision of services to them across the country, the services provided, the costs of those services, and the transfer of service delivery responsibility and resources from provincial agencies to bands and their organizations over the five year period, 1981/2 to 1985/6. While reference will be made from time to time in the report to statistics that include more recent data, this five year period was adopted in order to ensure complete data from all regions across the country. A second purpose of the review was to examine the transfer of services and resources to bands more closely in eight case studies, in New Brunswick, Quebec, Ontario, Manitoba, Alberta and British Columbia. The data for these profiles was collected by the task force with the assistance of staff of the respective Indian agencies. These profiles are reported individually in Appendix 2 of the report.

The task force began the review in mid-June of 1986. In the summer of 1986, data for an initial profile of population, agreements, services and costs was assembled and examined. Gaps and inconsistencies in the data were identified and reported. In December, Phase II of the review was initiated with a workshop on methodologies with representatives of each of the regions. Through the winter months of this year, regional staff continued to research, update and expand the data requested by the task force. At the same time, the task force conducted the on-site reviews of bands' services with the eight selected agencies. In the spring, data submitted by the regions was loaded on a computer and analyzed.

This report contains the information gathered by the task force. All arrangements with bands and provinces across the country have been examined and summarized for the five year period. Each of the agreements to which the Department is a party have been described and the volume and trends in services and expenditures under these agreements have been analyzed.

The report is composed of six documents: a review and analysis of findings and five appendices.

1. This first document reports the findings of the review from a national perspective, describing in narrative and statistics the Indian child population, the service agreements in effect by region in the study period, the services provided under the agreements, the costs of these services, and the transfer of service delivery responsibility from provincial agencies to bands and their organizations.

2. The second document, the first appendix to the report, *Agreements, Services and Costs By Region* , is a series of tables profiling each of the agreements with bands and provincial agencies by region for the study period, 1981/2 to 1985/6.

3. The third document, the second appendix, *Selected Profiles of Indian Services* , is composed of each of the eight reports from the case studies of Indian child and family services authorities that were conducted in the winter months of this year.

4. The fourth document, the third appendix, *National Tables and Band and Provincial Delivery Tables* , presents national tables summarizing statistics prepared on the agreements in Appendix 1. The tables represent a series of "sorts" or reorderings of the data in a national data base covering all service agreements in the study period prepared for the review. One series of tables presents the data on all agreements over the five year period; another series of tables presents comparative data of band and provincial delivery of child welfare services to Indian communities.

5. The fifth document, Appendix Four, *Regional Reviews* , presents individual reports on the arrangements in each region of the Department. Since there has been so much variation in relationships between the Department and provincial agencies, region by region, and since these older relationships have had a bearing on more recent relationships with bands and provincial agencies, the relationships in each region have been reviewed and reported individually.

6. The last document, *Appendix 5* , examines the child welfare process in relation to protection services for children in some detail, and illustrates differences in approach to protective care in provincial and band provision of service to Indian children and their families using a hypothetical child welfare case.

HISTORICAL OVERVIEW

The history of child welfare services for Indians in Canada is marked by patterns of dramatic change and pronounced impact. Assistance to Indian children and their families was provided informally, by band custom, within the network of the extended family for generations. Children were maintained, educated and protected through the usual roles of many adults, including grandparents, aunts and uncles, as well as their natural parents. When circumstances required their separation from their natural parents, children were "taken in" by relatives to live with them in their homes. These informal patterns of "service" (part of the larger pattern of practices of mutual assistance based on reciprocal obligations within the extended family) became inadequate to meet the needs of band members when families were required to reside permanently on reserves and send their children to residential schools for ten months of each year, and when cash income became necessary to sustain the family.

The first dramatic change in child welfare service began in the 1950s. Provincial agencies began to make arrangements with bands and with the Department to extend their child welfare services into Indian communities in order to fill the gap resulting from the disruption in traditional patterns of community care. Caseworkers from nearby towns and cities were sent into Indian communities to protect Indian children from harm or injury. In the course of their interventions into Indian family life, non-Indian caseworkers acted in reference to the customs and values of the dominant society and without reference to Indian custom and values and the patterns of community care long established among members of the extended family. In the latter part of this decade, the formal services mandated by provincial child welfare legislation began to replace the informal and customary services inherent in Indian community life. By the 60s, the Department had entered into arrangements of varying degrees of formality with each of the provinces to fund the extension of provincial child welfare services to Indian communities and the new pattern of service was consolidated.

The Federal - Provincial Conference of 1963 concluded that government should make services available to Indians "according to the standards in other communities". Since the Department lacked the authority and capacity to ensure the availability of adequate child welfare services for bands directly, initiatives were taken to arrange for the extension of existing provincial services on reserves. Cabinet and Treasury Board authorities of 1964 and 1966 authorized the Department to negotiate arrangements with provinces. Ontario was the only province to undertake a comprehensive agreement with the federal government for the extension of all provincial welfare services, including child welfare services, to Indian people. However, other arrangements were made with other provinces and the Department staffed its own social development divisions in the regions to supplement provincial services on reserves.

A requirement for the extension of provincial services under these early arrangements was the provision of federal funding to offset provincial costs. In 1972, further Cabinet and Treasury Board decisions authorized funding of up to 100% of the cost of services provided on reserves and 50% of off reserve costs under Part 1 of the Canada Assistance Plan.

The extension of provincial services into Indian communities as well as the delegation of provincial authorities to bands to deliver their own services has been possible through complementary, inter-governmental authorities. The federal government has jurisdiction for Indians and Indian lands and has passed the Indian Act to regulate the administration of Indian affairs. Provincial governments have jurisdiction for welfare matters within their respective territories, including the welfare of children, and each province has passed child welfare legislation to regulate the administration of its own child welfare program. Since there is no federal legislation specifically addressing Indian child welfare, Section 88 of the Indian Act recognizes the application of provincial child welfare law to Indians within the territory of each province. The combination of federal and provincial authorities gives legal force to the extension of provincial child welfare services into Indian communities.

In the latter part of the 70s, the effects of the extension of provincial child welfare services upon Indian children and their families was well known and had became a serious concern of Indian leaders and governments The experience of Indian children and families was corroborated by formal evaluation studies conducted in several provinces. Together, the weight of evidence of direct experience and research findings questioned the appropriateness of provincial child welfare methods in relation to Indian children and their families, for example, the removal of children and their loss from the community. In the latter part of that decade, resolutions from tribal chiefs and from individual bands were passed declaring the intent of bands to resume direct responsibility and control of services to Indian children and their families in order to protect Indian children and preserve their Indian identity.

Applications from bands to the Department began in the 70s and continue today for funds to plan for community care of children and their families. Bands are well aware that customs and practices have changed within the communities and new, as well as renewed, practices of community care have to be planned and developed to meet current needs of their members. The Department has responded to these requests and has increasingly provided funding directly to bands to plan and develop services that would supplement or replace the child welfare services that provincial agencies have been providing since the 50s.

In response to the requests of bands, the Department indicated its support of the progressive transfer of child and family services from government to bands in the G-1 Policy issued in May, 1982. Under this current policy, the Department has pursued two goals:

- to ensure Indian access to social services (including child and family services) in order that Indians can function in and contribute to their communities and to Canadian society; and,
- to transfer control and responsibility for Indian social services from governments to bands as bands are prepared to assume control and responsibility.

To facilitate the transfer of services and resources to bands, the Department has negotiated service agreements with provinces and bands as bands have indicated their readiness to deliver child and family services. As each major child welfare agreement has been concluded, the Department has normally sought and obtained Cabinet and Treasury Board approvals for authority and funds to implement the agreement. There are now 155 agreements in place and there is an increasing demand from bands across the country to negotiate new agreements and to extend and expand existing agreements.

Provincial agencies have also responded to the evident need for change marked in research and Indian experience. Several provinces have now changed their legislation on child welfare recognizing Indian bands and the distinctive social and cultural needs of Indian children, and empowering the Minister to enter into agreements with Indian bands delegating provincial authorities under the act for the implementation of child welfare services. Some provincial agencies have provided cross-cultural training for their staff, employed native caseworkers, and implemented priority placement policies directed to keeping Indian children within their own communities or within native families in other communities.

A movement has begun among bands in this decade to reestablish community care for children and their families. At this time, service agreements support the provision by over half of the bands in the country of some or all of the services for children and their families covered under a typical child welfare program. In 1981/2, 9 bands had developed a full range of services replacing those of the provincial agency formerly extending child welfare services into their communities. By the end of the current fiscal year, it is expected that 119 bands (21% of the bands in the country) will have assumed full responsibility and control for the provision of services formerly extended by provincial agencies.

In the past thirty years, services to support and care for Indian children and their families have been moved out of Indian communities, and currently there is a trend to move a significant degree of control and delivery of these services back into Indian communities. The extension of provincial services which began in the late 50s involved a formal, authoritative and foreign (from the Indian viewpoint) child welfare program. Some of the effects of this intrusion were so disruptive that Indian bands and governments within a decade agreed that the approach had to change. Recent changes in provincial legislation and programs are emphasizing Indian involvement in all aspects of service delivery - in planning services for individual cases, in providing care to Indian children, and in transferring service delivery responsibility overall to bands. Changes in departmental policy, supporting band development and delivery of services, have also been instrumental in facilitating the current movement back to Indian community care.

Provinces across the country have been willing, to varying degrees, to extend their services into Indian communities with federal contribution to meet their costs. There is no consensus between the two senior levels of government on responsibility for Indian child welfare and as a result there exist a variety of arrangements and formal agreements between the Department and the Provinces, defining the nature and extent of the Department's contribution to provincial costs. With the transfer of responsibility for the delivery of services to Indian children and their families from provincial agencies to bands or their organizations, the Department has assumed responsibility for funding most of the direct costs of the bands for delivery to members on their reserves and varying amounts of the costs for delivery to members off their reserves (depending on prevailing residency requirements in each region) or for members returning to their reserves. Thus, the issue of responsibility continues to influence and to vary the terms of agreements for the delivery of services to Indian children and their families.

CHILD WELFARE

People experience problems from time to time - problems in coping with many kinds of situations in their lives. These individual problems often magnify and extend within family relationships, and families pull together as best they can to deal with them. In the past, families could draw only on their own resources with help from neighbours and occasionally from their doctor or clergyman. Today, as our lives become increasingly complex, we have developed many kinds of new services and professions to address individual and family problems. Psychiatrists, psychologists, nurses, teachers, social workers and many others are there to help, extending their help through such programs as remedial education, alcoholism treatment, social housing, vocational training, counselling, public assistance, and child welfare.

Family problems are not discrete; they are interdependent. While different helping professionals and programs will approach a troubled family from different perspectives, the interdependence of family problems necessarily leads to an interdependence of services to the family. Overcrowding in sub-standard housing can be seen to be related to patterns of alcoholism, unemployment, financial dependence, low levels of school achievement, domestic violence, and a variety of other problems. Just as critically, improvement in housing standards is not effective, in itself, to address these other problems. One service, for example alcoholism treatment, can be effective in alleviating alcohol dependence, stabilizing family members and the family unit as a whole and setting up opportunities for other services, such as job training and employment services to help the family back to self-care and self-support.

Child welfare is one of these helping services which takes as its perspective on the family, family relationships and the ability of the family to care for and protect children and to foster their development. While the child is the primary focus of child welfare services, needs of the family unit as a whole are addressed under the program to ensure the proper care and protection of the child. Other human services address the needs of the family as a whole and the particular needs of individuals within the family, including the children. For example, social housing services would address the overcrowding of the family as a whole and its need for alternative accommodation. Education counsellors and probation counsellors, however, would address other needs of children respecting school attendance and achievement, and conflicts with the law.

Child welfare programs across the country offer a range of services for addressing problems within the family that may present a risk of harm or injury to children. Every province in Canada has a child welfare program authorized under provincial legislation. The services that fall under each of these programs from a strictly provincial viewpoint can be described in three major groups: prevention, protection, and adoption services.

Prevention Services

Prevention services identify and provide support in relation to emerging problems to prevent the need to apprehend and place a child into care outside the parental home. They can be addressed to specific families in distress or to groups of people concerned with child care and child rearing.

- guidance and counselling services to children and their parents to reduce stress within the family and to prevent the need for protection;
- recreation and relief services for single parents in distress;
- homemaker services to, teach or model parenting skills;

- instruction in child care for parents of newborns, preschoolers, adolescents and other age groups to improve parenting skills and the care of children;
- community organization services to develop support groups of parents, children or

  youth within communities to assist them to cope with stresses they experience; public education on child development and child welfare.

Protection Services

Protection services protect children from situations of neglect or abuse or the risk of neglect or abuse. They include a range of activities ensuring the safety, health and development of children.

- investigation of a child's potential need for protection (including professional assessment of children that may have special psychological and developmental needs);
- removal of a child from the parental home and emergency placement into care;
- supervision of children remaining in the parental home, under voluntary agreements with the parents or under court orders;
- homemakers services to maintain a stable home environment for children when parents are temporarily incapacitated or absent;
- substitute care outside the parental home, under voluntary agreement with the parents or under court orders, where the child is placed into a foster home, group home, special residence or institution under supervision of the caseworker (including specialized homes and centres for children with developmental handicaps, behavioral problems requiring detention, or emotional disturbances that require therapy);
- supervision of the child's placement by a caseworker; and,
- guidance and counselling services for the children and/or the parents to prepare for the return of the children to the parental home.

Adoption Services

Adoption services make arrangements for the permanent placement of children who cannot return to their parental home.

- recruitment and assessment of adoptive homes/families;
- counselling and support to prepare the adoptive parents and the child for adoption;
- placement of children into adoptive homes under court orders;
- placement review to ensure the placement is suitable for the child; and,
- post-adoption support services.

INDIAN CHILD WELFARE

The preceding section outlined a typical provincial child welfare program that has been extended into Indian communities in varying degrees by region since the late 50s. This section reviews how that program has been applied in Indian communities and how bands change the pattern of application of the program when they assume responsibility and deliver services themselves.

Provincial Intervention

Two kinds of intervention are possible under provincial law: voluntary and statutory.
A caseworker can work with the consent of the parents in counselling, providing the services of a resident homemaker, or even removing children from the parental home and placing them into substitute care. Such services would be *voluntary* services. On the other hand, if parental consent is not available to the caseworker and the caseworker judges that the children are at risk of injury or harm, the provincial act ascribes to the caseworker the authority to enter the parental home, apprehend the children and place them into protective care. Provincial statutes across the country, consistently, convey to the caseworker the authority to intervene to protect the children. This is *statutory* protection. Not only does the statute convey the necessary legal authority to the caseworker to be able to intervene, it places the obligation upon the caseworker to intervene and protect the children.

Provincial child welfare authorities across the country have, for all of the years that they have been extending their services into Indian communities, had both options available to them on how to act in an Indian case. Most frequently, however, over the past thirty years, the pattern of service evolved in the following way.

The caseworker received a complaint or request and according to the requirements of the act followed up on the referral and investigated the "child's need for protection". Since nonnative caseworkers in most cases have not know the family, the extended family and how it works, or the community, and since they frequently have not known the language or norms of the community and have used their own terminology to communicate with parents and other community members, they have been seen as outsiders that are interfering. The resultant gulf between them and their Indian clients, has forced them to act independently and without Indian consent. In the end, they have tended to resort to their authority to intervene and to apprehend Indian children.

Having taken that action, the caseworker, again according to requirements of the child welfare act, has had go to court for authority to place the children into care. Provincial court, for similar reasons, has also been viewed by Indian parents and by other members of the community as yet another "foreign" intervention. With little or no understanding of the resources available to look after children within the community, the caseworker's plan for care typically has involved placement off the reserve in a non-native home, and this plan has most often been approved by the provincial judge. Once placement has been made - meeting the requirements of the act - communication with the parents has not been reestablished. In the absence of work with the parents, the situation in the parental home has not been addressed and Indian children have remained in substitute care. Over time, the children have been made crown wards and proceedings begun for permanency planning and adoption. The separation of the children from their home and community - for the purpose of protecting the children - has typically become permanent, the Indian family has been disrupted by the intervention of the provincial child welfare authority, and the child or children have been lost to the community.

The predominant use of statutory authority by provincial child welfare agencies in relation to Indian cases over the years has generated some common patterns of practice:

1. Indian children predominantly have been placed into care under court orders (vs consent agreements);
2. Indian children predominantly have been placed into care outside their community;
3. Indian children have remained in care longer than nonnative children;
4. Indian children have more frequently moved out of care through adoption or self-care (at age 18 or 19) than through returning to their parent's home;
5. the first action by the provincial child welfare authority predominantly has been apprehension of Indian children; and,
6. little, if any, support and assistance has been provided to Indian parents.

Indian Community Care

When bands assume responsibility and control of services for children and their families, they take a different approach to these same services. In community-based services, the services are characterized by:

1. an emphasis on prevention services addressed not only to individual families but to the community as a whole through information sharing, training, etc.;
2. participation of community members in critical decision-making on specific cases (e.g., removing a child, placing a child into care, and selecting a home for placement);
3. admission to care and placement into care within the community on a voluntary basis whenever possible;
4. involvement of members of the extended family with the parents and the children by band workers;
5. involvement of other band services, elders, and other community resources by band workers;
6. an holistic view of the family as a unit by workers guides planning on cases and the approach to parents and children involved;
6. the approach to parents is non-judgmental and supportive, with no less concern for the safety, care and protection of the children;
7. planning for the case involves the parents, older children and other family members whenever possible and the planning process works toward consensus on what will be done;
8. referral to court is a "last resort" and is increasingly avoided, as is generally the more intrusive mode of apprehension and placement without reference to parents and other family members.

The case studies in Appendix 2 illustrate the effects of the return to Indian community care. While there are differences in the degree and timing of these effects, the overall pattern is evident where community-based services are clearly established by the band(s). Patterns are evident in the number of children in care, the source of authority to make placements, the type of placements made by bands, the location of placements made by bands, the length of time children stay in care, and the proportion of service rendered to families vs children.

Children in Care	In the first year or two following transfer of services to the band(s), the number of children in band care goes up dramatically as children placed into care outside the community become the financial responsibility of the band(s) and/or are repatriated and placed with families within the community. As these children are reintegrated into the community, the number of children in care begins to go down. The decline in numbers is significant in the third to sixth or seventh years and may continue at a slower pace for two or three years beyond. Band-directed community care contrasts markedly with provincial child welfare services in reducing the number of children in care.
Placement with Consent	Every provincial system of child welfare has a mechanism for placing children into care with parental consent, obviating the need to seek a court order. However, in practice, court orders have been the predominant mechanism for authorizing placement into care among provincial agencies. Among band services, by contrast, parental consent is obtained in 60 to 95% of all placements. (Ref: Case Studies, Appendix 2)
Types of Placement	Provincial agencies and bands place most children into family (foster) homes. 86% of the placements of Indian children by provincial agencies are into foster homes. However, provincial agencies make much more use of more intrusive placements into group homes and institutions than do bands. Band placements into these more intrusive settings comprise about 9% of all placements, whereas for provincial agencies they comprise about 14% of all placements.
Community Placements	Almost all family home placements of bands are made with families in the community. While provincial agencies are trying to make less intrusive placements of Indian children, most placements remain outside the community.
Length of Time in Care	Placement predominantly with parental consent and placement predominantly within the community results in shorter periods in substitute care for Indian children placed by their bands.
Family vs Children	Nowhere do band and provincial services in relation to Indian children and their families contrast more than in

> the provision of family and community support. Provincial agencies focus their services clearly upon the children, meeting statutory requirements of protection. Little service is provided to the family to remedy inherent problems and to prepare the family for the return of the children. Virtually no service is provided to support the family and prevent the need to remove the child. Band services, by contrast, focus on the family as a whole and emphasize family support, both preventive and remedial.

The services rendered to Indians under the agreements reviewed in this report are consistent with respect to child welfare legal authority. All of the current agreements that cover the provision of protection services to Indian children rest on:

- the extension of the provincially-mandated child welfare program by provincial agencies, or,
- the delegation of powers and responsibilities under the provincially-mandated program by the province to Indian bands or their organizations.

(One exception is the agreement with Spallumcheen band in BC. This involves a unique arrangement between the band and the BC Minister of Human Resources ensuring cooperation of the ministry with the band, and the establishment of a Band By-Law on child protection under Section 81 of the Indian Act. Ref: Spallumcheen case study in Appendix 2.)

The contrast in patterns of service between provincial extension of child welfare services into Indian communities and Indian community care rests not in legislation but on the choice of approach by caseworkers. Distance, time limitations and lack of cultural orientation have constrained the choice of provincial workers with the resultant effect of serious disruption in Indian families and communities. The current co-operative movement of bands, Provinces and the Department to reestablish Indian community care within the framework of provincial legislation appears to be addressing this problem.

INDIAN CHILD POPULATION

In this section of the report, the distribution of bands and the distribution of Indian children and Indian children in care across the country is examined. The population data presented here is drawn from band membership lists and summary statistics produced by the Department at December 31st, 1985. The service population data (on Indian children in care) is taken from regional data provided on all service agreements in force in 1985/6.

Bands

In 1985, there were 565 Indian bands across the country. Table 1 shows their distribution by region. 87% of all bands in the country were in Ontario and the four western provinces.

TABLE 1
INDIAN BANDS BY REGION

REGION	# BANDS
BC	196
YU	14
AL	43
SA	68
MA	60
ON	126
QU	28
NB	15
NS	13
PEI	2
TOTAL	565

Note: excludes bands in Quebec under the James bay Agreement

Indian Children

There were 133,394 Indian children 0-18 years of age on and off reserve in Canada in 1985/6. These children were the focus of child welfare services paid for by the Department. The total Indian child population varied from region to region. Ontario had the largest population with 28,427 Indian children. The Atlantic Region had only 5,079 Indian children. 89% of all Indian children in the country were living in Ontario and the four western provinces.

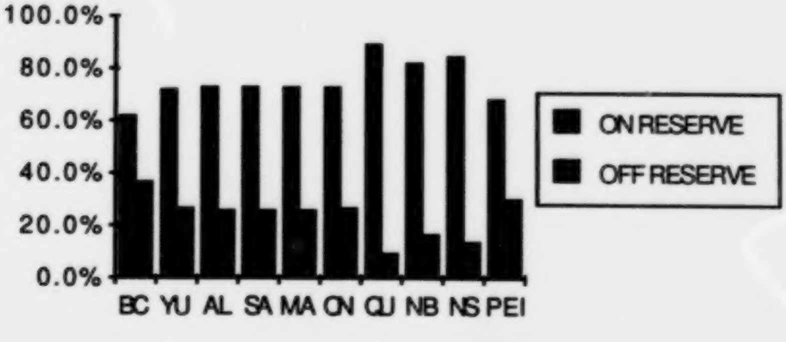
Table 2 shows the distribution of Indian children by region in 1985. The proportion of Indian children living on and off reserve also varied from region to region. British Columbia had the highest percentage of children off reserve at 37.1%. Ontario, Manitoba, Saskatchewan and Alberta had about 26% living off reserve. Quebec had the smallest percentage living off reserve, about 10%.

TABLE 2
INDIAN CHILD POPULATION BY REGION

	NUMBER OF CHILDREN		
REGION	ON RESERVE	OFF RESERVE	TOTAL
BC	15779	9323	25102
YU	1000	379	1379
AL	16122	5718	21840
SA	12869	4671	17540
MA	18480	6676	25156
ON	20764	7663	28427
QU	7997	874	8871
NB	2011	425	2436
NS	2057	353	2410
PEI	161	72	233
TOTAL	97240	36154	133394

The chart, below, illustrates the percentage distribution (defined in the table above) of Indian children in Canada in 1985, on and off reserve, by region.

Percentage of Indian Children On and Off Reserves by Region



Service Population

In child welfare, the primary objective is the protection of children from harm and injury. Protection services of provincial agencies or bands predominantly involve the supervision and placement of children into substitute care (outside the home of their parents).

Table 3, shows the percentage of Indian children in each region that were placed into care by provincial agencies and by bands in 1985/6. PEI and Yukon, the two regions with the smallest Indian child population, had the highest percentage of Indian children in care, 15.4% and 11.8% respectively. Quebec had the next highest percentage at 9.1%, and Ontario had the smallest percentage at 3.7%. In 1985/6, an average of 6.4% of all Indian children in the country were placed into care outside the home of their parents by child welfare authorities of bands or provincial agencies.

TABLE 3
PERCENTAGE OF INDIAN CHILDREN IN CARE BY REGION IN 1985/6

REGION	% CIC	# CHILDREN
BC	8.3%	25102
YU	11.8%	1379
AL	7.9%	21840
SA	4.8%	17540
MA	5.7%	25156
ON	3.7%	28427
QU	9.1%	8871
NB	7.9%	2436
NS	6.1%	2410
PEI	15.4%	233
AVERAGE	6.4%	133394

In 1985/6, Indian children were placed into care, on average, 2.7 times as often as other children across the country. The frequency of admission to care of Indian children varied from region to region. In PEI, Indian children were placed into care 11.5 times as frequently as other children; by contrast, Alberta Indian children were placed into care 1.5 times as often as other children. Table 4, below, shows the ratio of Indian children to non-Indian children in care in 1985/6 arranged in rank order by region.

TABLE 4
RATIO OF INDIAN TO NONINDIAN CHILDREN IN CARE BY REGION ARRANGED IN RANK ORDER

REGION	RATIO
AL	1.5
MA	2.2
SA	2.3
YU	2.5
QU	2.8
NB	3.4
ON	4.0
BC	4.0
NS	5.8
PEI	11.5
AVERAGE	2.7

Note: The figures above indicate the average number of Indian children in care based on Department records of Indian child care days paid for by the Department in 1985/6.

Summary

In 1985/6,

- there were 133,394 Indian children 0 to 18 years of age;
- Ontario and the four western provinces contained 89% of these children;
- 97,240 of these children, or 73%, resided on reserves;
- most regions had about 25% of Indian children residing off reserve; BC had 37% residing off reserve;
- 6.4% of these Indian children were in care across 10 regions, and the range was 11.8% in the Yukon to 3.7% in Ontario;
- Indian children were placed into care about 2.7 times as often as non-Indian children, and the range of placement ratios was 11.5 in PEI to 1.5 in Alberta.

SERVICE AGREEMENTS

Child and family services are made available to Indian children and their families through service arrangements and formal agreements between the Department and provincial agencies and/or bands. All Indian children in the country are ensured a degree of access to these services through these agreements. The chart, below, shows the number of service agreements in force across the country by year. The number of service agreements for child and family services has increased from 46 in 1981/2 to 152 in 1985/6, an increase of 230% in 5 years.

NUMBER OF AGREEMENTS BY YEAR

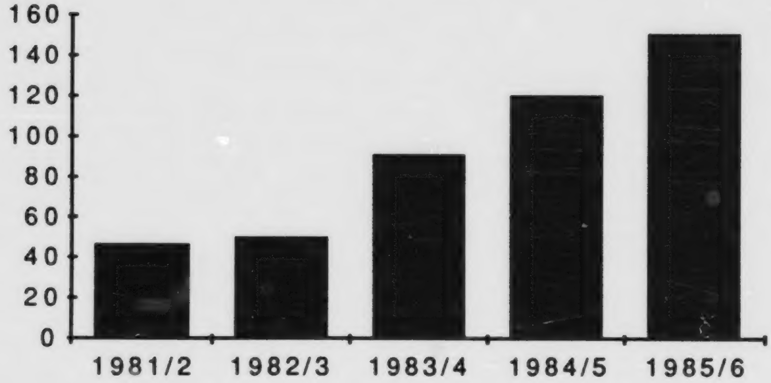


Table 5, below, shows the number of service agreements by type by year for the years 1981/2 to 1985/6. There are five types of agreements:

FB	Federal-Band (bipartite);
FBPB	Federal-Band/Provincial-Band (inter-locking bipartite);
FPB	Federal-Provincial-Band (tripartite);
PB	Provincial-Band (these are all in Ontario and because of the 1965 Federal-Provincial Welfare Agreement are de facto double bipartite agreements FP-PB where provincial costs under the PB agreement are passed back to the Department through the umbrella FP agreement of 1965);
FP	Federal-Provincial (bipartite agreements for the extension of provincial services to Indian children and their families on and off reserves).

TABLE 5
NUMBER OF SERVICE AGREEMENTS BY TYPE BY YEAR

	NUMBER OF AGREEMENTS					
YEAR	FB	FBPB	FPB	PB	FP	TOTAL
1981/2	16	0	13	8	9	46
1982/3	17	0	14	10	9	50
1983/4	17	1	19	45	9	91
1984/5	23	2	22	65	9	121
1985/6	27	4	24	88	9	152

There are FP-type agreements in all regions except Quebec where, since 1981/2, there have been tripartite agreements between the Department, Social Service Centres (service delivery agencies of the province), and bands. These agreements have ensured access to provincial services for Indian children and their families in Quebec, as have the federal-provincial agreements in other provinces and the Yukon Territory.

The earliest form of arrangement involving bands directly as signator to the agreement is tripartite in nature. The first of these was signed in 1973 involving the Department, the Province of Alberta and the Blackfoot Band. Subsequent tripartite agreements have been reached in the 80s with bands and the provinces of Manitoba, Alberta, New Brunswick, Nova Scotia and Quebec. Under these arrangements, 109 bands deliver some or all of the services under the provincial child welfare program to their members.

Federal-Band agreements have been concluded in five regions with bands which do not wish to deliver services under provincial statutory authority. Since there is no federal statute authorizing an Indian child welfare program, these bands are limited to the delivery of prevention and customary care services (services which are voluntary in nature) to their members. The Department can extend no authority to them *directly* which would replace provincial authority for child welfare on their reserves. 41 bands operated services under 27 of these agreements across the country in 1985/6.

A more recent type of arrangement involves complementary bilateral agreements between the Department and bands covering *funding* for services that are *authorized* under an inter-locking agreement between the same bands and the province. There were four such sets of agreements in force in 1985/6 in Quebec covering the services of four bands.

The last type of arrangement and the most recent method for transferring services from government to bands is bipartite: province-band. There were 88 of these agreements in place in 1985/6 covering child welfare services of 85 bands (three such agreements in Ontario, covering 42 bands, are for the development of Indian Child and Family Service Authorities; these same bands also have agreements with the Province of Ontario for the delivery of prevention services by the band). All bands involved in this type of agreement are in Ontario.

75% of the increase in the number of service agreements in this five year period is accounted for by the increase in the number of PB agreements in Ontario. These Province-Band agreements principally cover the funding of prevention workers on reserves across the province under the Ontario Native Child Welfare Prevention Program initiated in 1980. The costs of these agreements are claimed (approximately 95%) by the Province under the 1965 Federal-Provincial Welfare Agreement.

Table 6, below, shows the number of bands participating in these service agreements by year. The number of bands participating in service agreements for services to Indian children and their families has increased by 141% in the four years from 1981/2 to 1985/6.

TABLE 6
NUMBER OF BANDS WITH SERVICE AGREEMENTS BY TYPE BY YEAR

	NUMBER OF BANDS				
YEAR	FB	FBPB	FPB	PB	TOTAL
1981/2	74	0	45	8	127
1982/3	75	0	62	10	147
1983/4	75	1	98	43	217
1984/5	93	2	97	62	254
1985/6	94	4	109	85	292

In four types of agreements, bands are a party to the agreement. However, not all of them enter into these agreements to assume responsibility for the delivery of services to their members. In some agreements, like the tripartite agreements with the Social Service Centres in Quebec, mentioned above, bands simply agree to receiving services from provincial agencies. Of the bands participating in these service agreements, most have entered into the agreement in order to assume responsibility for the delivery of some or all of the services of a typical child welfare program to their members.

Table 7, below, shows the number of bands *delivering* services under service agreements by region by year.

TABLE 7
NUMBER OF BANDS DELIVERING SERVICES UNDER SERVICE AGREEMENTS
BY REGION BY YEAR

			NUMBER OF BANDS		
REGION	81/2	82/3	83/4	84/5	85/6
BC	1	1	1	1	1
YU	0	0	0	0	0
AL	5	5	14	14	14
SA	9	9	9	12	15
MA	17	35	60	60	60
ON	8	10	43	62	85
QU	0	0	1	5	7
NB	0	0	3	6	8
NS	0	0	0	0	13
PE	0	0	0	0	0
TOTAL	40	60	131	160	203

The number of bands delivering some or all of the services included under child welfare to their own members has increased by over 400% in the five years from 1981/2 to 1985/6, from 40 to 203 bands. The percentage of bands in each region in 1985/6 delivering some or all of their own services ranged from 0%, in Yukon and PEI, to 100%, in Manitoba and Nova Scotia. In 1985/6, 36% of the bands across the country were delivering some or all of their own child welfare services.

Summary

From this brief review of service agreements across the country, it can be seen that:

- all bands are covered under one or another type of arrangement for the provision of child welfare services;
- there are five principal types of arrangements numbering 152 in all;
- the earliest arrangements by type are federal-provincial (bipartite) in nature;
- there are four types of arrangements that are more recent and involve bands directly;
- 292 bands participated as signators to service agreements that were in force in 1985/6; and,
- 203 of these bands (36% of bands in the country) delivered some or all of the services of provincial child welfare programs to their own members.

TRANSFER TO BANDS

The Department has been promoting the assumption of service delivery and administrative responsibilities for Indian children and their families by bands throughout the review period, 1981/2 to 1985/6. In this section of the report, the pattern of transfer to bands under service agreements with the Department and/or provincial agencies is examined. For the purposes of describing progressive transfer of services and resources to bands under service agreements, a typology of four transfer levels has been introduced. The transfer levels are not defined in any of the current service agreements but are implied by the delegation of an increasing range of powers and resources to the bands under service agreements.

There are various levels of transfer of responsibility and control to bands evident in service operations and, typically, an historical progression from one level to the next. Typically, bands first assume responsibility for prevention services, moving next to the provision of voluntary care (care arranged with parental consent), then to protective (or statutory) care (where parental consent is not available and is replaced by state authority under the provincial child welfare act), and finally to the complete range of services under a child welfare program including adoption services. Thus, four levels of transfer of child welfare responsibility to bands can be discerned in the various patterns of operations, and an evolution through these levels under service agreements. The final, or fourth level, involves a transfer of authority (from the Province) and resources to the band or group of bands establishing an Indian child and family services authority (or agency) which then assumes delegated responsibility for the provision of the full range of child welfare services under the provincial act formerly held by a provincial child welfare branch or agency. At this point, devolution is complete and control and responsibility rests with the band or group of bands.

Transfer Level 1	Bands assume responsibility for the provision of prevention services, which are voluntary in nature, for their members. These services are least likely to be extended into Indian communities by provincial agencies. In practice, prevention services are first applied at the community level, but quickly change focus and become case-specific as the band prevention worker gains recognition in the community. Band prevention workers begin to provide support to the families of children "at risk" or "in need of protection". Through their family support activities, these workers become more and more involved with caseworkers of provincial agencies who carry continuing responsibility for child protection services. As working relationships develop between these band and provincial workers, band prevention workers begin to help provincial workers arrange placements for children in protective care because of their intimate knowledge of the family and the community.
Transfer Level 2	As band prevention workers become more familiar with the program and their ability to act effectively as brokers between families and provincial workers, they find that they can often make arrangements for the care of children with other members of the extended family within the community with the consent of the parents. Parental consent obviates the need for court orders transferring guardianship and custody to provincial agencies; however, child maintenance payments to the family providing care still remain a responsibility of the provincial agency and the provincial agency must authorize such "non-ward" or "consent" agreements with the parents. If the band is ready and wishes to assume responsibility for voluntary care services (and

maintenance payments) within the community, the service agreement is extended to cover resources for "customary care" costs and the band assumes level 2 responsibility.

Transfer Level 3

At this level of transfer, bands assume responsibility for statutory protective care as well as voluntary protective care, thus assuming responsibility for the care of all children in the community whether parental consent is available or not. Some bands move directly from transfer level 2 to 4, assuming complete control over and responsibility for child welfare services when they assume statutory protection responsibility; others do not, leaving adoption services to provincial agencies. Another group of arrangements with bands, particularly in Quebec where the provincial act does not presently permit delegation to bands, have been placed into this transfer level. These bands in effect provide the full range of child welfare services to their band members, including all protective care services and adoptive arrangements, but they do not have the authority to assume guardianship of children under provincial court orders. While the bands do all of the casework services both before and after court appearance, the provincial agency attends court presenting the protective or adoptive placement plan for approval and receiving guardianship (in protective placements).

Transfer Level 4

At this level, the band or group of bands assumes control and responsibility for the provision of the full range of child welfare services mandated by the provincial act, becoming, under the service agreement, an "Indian child and family services authority".

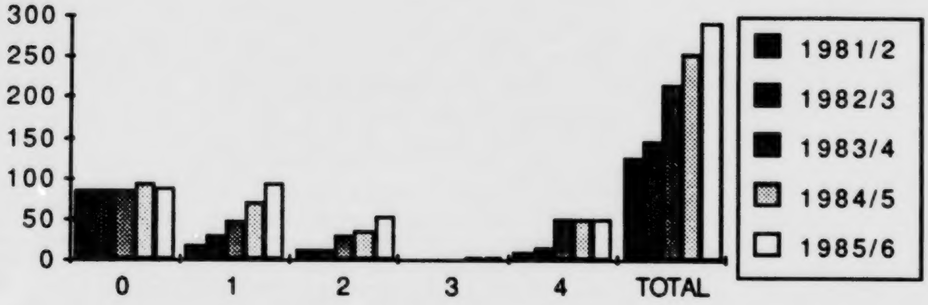
Table 8, below, shows the number of bands with service agreements by year across the country arranged by these transfer levels. Transfer level "0" indicates bands that were signators to service agreements but did not undertake to provide any services to their children and families themselves. These bands, in signing the agreements, endorsed the provision of services by a government agency - a child welfare agency designated by the provincial ministry, a provincial ministry directly, or the Department directly.

TABLE 8
NUMBER OF BANDS WITH SERVICE AGREEMENTS BY TRANSFER LEVEL BY YEAR

	TRANSFER STAGE					
YEAR	0	1	2	3	4	TOTAL
1981/2	87	18	13	0	9	127
1982/3	87	30	13	0	17	147
1983/4	86	48	30	2	51	217
1984/5	94	70	36	3	51	254
1985/6	89	95	53	4	51	292

The chart below illustrates the relative proportion of each of these categories and the changes within each category by year.

NUMBER OF BANDS WITH SERVICE AGREEMENTS BY TRANSFER LEVEL BY YEAR



The number of bands with service agreements has increased significantly over the five year period. However, the number signing but not delivering services has remained relatively constant. The increase over the period, then, is accounted for by bands undertaking responsibility for the provision of services to their members. A steady increase over the period can be seen in transfer level 1. In 1981/2, 14.2% of all bands signing agreements did so to initiate their own provision of prevention services to their members. By 1985/6, this group in transfer level 1 composed 32.5% of all bands signing agreements. The percentage of bands undertaking responsibility for the provision of prevention and voluntary protection services (transfer level 2) increased from 10.2% in 1981/2 to 18.2% in 1985/6. Those at transfer level 3 increased from 0% to 1.4% over the period; and those at transfer level 4 from 7.1% to 17.5%.

In 1981/2, 1.6% of all bands in the country had assumed control and responsibility (transfer level 4) for the full range of child welfare services to their children and families. By 1985/6, 9% had assumed this level of control. As noted earlier in the report, it is expected that 119 bands or 21% of all bands in the country will have assumed full control by the end of the current fiscal year. These bands typically have moved from transfer level 1, across the chart, to transfer level 4. As they have moved to progressively wider responsibility for child welfare services, other bands have entered into agreements maintaining the pattern of increase in the number of bands in transfer levels 1 and 2.

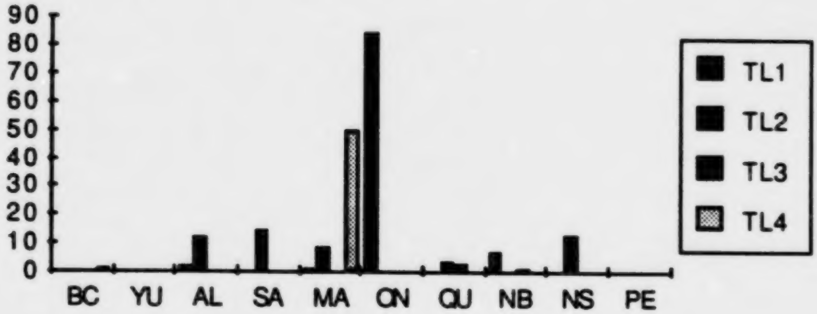
Table 9, below, shows the distribution of bands with service agreements by region, by transfer level, in 1985/6.

Table 9
NUMBER OF BANDS WITH SERVICE AGREEMENTS BY TRANSFER LEVEL BY REGION IN 1985/6

REGION	NUMBER OF BANDS TL0	TL1	TL2	TL3	TL4
BC	0	0	0	0	1
YU	0	0	0	0	0
AL	1	2	12	0	0
SA	53	0	15	0	0
MA	0	1	9	0	50
ON	14	85	0	0	0
QU	21	0	4	3	0
NB	0	7	0	1	0
NS	0	0	13	0	0
PE	0	0	0	0	0
TOTAL	89	95	53	4	51

Many of the bands in Saskatchewan and Quebec in 1985/6 had signed service agreements but had not undertaken responsibility for the provision of services to their children and families. In Manitoba, by contrast, all 60 bands had undertaken child welfare responsibility with 50 of them having assumed full responsibility through the Province. The chart below illustrates the wide variation from region to region in the pattern of transfer of services from government to bands in 1985/6.

NUMBER OF BANDS BY TRANSFER LEVEL BY REGION IN 1985/6



Summary

- Four levels of transfer can be discerned within service arrangements with bands across the country;
- These four levels of transfer reflect progressive increase in the scope of service responsibilities assumed by bands;
- The number of bands providing prevention services (transfer level 1) to their members increased from 18 in 1981/2 to 95 in 1985/6;
- The number of bands providing prevention and voluntary care services (transfer level 2) to their members increased from 13 in 1981/2 to 53 in 1985/6;
- The number of bands providing the full range of child welfare services (transfer level 4) to their members increased from 9 in 1981/2 to 51 in 1985/6;
- By the end of the current fiscal year, it is expected that 119 bands will have assumed full responsibility for child welfare services for their members (transfer level 4);
- In 1985/6, 100% of the bands in Manitoba and Nova Scotia were involved in delivering child welfare services to their members, 67% in Ontario, 53% in New Brunswick, 33% in Alberta, 25% in Quebec, and 22% in Saskatchewan.

SERVICE OPERATIONS

Introduction

This section of the report examines the services rendered to Indians across the country under service agreements between bands and provincial agencies and the Department in the period 1981/2 to 1985/6. The pattern of services under these agreements is first examined from a national perspective, then a region by region perspective. Trends within these patterns have revealed two major factors in analysis which are addressed in this section.

Measures Utilized: Service, Administration and Child Care

Three measures of child and family services volume have been assembled from the survey of agreements in effect in the years 1981/2 to 1985/6.

Service	measures the number of staff hours available for service delivery through the Department's contribution under service agreements;
Administration	measures the number of staff hours available for the administration of child welfare services to Indians through the Department's contribution under service agreements;
Child Care	measures the number of days of care provided to Indian children through the Department's contribution under service agreements.

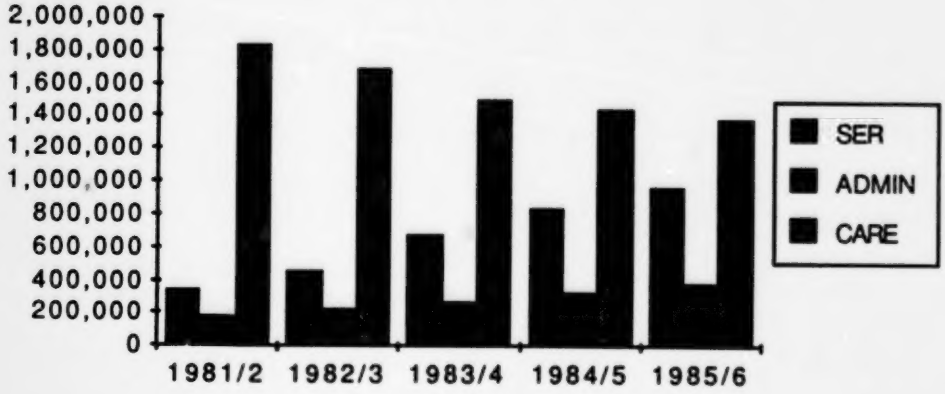
Service, Administration and Care Nationally

Table 10, below, shows the number of each of these three service measures by year for the years 1981/2 to 1985/6. The hours of service funded by the Department have increased 180% in the five year period from 1981/2 to 1985/6; hours of administration funded by the Department have increased 109%; and care-days have decreased 22%.

TABLE 10
NUMBER OF HOURS OF SERVICE, HOURS OF ADMIN, AND DAYS OF CARE PROVIDED TO INDIANS BY YEAR

YEAR	SER	ADMIN	CARE
1981/2	345,036	187,186	1,834,070
1982/3	451,523	223,259	1,690,775
1983/4	673,063	267,507	1,497,371
1984/5	829,868	329,003	1,442,094
1985/6	964,659	391,531	1,383,849

These trends are illustrated in the chart, below.



NUMBER OF HOURS OF SERVICE AND ADMIN, AND NUMBER OF DAYS OF CARE BY YEAR

The increase in the number of service hours and administration hours is largely accounted for by the new and increasing number of agreements with bands for their own delivery of services. In 1981/2, there were 40 bands delivering services for children and there families across the country; in 1985/6 there were 203 bands delivering services. As bands enter into service agreements with the Department, resources are provided to give them the capacity to provide services to their members.

Manitoba bands have been in the forefront of this transfer of services and resources in the study period. Within the seven service agreements for these 60 bands can be seen the growth in service and administration time. In 1985/6, the number of hours of service (for service delivery) for these 60 bands was 207,900: 22% of the total number of service hours funded by the Department across the country in that year. In 1981/2, the number of hours of service of 17 Manitoba bands was 37,950: 11% of the total number of service hours funded by the Department across the country in that year. Similarly, in 1985/6, 52,800 hours of administration were funded by the Department with the 60 Manitoba bands - 14% of the total across the country. In 1981/2, 9,075 hours of administration were funded by the Department with the 17 Manitoba bands - 5% of the total across the country.

This pattern of change within the three service measures can be seen more clearly by comparing patterns within service agreements with bands and with provincial agencies for the delivery of services.

Service, Administration and Care Provided by Bands

Table 11, shows the percentage of hours of service, hours of administration and days of care funded by the Department for *band delivery of services* under service agreements across the country in the years 1981/2 to 1985/6.

In 1981/2, when only 40 bands were delivering some or all of their child welfare services to their band members, the bands' percentage of all service hours funded by the Department was 29%. In 1985/6, when 203 bands were delivering services, the bands' percentage was 63% of all service hours funded by the Department. Similarly, bands' percentage of administration hours has increased from 8% in 1981/2 to 37% in 1985/6. The growth in the proportion of service and administration time of bands in this period is particularly significant since the overall number of service and administration hours has been increasing over the study period (180% for service hours and 109% for administration hours). Table 11 also shows that the proportion of band delivered days of care increased from 5% to 20% in the same period. However, unlike service and administration time, the overall number of care days has decreased 24.5% in the study period, and the growth in band proportion reflects a transfer of cases from provincial agencies to bands rather than an addition to the provincial base as in service and administration time.

TABLE 11 BANDS
PERCENTAGE OF HOURS OF SERVICE, HOURS
OF ADMIN, AND DAYS OF CARE PROVIDED
TO INDIANS BY BANDS BY YEAR

YEAR	SER	ADMIN	CARE
1981/2	28.8%	8.4%	5.2%
1982/3	40.3%	14.8%	6.1%
1983/4	58.0%	29.8%	11.4%
1984/5	61.7%	32.6%	19.7%
1985/6	62.5%	37.0%	20.3%

Service, Administration and Care Provided by Provincial Agencies

Table 12 shows similar data for provincial agencies delivering services to Indians across the country that were paid for by the Department in the study period. The percentage of total hours of service provided by provincial agencies has decreased from 71% in 1981/2 to 38% in 1985/6; hours of administration from 92% to 63%; and days of care from 95% to 80%.

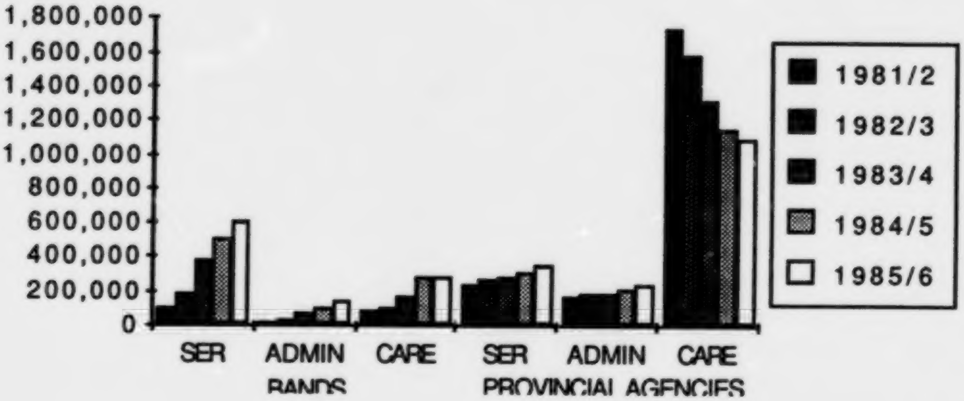
TABLE 12 PROVINCES
PERCENTAGE OF HOURS OF SERVICE, HOURS
OF ADMIN, AND DAYS OF CARE PROVIDED
TO INDIANS BY PROVINCIAL AGENCIES BY YEAR

YEAR	SER	ADMIN	CARE
1981/2	71.2%	91.6%	94.8%
1982/3	59.7%	85.2%	93.9%
1983/4	42.0%	70.2%	88.6%
1984/5	38.3%	67.4%	80.3%
1985/6	37.5%	63.0%	79.7%

Comparison of Services Provided by Bands and by Provincial Agencies

The trends of absolute growth in service and administration time, and transfer (from provincial agencies to bands) in child care are illustrated in the chart, below.

NUMBER OF HOURS OF SERVICE, HOURS OF ADMIN AND CARE DAYS FOR BANDS AND PROVINCIAL AGENCIES BY YEAR



The chart illustrates the significant increase in the service hours of bands and the more modest increase in the hours of service of provincial agencies resulting in an overall growth in hours of service funded by the Department nationally. It shows a similar pattern with respect to hours of administration with the same result in the study period. Finally, it shows the increase in care days provided by bands and the coincident and more significant decrease in care days provided by provincial agencies resulting in a net decrease in care days nationally.

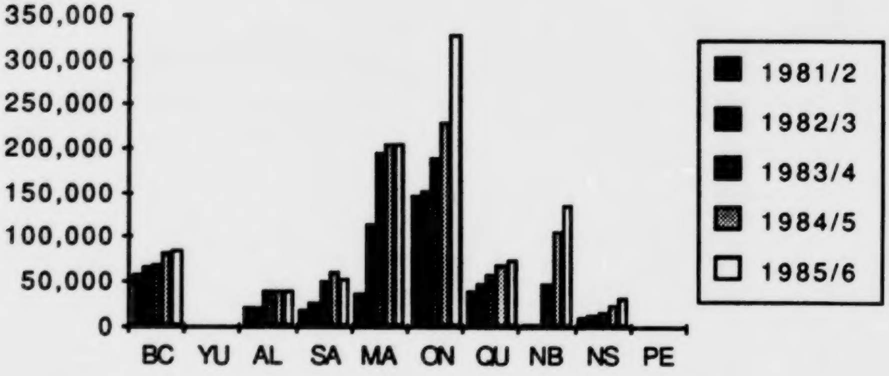
Service, Administration and Care Regionally

Table 13, below, shows the number of hours of service by year, for the years 1981/2 to 1985/6, by region.

TABLE 13
NUMBER OF HOURS OF SERVICE PROVIDED TO INDIANS BY REGION BY YEAR

REGION	1981/2	1982/3	1983/4	1984/5	1985/6
BC	60,692	68,351	69,933	83,992	86,900
YU	688	688	688	688	688
AL	21,450	21,450	40,425	40,425	40,425
SA	19,800	27,259	52,009	61,848	55,378
MA	37,950	115,500	196,350	207,900	207,900
ON	148,500	151,800	189,750	231,000	328,350
QU	41,250	47,850	59,400	70,950	74,993
NB	4,503	4,524	47,637	108,178	138,304
NS	10,203	14,101	16,871	24,888	31,721
PE	0	0	0	0	0
TOTAL	345,036	451,523	673,063	829,869	964,659

The chart below illustrates the relationship between the volume of service hours year by year, within a region, and between regions.



NUMBER OF HOURS OF SERVICE PROVIDED TO INDIANS BY REGION BY YEAR

The hours of service in the Yukon were so few (688 per year) that they do not show on the chart. There were no service hours funded by the Department in PEI. The service hours funded in BC, Quebec and Nova Scotia increased steadily but modestly over the five years. The service hours in Alberta increased significantly in 1983/4 and remained stable at that level the following two years. In Saskatchewan, they increased steadily until 1984/5 and then decreased in 1985/6. The service hours in Ontario, Manitoba and New Brunswick increased most significantly in the study period. The latter three regions in 1985/6 accounted for 70% of all of the service hours funded under service agreements with bands and provincial agencies by the Department.

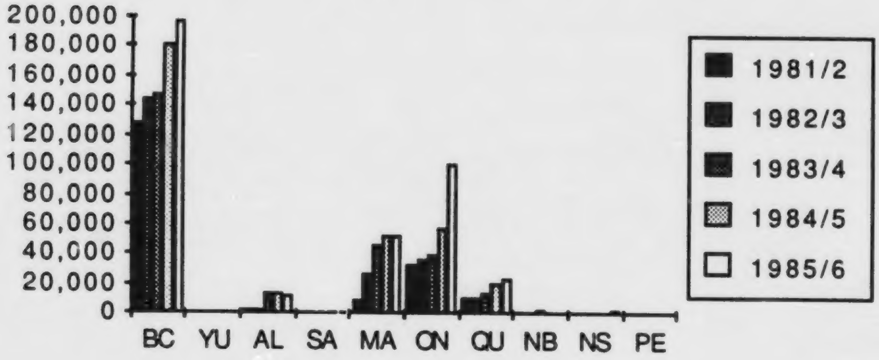
Table 14, below, shows the number of hours of administration by year, for the years 1981/2 to 1985/6, by region.

TABLE 14
NUMBER OF HOURS OF ADMIN PROVIDED TO INDIANS BY REGION BY YEAR

REGION	1981/2	1982/3	1983/4	1984/5	1985/6
BC	128,611	144,059	148,129	182,153	197,051
YU	0	0	0	0	0
AL	3,300	3,300	14,850	14,850	13,200
SA	1,650	1,650	1,650	1,650	1,650
MA	9,075	26,400	46,200	51,975	52,800
ON	33,000	36,300	39,600	57,750	100,650
QU	11,550	11,550	14,850	20,625	23,430
NB	0	0	2,228	0	0
NS	0	0	0	0	2,750
PE	0	0	0	0	0
TOTAL	187,186	223,259	267,507	329,003	391,531

The chart below illustrates the relationship between the volume of administration hours year by year, within a region, and between regions.

NUMBER OF HOURS OF ADMIN PROVIDED TO INDIANS BY REGION BY YEAR



98% of all of the administration hours funded by the Department in 1985/6 were provided in BC, Alberta, Manitoba, Ontario, and Quebec. BC accounts for 50%; Ontario 26%; Manitoba 13%; Quebec 6%; and Alberta 3%. The most significant increases in administration hours over the five year study period were in BC, Manitoba and Ontario.

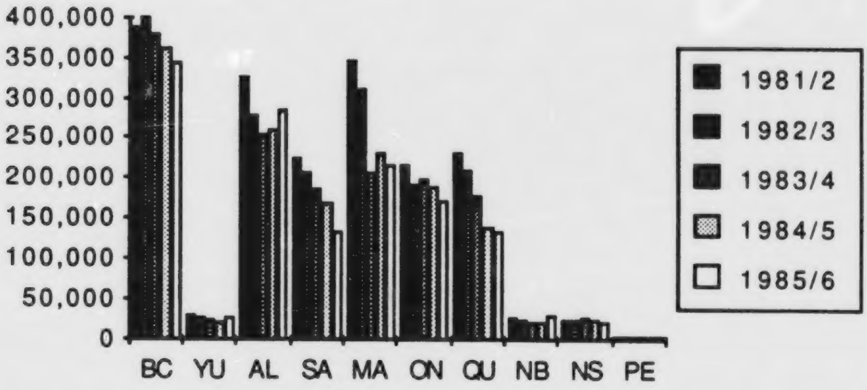
Table 15, below, shows the number of days of child care by year, for the years 1981/2 to 1985/6, by region.

TABLE 15
NUMBER OF DAYS OF CARE PROVIDED TO INDIANS BY REGION BY YEAR

REGION	1981/2	1982/3	1983/4	1984/5	1985/6
BC	389,631	399,155	379,596	363,261	345,117
YU	32,899	28,205	26,658	24,558	29,120
AL	326,755	280,053	254,610	262,727	286,401
SA	227,231	208,726	188,639	170,837	136,559
MA	347,008	311,005	209,110	232,102	216,949
ON	216,810	193,607	200,742	192,103	173,184
QU	231,033	211,083	178,061	139,893	136,055
NB	29,485	26,667	23,722	23,534	30,651
NS	26,831	26,846	29,434	27,518	24,101
PE	6,387	5,428	6,799	5,561	5,712
TOTAL	1,834,070	1,690,775	1,497,371	1,442,094	1,383,849

The chart below illustrates the relationship between the volume of child care days year by year, within a region, and between regions.

NUMBER OF DAYS OF CARE PROVIDED TO INDIANS BY REGION BY YEAR



BC, Saskatchewan, Ontario, and Quebec showed steady decreases in the number of child care days over the study period. Nova Scotia was virtually stable over the study period. Yukon, New Brunswick and Alberta showed steady decreases year by year until the last year, 1985/6, when they all increased the number of child care days provided to Indian children. Manitoba showed a significant decrease in the number of child care days in 1982/3 and 1983/4, an increase in 1984/5, and a decrease in 1985/6 that did not quite reach the lowest level of the study period, 1983/4.

Six regions, BC, Alberta, Saskatchewan, Manitoba, Ontario and Quebec, accounted for 93.5% of all of the child care days funded by the Department in 1985/6. BC, with 24.9%, Alberta, with 20.7%, Manitoba, with 15.7%, and Ontario, with 12.5%, together accounted for 73.8% of all child care days that year. Saskatchewan and Quebec contributed 9.9% and 9.8%, respectively. The other four regions had significantly lower proportions, making up the remaining 6.5% of child care days funded by the Department.

Manitoba, Nova Scotia, Ontario and New Brunswick regions were distinguished in 1985/6 by having a majority of their respective bands involved directly in the delivery of services to their members. The hours of service in three of these regions, Ontario, Manitoba and New Brunswick, increased significantly over the study period, accounting for 70% of all service hours funded by the Department in 1985/6. The hours of administration of two of these regions, Manitoba and Ontario, accounted for 39% of administration hours funded by the Department in that year; however, BC which had virtually no transfer of services to bands (Spallumcheen excepted) accounted alone for 50% of the administration hours provided. Thus, transfer to bands has its most significant impact on the pattern of services across the country in the volume of hours of service, with less impact on the volume of hours of administration. It was observed earlier that bands' delivery accounted for only 20.3% of all child care days in 1985/6, and of this portion, Manitoba bands alone accounted for 66%.

Agreements and Provincial Services to Indians

The profile of child and family services (as measured in service hours, administration hours, and care-days) for provincial agencies varies from region to region. While this pattern varies somewhat as a result of differences in program design and operation from Province to Province, the degree of disparity revealed in this study is largely a consequence of service agreements between the Department and Provinces. These agreements are cost-sharing agreements; hence the services accounted for here are only the services funded by the Department under terms of the agreement. Constraints in the terms of these agreements, and variations in similar clauses from agreement to agreement limit the hours of service, the hours of administration and the days of care accounted for by provincial agencies. For more specific description of these constraints and variations, refer to the regional profiles presented in Appendix 4 of the report.

The data provided to the Department reflects cost-shareable services rather than the actual hours of service and administration, and days of care provided by provincial agencies to Indian clients. There is presently no way of accounting, across the country, for the actual services rendered by provincial child welfare agencies to Indian children and their families. Furthermore, because of variations in the terms of agreements and provincial accounts of services, only broad comparisons between Provinces' services have any validity.

Table 16, below, shows the distribution of service, administration and care for provincial agencies by region in 1985/6. It shows service hours, administration hours and care-days by region *based on Departmental contributions* . The table does not reflect the actual amount of service, administration and care rendered by provincial agencies to Indian clients but rather the amount accounted for in the claim to the Department.

TABLE 16
NUMBER OF HOURS OF SERVICE, HOURS OF ADMIN,
AND DAYS OF CARE OF PROVINCIAL AGENCIES
BY REGION IN 1985/6

REGION	SER	ADMIN	CARE
BC	75350	193751	331325
YU	688	0	29120
AL	0	0	249107
SA	27328	0	34418
MA	0	0	36270
ON	179850	39600	173184
QU	47850	11550	97795
NB	6304	0	23829
NS	20721	0	24101
PE	0	0	5712
TOTAL	358091	244901	1004861

The table shows that the profile of services, based on agreed claims to the Department, is quite different from Province to Province. The services of most provinces are underrepresented. Alberta and PEI make no claim for service delivery costs, thus the table reports no service hours despite the fact that the respective ministries are providing some hours of service to Indian clients. Manitoba in 1985/6 made no claim for service delivery since all of the bands in that Province were delivering their own services. The care-days shown for Manitoba in the table reflect provincial charges for the maintenance of Indian children in the care of the Province who were placed into care in years preceding the transfer of services to Manitoba bands. The Yukon gets a flat rate contribution from the Department of $10,000 annually which consequently does not reflect actual service rendered.

British Columbia, Ontario, Nova Scotia, Quebec and Saskatchewan each make claims for service delivery by provincial agencies. However, the wide disparity between them, evident in the ratio of service hours to days of care, suggests that their claims do not reflect service time actually rendered. The ratio for Ontario and Nova Scotia is about 1 hr of service time per day of care; for Quebec, it is about a half hour per day of care; and for BC, it is about a quarter hour per day of care. It is unlikely that the needs of Indian clients in these regions vary that much or that the pattern of service within the respective provincial child welfare programs varies that much. The criteria used by provinces for constructing an account of service and a claim to the Department for service cost are significant variables which result in provincial reports of service time that do not reflect the actual volume of service time provided to Indian clients.

The administration time of provincial agencies reveals similar disparities. Most provincial agencies in 1985/6 made no claim for administrative time to support the extension of their respective child welfare programs to Indians. In Ontario and Quebec, the administration time and cost claimed from the Department reflects the administration of local service delivery agencies (CASs in Ontario and SSCs in Quebec). No claim is made for the administration of the child welfare program by the provincial ministry. In BC, by contrast, services are delivered by the Ministry of Human Resources that also administers the program. The agreement with that Province is unique in that the Ministry of Human Resources apportions its *total* operating costs for service delivery and administration (at both the service delivery and program levels) according to the proportion of Indian children in its caseload and claims these costs from the Department. This accounts for BC alone providing 50% of all of the administration time funded by the Department in 1985/6.

The importance of these variations in the structure of the respective claims made to the Department in these regions is seen when services are transferred to bands. "Hidden" provincial costs of staff time, like the cost of administration that is not claimed by most provinces, become "visible" band costs. Bands do not have the resources internally, as do provincial agencies responsible for child welfare, to allocate to service delivery and administration. Consequently, when the Department enters into agreements with bands, it must address the total service delivery and administration requirements of the bands.

Provincial variations in service to Indian children are as great and complex in considering the number of child care days reported to the Department for the purpose of making claims under the variety of cost-sharing arrangements. Table 17, below, takes a closer focus on child care and shows the number of days of care provided by provincial agencies in 1981/2 and 1985/6 *per Indian child in the region*.

TABLE 17
PER CAPITA DAYS OF CARE PROVIDED
BY PROVINCIAL AGENCIES TO INDIAN
CHILDREN IN 1985/6 AND 1981/2
BY REGION

	PER CAPITA DAYS OF CARE		
REGION	1985/6	1981/2	0-18 POP
BC	13	15	25102
YU	21	24	1379
AL	11	13	21840
SA	2	3	17540
MA	1	12	25156
ON	6	8	28427
QU	11	26	8871
NB	10	12	2436
NS	10	11	2410
PE	25	27	233
AVERAGE	8	12	133394

In BC, the per capita days of care are fairly consistent across the four year period 1981/2 to 1985/6. In this Province only one band has assumed responsibility for child care and the 13,792 days of care provided by this band in 1985/6 account for only 4% of the total days of care provided in that Province to Indian children in that year.

In the Yukon, the level of care days provided by the territory to Indian children is twice as high as the level in BC or Alberta nearby. While showing the national trend of modest decrease, over the four year period the level is consistently higher. In 1985/6, none of the fourteen bands in the territory had assumed responsibility for child care.

The per capita days of care in Alberta are similarly consistent over the four years, exhibiting the national trend downwards. While 14 of the 43 bands in the Province were providing some child care services in 1985/6, the 35,251 days of care provided through the bands composed only 12% of the total days of care provided to Indian children.

The per capita days of care provided by the ministry in Saskatchewan is dramatically lower than in neighbouring Alberta. This reflects the provincial policy of intervention only in "life and death" situations, the continuation of direct child welfare service by Department staff in that region (accounting for 102,141 days of care in 1985/6 and 168,150 days of care in 1981/2), as well as the fact that in this Province alone more than 1000 Indian children remain for 10 months of the year in residential schools. While 15 bands in Saskatchewan in 1985/6 were providing counselling and support services to their members, none had at that time assumed responsibility for the provision of child care to their members.

In Manitoba, there is a dramatic decline in the per capita days of care provided to Indian children by provincial agencies between the years 1981/2 and 1985/6. In 1981/2, provincial agencies were still the predominant source of child care for Indian children in need. While several of the bands had just assumed responsibility for the provision of child care to their members, the 53,576 days of care they provided constituted only 15% of the total days of care provided to Indian children in the Province in that year. Over the next four years, all of the bands in Manitoba assumed responsibility for child care and progressively transferred cases from provincial care to their own. By 1985/6, the bands provided 221,482 days of care compared with the 36,270 days of care provided by provincial agencies.

In Ontario, the level of per capita days of care has consistently been below the national average. The trend in Indian child care days, like the national trend, has been downwards. In 1985/6, all of the 173,184 days of care were provided by provincially designated Children's Aid Societies. While many of the bands had begun to provide family support services, none at that time had assumed responsibility for the provision of child care.

In Quebec, the level of per capita days of care, which in 1981/2 exceeded the level in the Yukon, has gone down dramatically over the succeeding four years. In part, this decrease reflects transfer of services to bands. In 1981/2, Quebec bands had assumed no responsibility for the provision of child care to their members. By 1985/6, seven bands had undertaken service delivery and provided 38,260 days of care, accounting for 26% of the total days of care provided in the Province to Indian children. On the other hand, the total number of days of care for Indian children in Quebec has decreased by 41% in the period 1981/2 to 1985/6. Nationally, the number of days of care to Indian children has gone down 21%, from a level of 1,665,920 days in 1981/2 to 1,320,468 days in 1985/6. In part, then, the decrease in Quebec must be accounted for by program changes within the SSCs, in changes in the structure of the provincial claim, and/or in changing conditions within Indian communities in the Province.

It can be seen from this review of the services extended to Indians by provincial agencies that variations in the terms of individual service agreements have a significant impact on the services accounted for in claims to the Department. On the whole, services reported in the claims of provincial agencies do not account for the volume of services rendered to Indian clients of these agencies. To measure the degree of underrepresentation in present accounts of provincial services would require a detailed service audit of each federal-provincial agreement.

The significance of this underrepresentation arises when the transfer of services and resources is being negotiated with bands. Bands require full funding of legitimate service delivery, administration and child care activities; however, service accounts of provincial agencies created under present service agreements with the Department provide only limited information for negotiations with bands.

Two Major Factors

The profile of services provided by bands delivering services and by provincial agencies under service agreements with the Department shows significant variation over the study period. Hours of service and hours of administration increased significantly over the five years while child care decreased somewhat.

Two major factors have had a bearing on these changes: the transfer of services from government to bands, and the structure of individual federal-provincial agreements defining service claims and accounting.

Table 18, below, summarizes the change in the volume of service, administration and care over the study period and identifies band and provincial portions of the change in each category.

TABLE 18
NUMBER OF HOURS OF SERVICE, HOURS OF ADMIN, AND DAYS OF CARE
PROVIDED TO INDIANS BY BANDS AND PROVINCIAL AGENCIES BY YEAR

	BANDS			PROVINCIAL AGENCIES		
YEAR	SER	ADMIN	CARE	SER	ADMIN	CARE
1981/2	99,413	15,675	95,091	245,623	171,511	1,738,979
1982/3	181,913	33,000	103,190	269,610	190,259	1,587,585
1983/4	390,061	79,778	170,238	283,002	187,729	1,327,133
1984/5	511,913	107,250	283,509	317,955	221,753	1,158,585
1985/6	603,268	144,980	281,326	361,391	246,551	1,102,523
Incr (Decr)	503,855	129,305	186,235	115,768	75,040	-636,456
Total I (D)	619,623	204,345	-450,221			
% Change	179.6%	109.2%	-24.5%			
Band Portion	81.3%	63.3%	-41.4%			
PA's Portion				18.7%	36.7%	141.4%

Hours of service rendered to Indians in the period 1981/2 to 1985/6 increased 619,623 hours, or 179.6%. Of this increase, the increase in hours of service provided by bands delivering their own services accounted for 503,855 hours, or 81.3% of the total change. Correspondingly, the increase in the hours of service provided by provincial agencies accounted for 115,768 hours, or 18.7% of the total change. Thus, hours of service provided by both bands and provincial agencies increased, but the rate of increase for bands was over four times that for provincial agencies. The significance of the difference in the rate of change for bands and provincial agencies increases when it is recalled (ref section on transfer to bands) that only 203 bands (or 36% of all bands) were delivering services to their own members at the end of this period in 1985/6.

The increase in hours of service provided by bands is so great because the transfer of services to bands involves an *expansion in the range and intensity of services to band members*. Provincial agencies have traditionally limited their services to Indians to the statutory protective services within the child welfare program, as noted previously. Service hours, then, are limited to such activities as, apprehension, emergency placement, court appearances, case planning, placement and placement supervision. Very little work has been done with the family of the child(ren) taken into care, and similarly little work has been done to support families and prevent the need to take the child into care. When bands assume responsibility for services, they begin to spend much more time in community and family support activities both before and during a child's placement into care. While, as was observed earlier in this section, there is underrepresentation in the service hours accounted for by provincial agencies in claims to the Department, the more significant factor in the increase in hours of service overall is the change in pattern of service resulting from transfer to bands.

Hours of administration rendered to Indians in the period 1981/2 to 1985/6 increased 204,345 hours, or 109.2%. Of this increase, the increase in hours of administration of bands delivering their own services accounted for 129,305 hours, or 63.3% of the total change. Correspondingly, the increase in the hours of administration of provincial agencies accounted for 75,040 hours, or 36.7% of the total change. Thus, hours of administration of both bands and provincial agencies increased but the rate of increase for bands was 1.6 times that for provincial agencies. While only 203 bands were delivering services to their own members at the end of this period, the significant factor here is the fact that most provincial agencies are not accounting for hours of administration because they are not cost-shared under service agreements with the Department.

Days of care rendered to Indians in the period 1981/2 to 1985/6 decreased 450,221 days, or 24.5%. Of this decrease, the change in days of care provided by bands delivering their own services accounted for -186,235 days, or -41.4% of the total change. Correspondingly, the decrease in the days of care of provincial agencies accounted for 636,456 days, or 141.4% of the total change. The overall decrease is a result of changes in the pattern of service of provincial agencies and transfer of children in care from provincial agencies to bands.

Summary

- Hours of service have increased 180% over the study period, from a level of 345,036 in 1981/2 to 964,659 in 1985/6;
- Hours of administration have increased 109%, from a level of 187,186 in 1981/2 to 391,531 in 1985/6;
- Days of care have decreased 24.5%, from a level of 1,834,070 in 1981/2 to 1,383,849 in 1985/6;
- In 1981/2, bands delivering services accounted for 29% of all hours of service funded by the Department; provincial agencies accounted for 71%;
- In 1985/6, bands delivering services accounted for 63% of all hours of service funded by the Department; provincial agencies accounted for 37%;
- In 1981/2, bands delivering services accounted for 8% of all hours of administration funded by the Department; provincial agencies accounted for 92%;
- In 1985/6, bands delivering services accounted for 37% of all hours of administration funded by the Department; provincial agencies accounted for 63%;
- In 1981/2, bands delivering services accounted for 5% of all days of care funded by the Department; provincial agencies accounted for 95%;

- In 1985/6, bands delivering services accounted for 20% of all days of care funded by the Department; provincial agencies accounted for 80%;
- Ontario, Manitoba and New Brunswick showed the most significant increase in hours of service over the study period, accounting for 70% of all hours of service funded by the Department in 1985/6;
- By 1985/6, Ontario, Manitoba and New Brunswick had the highest participation rates (over 50% of bands in the region) of all regions of bands delivering their own services;
- Ontario and Manitoba showed the most significant increase in hours of administration over the study period, accounting for 39% of all hours of administration funded by the Department in 1985/6;
- BC, which had virtually no participation of bands in delivering their own services, also showed steady but less significant increase in hours of administration over the study period, accounting for 50% of all hours of administration funded by the Department in 1985/6;
- BC, Saskatchewan, Ontario, and Quebec showed steady decrease in child care days over the study period; the other six regions showed an overall decrease over the five year period, but variations from year to year in this overall pattern;
- In 1985/6, BC, Alberta, Saskatchewan, Manitoba, Ontario and Quebec accounted for 93.5% of all child care days funded by the Department. These same six regions contained 95% of the Indian child population in that year.
- Three provinces made no claim for hours of service provided to Indians in 1985/6, and three others appear to have claimed a disproportionately low number;
- Seven provinces made no claim for hours of administration in 1985/6 and two of the three that did claimed only for the administration of their service delivery agencies;
- Seven regions showed per capita days of care for Indians that ranged above the national average (8 days of care per Indian child in the population of the bands in 1985/6) over the course of the study period;
- Two key factors had a most significant bearing on changes in the overall pattern of services to Indians in the study period, the transfer of service responsibilities to bands, and the structure of individual federal-provincial agreements defining service claims and accounting.

SERVICE COSTS

Introduction

This section of the report addresses service costs of the Department for child welfare services for Indian children and their families. Total expenditures by the Department on service agreements, social assistance for children out of parental home, and community social service contributions are first examined. Service, administration and care costs, components of service agreements, are next examined. The service, administration and care costs of bands delivering their own services and provincial agencies are compared within this overview of service, administration and care costs of the Department. Following this comparison of band and provincial costs, service, administration and care costs within each region are profiled. The review of costs concludes with a brief examination of unit and per capita costs, nationally and regionally, with comparison of band and provincial unit and per capita costs.

Total Department Cost

The "NaToCost" table in appendix 3 shows the total cost of Indian child welfare by year by region. The Department contributes to Indian child welfare through three budget categories: the service agreements with bands and provincial agencies which have been the focus of this review; "child out of parental home" (COPH), a sub-category under social assistance payments; and "community social services" (CSS) contributions to bands made by regional social development program offices of the Department. Table 19, below, shows the total expenditure of the Department in each of these categories by year for the years 1981/2 to 1986/7. The amount shown for 1986/7 appears in italics since it is a projection rather than a reported cost.

Total costs of the Department for Indian child welfare have doubled in the six years reported in this table, and expenditures on service agreements with provincial agencies and bands have assumed a larger and larger share of total cost over this period.

TABLE 19
COST OF SERVICE AGREEMENTS, COPH AND COMMUNITY SOCIAL SERVICE CONTRIBUTIONS BY YEAR

YEAR	SA	COPH	CSS	TOTAL
1981/2	$33,772.3	$6,131.5	$607.3	$40,511.1
1982/3	$38,512.7	$6,582.2	$905.7	$46,000.6
1983/4	$43,341.4	$6,285.6	$1,086.9	$50,713.9
1984/5	$51,112.2	$6,203.6	$1,208.9	$58,524.7
1985/6	$61,971.4	$6,585.2	$1,207.5	$69,764.1
1986/7	*72,444.6*	*6,710.3*	*1,450.2*	*80,605.1*

Table 20, below, shows the percentage of total departmental cost made up by each of service agreements (SA's), COPH and CSS's by year. Over the period reported in this table, the portion of total cost devoted to SA's has increased steadily from 83% to 90%; the portion for COPH has decreased from 15% to 8%; and the portion for CSS's has remained fairly constant.

TABLE 20
PERCENTAGE OF TOTAL COST OF
SA'S, COPH AND CSS'S BY YEAR

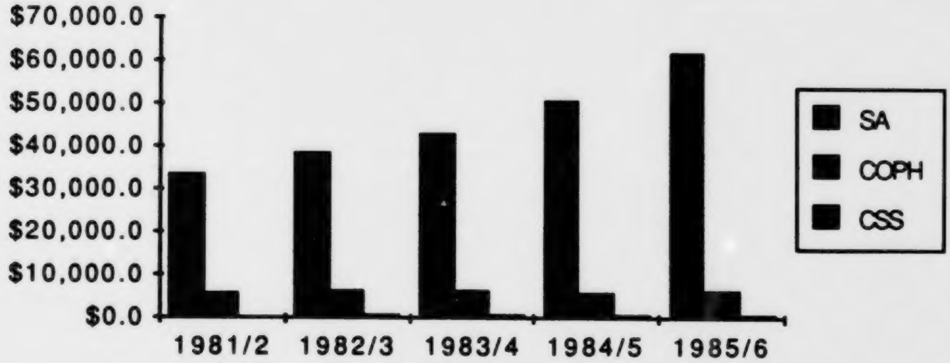
SA	COPH	CSS
83.4%	15.1%	1.5%
83.7%	14.3%	2.0%
85.5%	12.4%	2.1%
87.3%	10.6%	2.1%
88.8%	9.4%	1.7%
89.9%	8.3%	1.8%

Community social services contributions have typically been the entry point for bands wanting to assume reponsibility for their own child and family services. As more and more bands assume responsibility for these services and establish service delivery organizations both COPH and CSS costs will continue to decrease, absolutely as well as proportionately.

The chart below illustrates the rate of growth in each of these categories and the proportion that each has assumed of total expenditures in the five years 1981/2 to 1985/6 reported above. Total costs of the Department for Indian child welfare have increased steadily over this period, as follows:

13.6%	1981/2 - 1982/3
10.2%	1982/3 - 1983/4
15.4%	1983/4 - 1984/5
19.2%	1984/5 - 1985/6

COST OF SERVICE AGREEMENTS, COPH AND CSS CONTRIBUTIONS
BY YEAR



Service, Administration and Care Costs

Service agreement costs are made up of 3 components, service, administration and child care, discussed in the preceeding section of the report. Table 21, below, shows the distribution of these component costs over the period 1981/2 to 1985/6.

TABLE 21
COST OF SERVICE, ADMIN AND CARE PROVIDED TO INDIANS THROUGH SERVICE AGREEMENTS BY YEAR

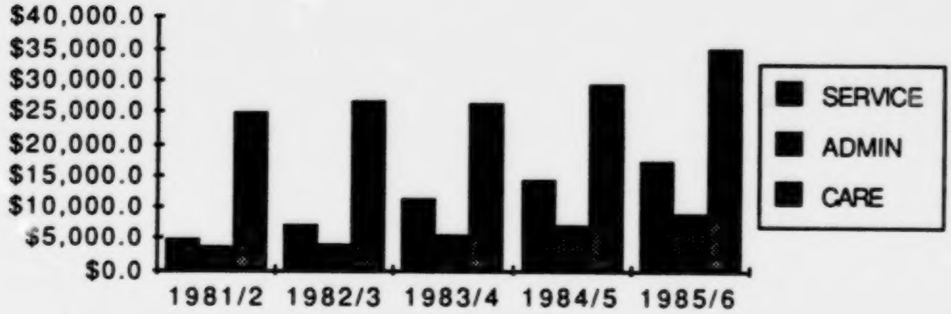
	COST IN $000'S			
YEAR	SERVICE	ADMIN	CARE	TOTAL
1981/2	$4,945.9	$3,731.5	$25,094.9	$33,772.3
1982/3	$7,150.2	$4,416.1	$26,946.4	$38,512.7
1983/4	$11,394.2	$5,638.3	$26,308.9	$43,341.4
1984/5	$14,367.1	$7,290.2	$29,454.9	$51,112.2
1985/6	$17,502.9	$9,241.9	$35,226.6	$61,971.4

Table 22, below, shows the percentage distribution of these three component costs over the five years. The portion of service agreement costs composed by service (hours of service of service delivery agencies of provinces or bands) increased significantly over the five years from 14.6% to 28.2%; the portion for administration increased as well from 11.0% to 14.9%; and the portion for child care decreased from 74.3% to 56.8%.

TABLE 22
PERCENTAGE OF TOTAL COST OF SERVICE, ADMIN AND CARE COST BY YEAR

YEAR	SERVICE	ADMIN	CARE
1981/2	14.6%	11.0%	74.3%
1982/3	18.6%	11.5%	70.0%
1983/4	26.3%	13.0%	60.7%
1984/5	28.1%	14.3%	57.6%
1985/6	28.2%	14.9%	56.8%

The chart below illustrates these trends in the component costs. The cost of each component increased over the study period; however, the rate of increase for service and for administration was greater than that for child care, such that both service and administration assumed larger and larger percentages of total service agreement costs. Even in the final study year, 1985/6, the cost of child care still assumed more than half of the total cost of service agreements. In fact, the rate of increase in cost over the five year period was 38.0% for service, 25.5% for administration, and 9.1% for child care.


COST OF SERVICE, ADMIN AND CARE PROVIDED TO INDIANS BY YEAR

Band and Provincial Costs

Table 23, below, shows the distribution of service agreement component costs between bands delivering their own services and provincial agencies.

TABLE 23
BAND AND PROVINCIAL COSTS OF SERVICE, ADMIN AND CARE
BY YEAR FOR THE YEARS 1981/2 TO 1985/6

	SERVICE		ADMINISTRATION		CARE	
YEAR	BAND	PROV	BAND	PROV	BAND	PROV
1981/2	$1218.7	$3727.2	$276.5	$3455.0	$997.0	$24097.9
1982/3	$2580.0	$4570.2	$600.3	$3815.8	$1432.6	$25513.8
1983/4	$6796.3	$4597.9	$2257.1	$3381.2	$2758.0	$23550.9
1984/5	$9373.9	$4993.2	$3524.6	$3765.6	$5740.4	$23714.5
1985/6	$11344.1	$6158.8	$4999.0	$4242.9	$6594.6	$28632.0
%INC 5 YRS	830.8%	65.2%	1708.0%	22.8%	561.4%	18.8%

The bottom line in Table 23 shows the overall increase in cost for each component over the five year period. Band costs in each of the three components increased significantly over the five year period. In 1981/2, there were 40 bands delivering services to their children and families; by 1985/6, the number of bands delivering services had increased 408% to a level of 203 bands.

The chart below illustrates the relative portion of Department costs for each of these three components assumed by bands and provincial agencies over the five years. It shows that the rate of increase in costs of bands in all three components exceeds that of provincial agencies.

In services, as was discussed in the preceding section, the rate of cost increase for bands has been influenced by the growth in the number of bands delivering services, the fact that bands delivering services to their members must all receive resources for them through service agreements with the Department (whereas several provincial agencies do not charge the Department for service delivery costs or charge a disproportionately low amount of their cost), as well as the scope of services (including family support and other prevention services) bands deliver (vs the scope of provincial agencies). Similarly, the rate of increase in administration costs of bands is influenced by their increasing participation rate, and the fact that bands must receive resources (whereas most provincial agencies do not charge the Department for these costs). Finally, as was previously discussed, bands' child care costs increased as children in care were transferred from provincial agencies to bands (notably those in Manitoba).

SERVICE, ADMIN AND CARE COSTS OF BANDS AND PROVINCIAL AGENCIES BY YEAR

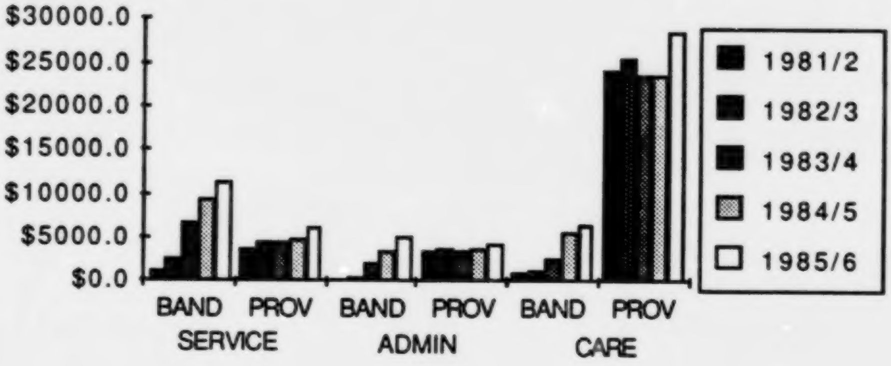


Table 24, below, shows that band costs in 1981/2 composed 7.4% of total service agreement costs, and that band costs increased to assume 37.0% of the total by 1985/6.

TABLE 24
PERCENTAGE OF TOTAL EXPENDITURES
OF BAND AND PROVINCIAL AGENCIES
BY YEAR

YEAR	BAND	PROV
1981/2	7.4%	92.6%
1982/3	12.0%	88.0%
1983/4	27.3%	72.7%
1984/5	36.5%	63.5%
1985/6	37.0%	63.0%

Service, Administration and Care Costs by Region

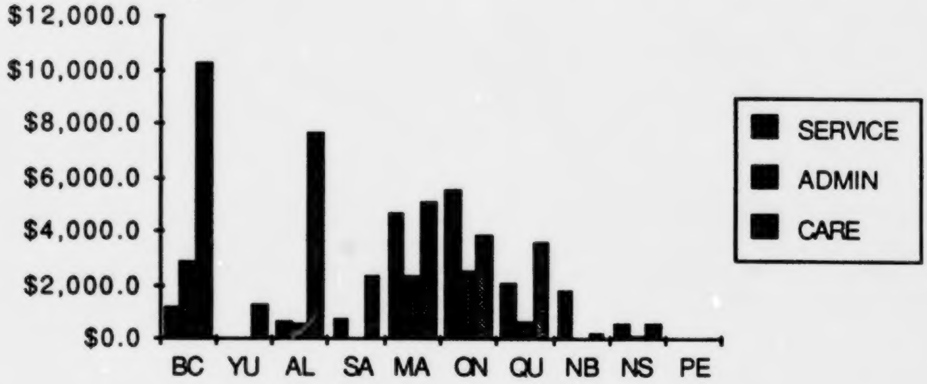
Table 25, below, shows the distribution of service, administration and child care costs by region in 1985/6.

TABLE 25
COST OF SERVICE, ADMIN AND CARE BY REGION IN 1985/6

REGION	SERVICE	ADMIN	CARE	TOTAL
BC	$1,217.7	$2,875.7	$10,323.2	$14,416.6
YU	$10.0	$0.0	$1,289.0	$1,299.0
AL	$692.2	$575.2	$7,732.9	$9,000.3
SA	$777.8	$35.6	$2,359.1	$3,172.5
MA	$4,666.9	$2,341.8	$5,132.0	$12,140.7
ON	$5,564.0	$2,547.7	$3,893.2	$12,004.9
QU	$2,106.9	$708.8	$3,630.8	$6,446.5
NB	$1,864.9	$0.0	$269.4	$2,134.3
NS	$602.5	$157.1	$547.2	$1,306.8
PE	$0.0	$0.0	$49.8	$49.8
TOTAL	$17,502.9	$9,241.9	$35,226.6	$61,971.4

The chart below illustrates the relative portion of Department costs for each of the three components in 1985/6 assumed by each of the ten regions.

COST OF SERVICE, ADMIN AND CARE BY REGION IN 1985/6



Five regions accounted for 87.2% of child care costs under service agreements with the Department in 1985/6. In rank order, these are BC, Alberta, Manitoba, Ontario and Quebec. Four regions accounted for 81.1% of service costs under service agreements with the Department in 1985/6. In rank order, these are Ontario, Manitoba, Quebec, and New Brunswick. Three regions accounted for 84.0% of administration costs under service agreements with the Department. In rank order, these are BC, Ontario and Manitoba. The pattern of transfer of services to bands was significant in establishing this pattern of concentration in costs of the Department in two components - service and administration. In service costs, the four regions listed above accounted for 78.8% of all of the bands delivering services to children and their families in 1985/6. In administration costs, two of the three regions listed above, Ontario and Manitoba, accounted for 71.4% of all of the bands delivering services to children and their families in 1985/6. The exception, BC, as was discussed in the preceding section, was the region with the highest administrative cost because of a unique service agreement with the Department that encompasses provincial claim from the Department for both service delivery administration costs and program administration costs.

Band and Provincial Costs by Region

Table 26, below, shows the portion of regional costs assumed by bands delivering their own services and provincial agencies.

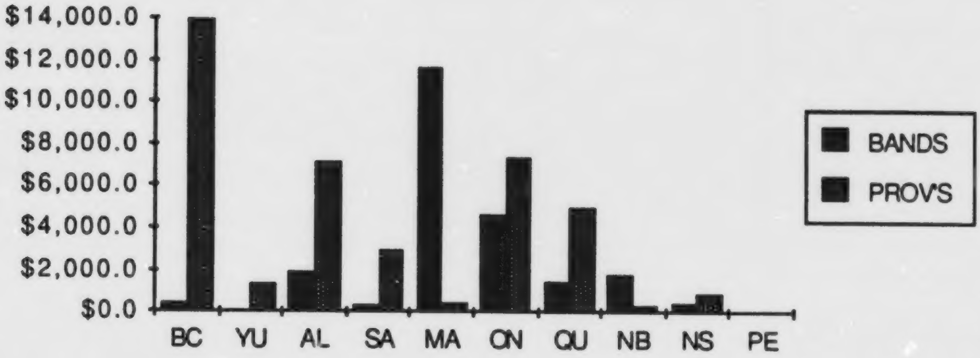
TABLE 26
COST OF SERV, ADMIN AND CARE OF BANDS
AND PROVINCIAL AGENCIES BY REGION IN 1985/6

REGION	BANDS	PROV'S	TOTAL
BC	$437.2	$13,979.4	$14,416.6
YU	$0.0	$1,299.0	$1,299.0
AL	$1,870.8	$7,129.5	$9,000.3
SA	$279.1	$2,893.4	$3,172.5
MA	$11,712.2	$428.5	$12,140.7
ON	$4,656.5	$7,348.4	$12,004.9
QU	$1,461.0	$4,985.5	$6,446.5
NB	$1,832.4	$301.9	$2,134.3
NS	$458.2	$848.6	$1,306.8
PE	$0.0	$49.8	$49.8
TOTAL	$22,707.4	$39,264.0	$61,971.4
	36.6%	63.4%	100.0%

Five regions accounted for 94.8% of Department contributions to bands for band delivered child welfare services in 1985/6. In rank order of cost, these were Manitoba, Ontario, Alberta, New Brunswick, and Quebec. Together these five regions represented 85.7% of all of the bands delivering services in that year.

The relative portion of Department costs in each region assumed by bands and by provincial agencies in 1985/6 is illustrated in the chart below.

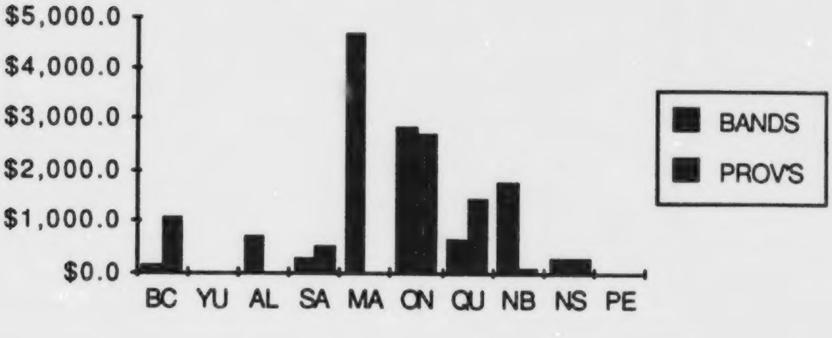
COST OF SERVICE, ADMIN AND CARE OF BANDS AND PROVINCIAL AGENCIES BY REGION IN 1985/6



The relative portion of Department costs assumed by bands in 1985/6 is significant in these five regions; however, only in two, Manitoba and New Brunswick, did the band portion exceed the provincial portion in that year.

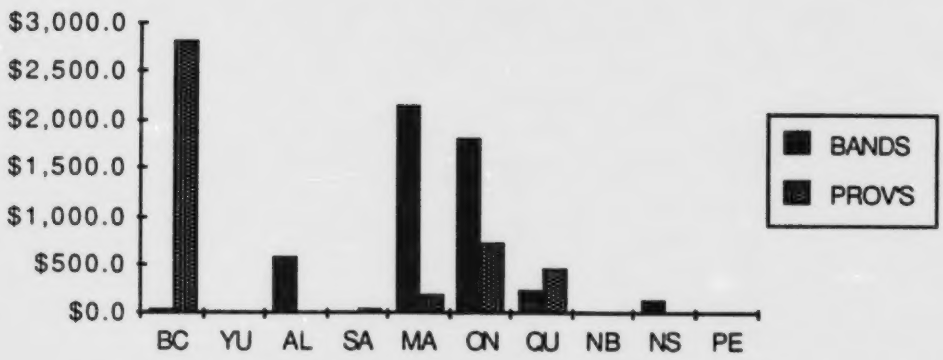
The relative portion of Department costs assumed by bands and provincial agencies in that year varies by component - service, administration and care. The following three charts illustrate the amounts of each component by region for bands and provincial agencies in 1985/6.

COST OF SERVICE OF BANDS AND PROVINCIAL AGENCIES IN 1985/6



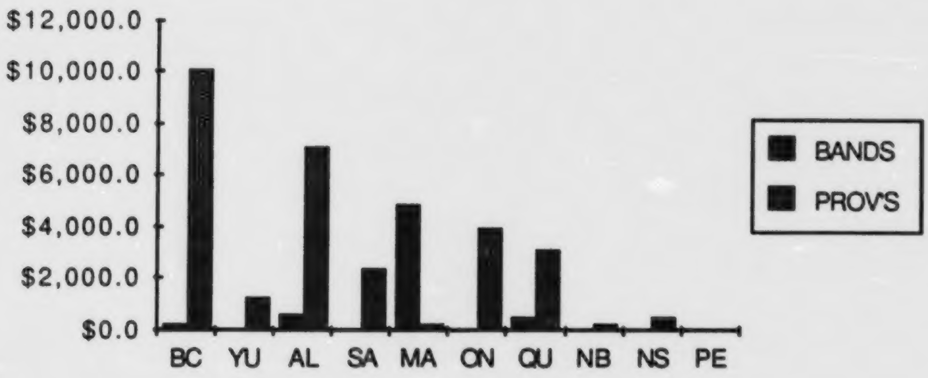
All or most of the cost of service in Alberta, Manitoba, Ontario, and New Brunswick in 1985/6 was assumed by bands. In Manitoba, Ontario and New Brunswick this was related to the majority of bands within the region delivering their own services. In Alberta, it was related to the fact that the province made no claim to the Department for its service delivery cost, so that the total service cost of the Department in that region was composed of the costs of the 14 bands delivering services that year.

COST OF ADMIN OF BANDS AND PROVINCIAL AGENCIES BY REGION IN 1985/6



All or most of the cost of administration in Alberta, Manitoba, Ontario, and Nova Scotia in 1985/6 was assumed by bands. In Manitoba, Ontario and Nova Scotia this was related to the majority of bands within the region delivering their own services. In Alberta, it was related to the fact that the province made no claim to the Department for its administration cost (this was an additional factor in the distribution of administration cost in Nova Scotia), so that the total service cost of the Department in that region was composed of the costs of the 14 bands delivering services that year.

COST OF CARE OF BANDS AND PROVINCIAL AGENCIES BY REGION IN 1985/6



In the distribution of child care costs of the Department in 1985/6, Manitoba was unique. It was the only region in which child care cost of bands exceeded those of the provincial agencies in that region. The child care costs of Manitoba bands in 1985/6 assumed 77% of the total cost for child care of bands across the country borne by the Department. In that year, Manitoba bands represented 91% of all bands at transfer level 4 (ie having assumed full child welfare authority under the provincial act), or 55% of all bands at transfer level 2 or higher (ie having some child care responsibility).

Unit Cost of Service, Admin and Care

Unit cost, like price, is a measure of the cost of each hour of service, hour of administration, or day of child care provided by each band or provincial agency. Unit cost provides a convenient measure for the comparison of different service delivery agencies of the provinces and the bands.

Table 27, below, shows the average unit cost of service, administration and care provided under service agreements with the Department by year in the period 1981/2 to 1985/6. With the exception of the unit cost of administration in 1982/3, all three unit costs have been rising throughout this period. The unit cost of child care was the most expensive service component in 1985/6, but the unit costs of administration were greater than those of child care in each of the other years of the study period.

TABLE 27
UNIT COST OF SERVICE, ADMIN AND CARE BY YEAR

	UNIT COST		
YEAR	SERVICE	ADMIN	CARE
1981/2	$14.33	$19.93	$13.68
1982/3	$15.84	$19.78	$15.94
1983/4	$16.93	$21.08	$17.57
1984/5	$17.31	$22.16	$20.43
1985/6	$18.14	$23.60	$25.46

The chart below illustrates the relative magnitude of each of these three unit costs in each year, as well as the trend of increasing unit cost of each cost component.

UNIT COST OF SERVICE, ADMIN AND CARE BY YEAR

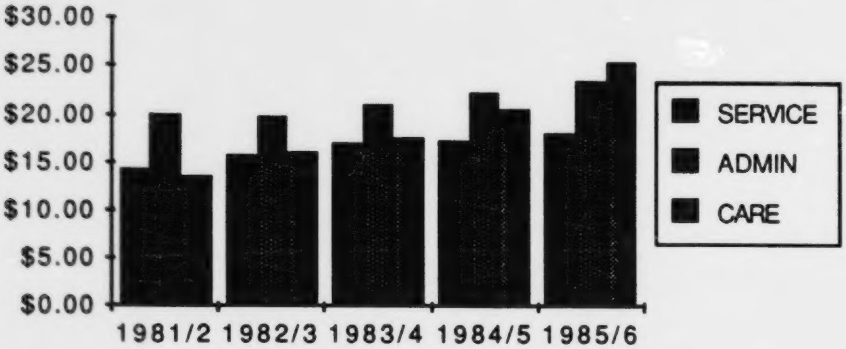


Table 28, below, shows the rate of change in the unit cost of each cost component by year. The unit cost of administration increased at the lowest average rate over the five year period, but increased at a higher rate than the unit cost of service in the last two years. By contrast, the unit cost of child care increased over the study period at a rate 2.7 times greater than the unit cost of service. Furthermore, the rate of increase of the unit cost of child care increased significantly in the last three years of the study period. As was discussed earlier in the report, during the study period, provincial agenicies were principally responsible for Indian child care and related costs.

Only in Manitoba in 1985/6 had principal responsibility for child care transferred to bands, and the cost of band-delivered child care in that region in that year amounted to $4.9 Million or 13.9% of total Department costs for child care.

TABLE 28
PERCENTAGE INCREASE IN UNIT COST OF SERVICE, ADMIN AND CARE BY YEAR

	PERCENTAGE INCREASE		
YEAR	SERVICE	ADMIN	CARE
1982/3	10.5%	-0.8%	16.5%
1983/4	6.9%	6.6%	10.2%
1984/5	2.2%	5.1%	16.3%
1985/6	4.8%	6.5%	24.6%
AVERAGE	6.1%	4.4%	16.9%

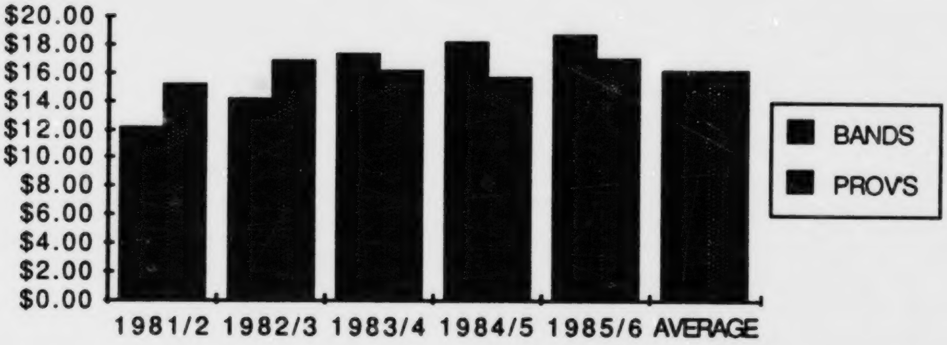
The three tables below illustrate regional variations in unit costs. Each table shows the rank order of unit cost of the ten regions in 1985/6 for one of the three cost components. The average unit cost for all regions is shown in the order to aid comparison.

UNIT COST OF CARE BY REGION IN RANK ORDER IN 1985/6		UNIT COST OF ADMIN BY REGION IN RANK ORDER IN 1985/6		UNIT COST OF SERVICE BY REGION IN RANK ORDER IN 1985/6	
REGION	CARE	REGION	ADMIN	REGION	SERVICE
YU	$44.27	NS	$57.13	QU	$28.09
BC	$29.91	MA	$44.35	MA	$22.45
AL	$27.00	AL	$43.58	NS	$18.99
QU	$26.69	AVERAGE	$33.83	AVERAGE	$17.74
MA	$23.66	QU	$30.25	AL	$17.12
AVERAGE	$23.15	ON	$25.31	ON	$16.95
NS	$22.70	SA	$21.58	YU	$14.55
ON	$22.48	BC	$14.59	SA	$14.05
SA	$17.28	YU		BC	$14.01
NB	$8.79	NB		NB	$13.48
PEI	$8.72	PEI		PEI	

Band and Provincial Unit Costs

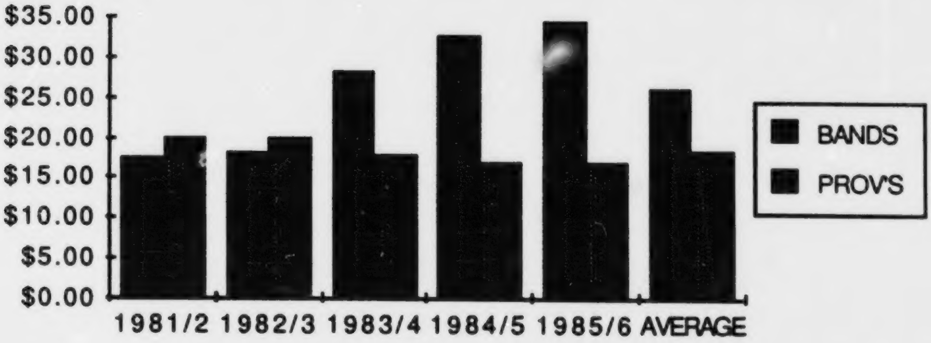
The chart below shows band and provincial unit costs of service by year for the years 1981/2 to 1985/6. It shows that band unit cost of service began at a lower level than that of provincial agencies in 1981/2, but increased at a greater rate to exceed that of provincial agencies from 1983/4 to the end of the study period. Overall, the average unit cost of service of bands and provincial agencies was virtually identical in the study period.

UNIT COST OF SERVICE BY YEAR FOR BANDS AND PROVINCIAL AGENCIES



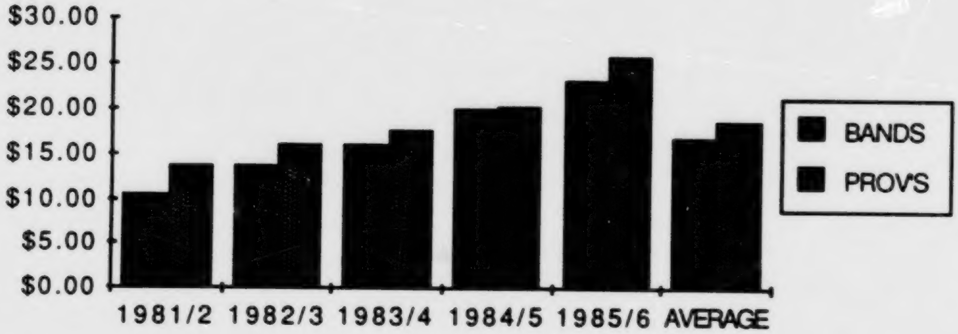
The chart below shows band and provincial unit costs of administration by year for the years 1981/2 to 1985/6. Like unit cost of service, band unit cost of administration began at a lower level than provincial unit cost, but increased at a greater rate to exceed provincial unit cost of administration by 1983/4. However, unlike unit cost of service, the average level of band unit cost of administration for the study period exceeded the average level of provincial unit cost of administration.

UNIT COST OF ADMINISTRATION BY YEAR FOR BANDS AND PROVINCIAL AGENCIES



The chart below examines the unit cost of care for the study period. It shows that the unit cost of care for bands began the period at a lower level than the unit cost of care for provincial agencies and ended the period in the same way. Both band and provincial unit costs of care increased throughout the study period.

UNIT COST OF CARE BY YEAR FOR BANDS AND PROVINCIAL AGENCIES



Per Capita Cost of Service, Administration and Care

Per capita cost provides another convenient measure for the comparison of different service delivery agencies. In this case, the cost of service, administration and care is divided by the number of Indian children that reside in the service area of a particular agency or group of agencies. Whereas unit cost measures the price paid for a units of service to Indian children and their families, per capita cost measures the number of dollars paid for a volume of service provided per child in the target population.

Table 29, below, shows the average per capita cost of service, administration and care provided under service agreements with the Department by year in the period 1981/2 to 1985/6. With the exception of per capita child care cost in 1983/4, all three per capita costs have been rising throughout this period.

TABLE 29
PER CAPITA COST OF SERVICE, ADMIN AND CARE BY YEAR

YEAR	SERVICE	ADMIN	CARE	TOTAL
1981/2	$37.08	$27.97	$188.13	$253.18
1982/3	$53.60	$33.11	$202.01	$288.72
1983/4	$85.42	$42.27	$197.23	$324.92
1984/5	$107.70	$54.65	$220.81	$383.16
1985/6	$131.21	$69.28	$264.08	$464.57

The chart below illustrates the relative magnitude of each of these per capita costs in each year, as well as the trend of increasing per capita cost of each cost component. Whereas the price of service, administration and care by year was relatively similar (ref chart following Table 27), the number of dollars paid by the Department for a volume of child care per Indian child was much greater than the number for service or administration.

PER CAPITA COST OF SERVICE, ADMIN AND CARE BY YEAR

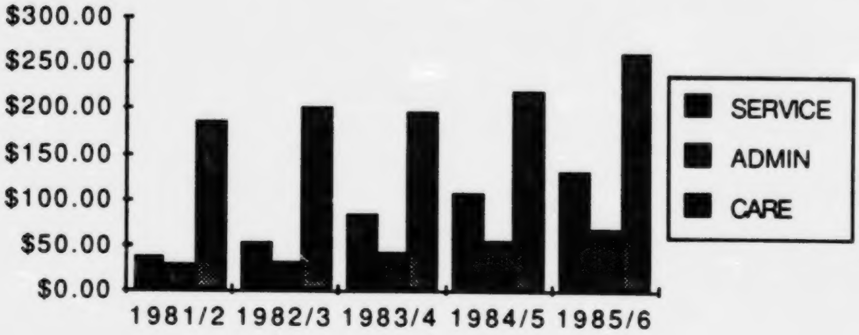


Table 30, below, shows the rate of change in the per capita cost of each cost component by year for the years 1981/2 to 1985/6. The per capita cost for all three components (total) rose in the study period at an average rate of 16.4%. The per capita cost of child care rose at a much lower rate than that of service or administration: about one quarter the rate of increase in per capita service cost and about one third the rate of increase in per capita administration cost. However, the rate of increase in per capita service cost was decreasing over the study period and the rate of increase for per capita child care cost was increasing, such that in 1985/6 their respective rates of increase were almost equal.

TABLE 30
PERCENTAGE INCREASE IN PER CAPITA COST OF SERVICE, ADMIN AND CARE BY YEAR

YEAR	SERVICE	ADMIN	CARE	TOTAL
1982/3	44.6%	18.4%	7.4%	14.0%
1983/4	59.4%	27.7%	-2.4%	12.5%
1984/5	26.1%	29.3%	12.0%	17.9%
1985/6	21.8%	26.8%	19.6%	21.2%
AVERAGE	38.0%	25.5%	9.1%	16.4%

The three tables below illustrate regional variations in unit costs. Each table shows the rank order of per capita cost of the ten regions in 1985/6 for one of the three cost components. The average per capita cost for all regions is shown in the order to aid comparison.

PER CAPITA COST OF SERVICE BY REGION IN RANK ORDER IN 1985/6

REGION	SERVICE
NB	$765.56
NS	$250.00
QU	$237.50
ON	$195.73
MA	$185.52
AVERAGE	$176.61
BC	$48.51
SA	$44.34
AL	$31.69
YU	$7.25
PEI	$0.00

PER CAPITA COST OF ADMIN BY REGION IN RANK ORDER IN 1985/6

REGION	ADMIN
BC	$114.56
MA	$93.09
ON	$89.62
QU	$79.90
NS	$65.19
AVERAGE	$47.07
AL	$26.34
SA	$2.03
YU	$0.00
NB	$0.00
PEI	$0.00

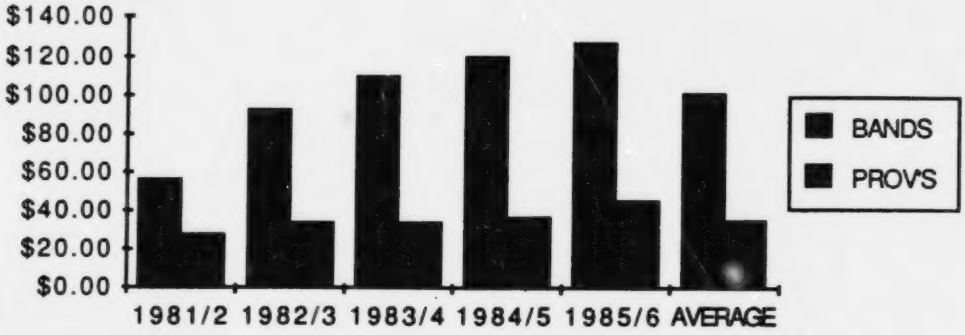
PER CAPITA COST OF CARE BY REGION IN RANK ORDER IN 1985/6

REGION	CARE
YU	$934.74
BC	$411.25
QU	$409.29
AL	$354.07
AVERAGE	$313.62
NS	$227.05
PEI	$213.73
MA	$204.01
ON	$136.95
SA	$134.50
NB	$110.59

Band and Provincial Per Capita Costs

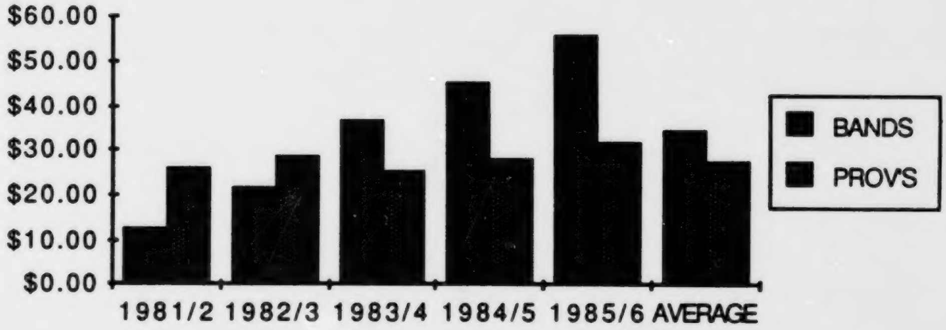
The chart below shows band and provincial per capita costs of service by year for the years 1981/2 to 1985/6. It shows that band per capita cost of service began in 1981/2 at a level 104.5% above that of provincial agencies, but increased at a greater rate to end the period at a level 174.8% above that of provincial agencies.

PER CAPITA COST SERVICE BY YEAR FOR BANDS AND PROVINCIAL AGENCIES



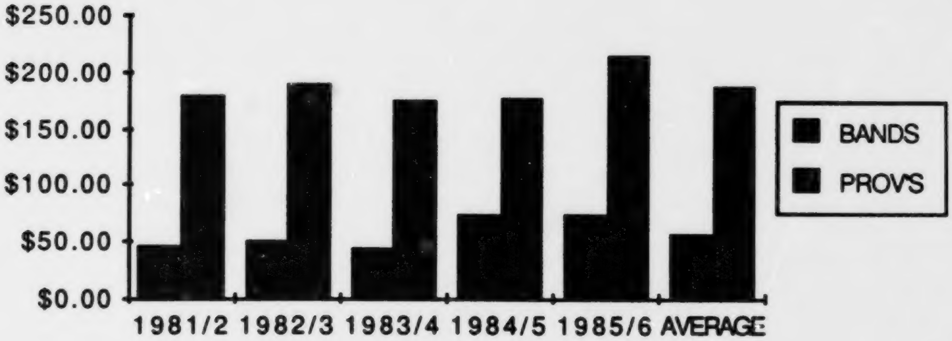
The chart below shows band and provincial per capita costs of administration by year for the years 1981/2 to 1985/6. Band per capita cost of administration began in 1981/2 at a lower level than provincial per capita cost (50.0% below the provincial level), but increased at a greater rate to end the period above (75.8% above) the level of provincial per capita cost of administration.

PER CAPITA COST ADMINISTRATION BY YEAR FOR BANDS AND PROVINCIAL AGENCIES



The chart below examines the per capita cost of care for the study period. It shows that the per capita cost of care for bands began the period at a level 74.1% below the per capita cost of care for provincial agencies and ended the period 65.5% below the per capita cost of care for provincial agencies.

PER CAPITA COST CARE BY YEAR FOR BANDS AND PROVINCIAL AGENCIES



Summary

- Department costs for Indian child welfare services doubled in the period 1981/2 to 1985/6 from $33.7 million to $69.7 million;
- in this period, total costs rose at an annual rate of 14.6%;
- service agreements with bands and provincial agencies assumed an increasing portion of this overall expenditure over the period, ending the period at 89.9% of the total;
- service costs increased from $4.9 million in 1981/2 to $17.5 million in 1985/6; administration costs increased from $3.7 million to $9.2 million; and child care costs increased from $25.1 million to $35.2 million;
- the rate of increase was greater for administration costs than for child care, and the rate of increase for service delivery was greater than for either of the other two cost components;
- bands delivering their own services received 7.4% of Department expenditures under service agreements in 1981/2, and 37.0% in 1985/6 (the remainder was paid to provincial agencies);
- the level of Department expenditures in 1985/6 varied greatly from region to region, from $49.8 thousand in PEI to $14,416 thousand in British Columbia;
- Department expenditures on band-delivered services in 1985/6 varied widely, from $0 in PEI and the Yukon to $11,712 thousand in Manitoba;
- Department expenditures for provincial extension of child welfare services to Indians varied widely as well in 1985/6, from $49.8 thousand in PEI to $13,979 thousand in British Columbia;
- in 1985/6, Manitoba was the only region in which Department expenditures on band services exceeded those on provincial agency services;
- all or most of the cost of service (delivery) in Alberta, Manitoba, Ontario, and New Brunswick in 1985/6 was assumed by bands delivering their own services; BC, Saskatchewan and Quebec were the only regions in which provincial agency costs for service delivery exceeded that of bands;
- all or most of the cost of administration in Alberta, Manitoba, Ontario, and Nova Scotia in 1985/6 was assumed as well by bands; BC and Quebec were the only two regions in which the cost assumed by provincial agencies exceeded that of bands;
- Manitoba was the only region in which band-delivered child care costs exceeded those of provincial agencies; in all other regions, all or most of the cost of child care was assumed by provicial agencies;
- the unit cost of service, administration and child care rose steadily in the study period;
- the unit cost of administration exceeded that of the other two cost components throughout the study period with the exception of the last year, 1985/6, in which

child care exceeded the unit cost of administration;

- in 1985/6, the unit cost of service was $18.14, administration $23.60, and care $25.46;
- the average annual rate of increase in the unit cost of service, administration, and care over the study period was 6.1%, 4.4% and 16.9% respectively;
- in 1985/6, the unit cost of service was highest in Quebec ($28.09); the unit cost of administration was highest in Nova Scotia ($57.13); and the unit cost of care was highest in the Yukon ($44.27);
- the average unit cost of service, administration and care in 1985/6 was $17.74, $33.83 and $23.15 respectively;
- the average unit cost of service of bands and provincial agencies was virtually the same over the study period;
- the average unit cost of administration of bands exceeded that of provincial agencies by 42% over the study period;
- the average unit cost of child care of bands over the study period was about 10% below that of provincial agencies;
- the per capita cost of service, administration and care rose steadily in the study period;
- the per capita cost of child care over the study period exceeded the per capita cost of either of service or administration ($264.08 for care in 1985/6, and $131.21 and $69.28 for service and administration respectively);
- the average annual rate of increase in the per capita cost of service, administration and care over the study period was 38.0%, 25.5% and 9.1% respectively;
- in 1985/6, the per capita cost of service was highest in New Brunswick ($765.56); the per capita cost of administration was highest in British Columbia ($114.56); and the per capita cost of care was highest in the Yukon ($934.74);
- the average per capita cost of service, administration and care in 1985/6 was $176.61, $47.07 and $313.62 respectively;
- the average per capita cost of service of bands exceeded that of provincial agencies by 181.9% over the study period;
- the average per capita cost of administration of bands exceeded that of provincial agencies by 23.3% over the study period;
- the average per capita cost of child care of bands over the study period was below that of provincial agencies by 69.1% over the study period.

CONCLUSION

The Task Force, in conducting this review of service agreements across the country, constructed a national data base. The data base, which has been reproduced as Appendix 1, contains information on all service agreements in the period 1981/2 to 1985/6. This data base was analysed by computer to facilitate the Task Force's review. The first stage of analysis, reproduced as Appendix 3, provided the Task Force with comparative national tables covering all service agreements in force in each year of the study period as well as tables separating information on agreements with bands from those that covered the extension of provincial services. From these tables, the data for the report, on population, agreements, transfer of services to bands, services and costs, were assembled.

In the course of reviewing this data on agreements, services and costs, the Task Force found patterns of change in the distribution of services and costs, from region to region, from year to year, and between bands and provincial agencies. These findings have been described in the preceding sections of the report. Two major factors influencing the patterns of change have been identified in the report: the structure of cost-sharing arrangements with bands and provincial agencies under different service agreements with the Department, and the pattern of services provided to Indian communities by bands and by provincial agencies. The significance of these factors has been cited several times in describing Task Force findings above.

It has been observed that agreements with provincial agencies, many of which were instituted in the 1960s, do not provide, in most cases, for Department contribution to the administrative costs of provincial agencies extending child welfare services to Indians. Similarly, some of these agreements do not provide for Department contribution to service delivery costs of provincial agencies and others limit the Department contribution. By contrast, more recent service agreements transferring services and resources to bands provide for Department funding of both administration and service delivery costs of specific bands.

A result of the difference in structure of particular agreements is that overall measures of services and costs as well as unit and per capita cost measures are only broadly comparable. Generally speaking, the service agreements for bands' services to their members, and hence the services and costs accounted for under these agreements, are more alike than the service agreements with provincial agencies. Thus, band to band comparisons (i.e., the data on agreements supporting bands' delivery of services to their own members) are subject to fewer qualifications than are band to provincial comparisons or provincial to provincial comparisons. To put it another way, the data reported to the Task Force on service agreements supporting band(s) delivery of services contain fewer "hidden" costs than those supporting provincial extension of services to Indians. Hidden costs and services (services are only reported in relation to cost-sharing claims) are significant in provincial services to Indians and vary by agreement.

The service agreements with the provinces of Alberta, Saskatchewan, Manitoba, New Brunswick, Nova Scotia and Prince Edward Island, and the Yukon Territory do not provide Department contribution to administration costs. The service agreements with the provinces of Alberta, Manitoba and Prince Edward Island do not provide Department contribution to service delivery costs. The agreement with the Yukon provides for a fixed contribution of $10,000 per year which does not reflect the level of service, and the levels of service and cost reported for Saskatchewan and New Brunswick are much lower that those reported by other provincial agencies in relation to the number of children they each report in care suggesting again that they do not reflect the level of service.

Child care has similar variations from agreement to agreement. Alberta, for example, receives a fixed sum of $8.56 per child care day when an Indian child is placed in a foster home (86.3% of all child care days reported by Alberta to the Department for Indian children in 1985/6); but actual cost of placements in group homes and institutions. Ontario receives approximately 95% of its cost of all three types of placements under its agreement with the Department. British Columbia, the Yukon, Alberta, Manitoba, New Brunswick and Prince Edward Island can claim for care costs for Indian children apprehended off the reserve as well as on the reserve, but Saskatchewan, Ontario and Nova Scotia can claim only for Indian children apprehended on the reserve or off the reserve if they have been living off the reserve for less than 12 months. Quebec can claim only for children apprehended on a reserve.

The second major factor influencing costs of bands and provincial agencies which adds further qualifications to comparisons is differences in patterns of service. As was discussed earlier, bands lay more stress on prevention measures, providing more support services to families in distress. They also provide more remedial support to families when children are temporarily placed into substitute care. These differences necessarily reflect in the hours of service that bands report and seek funding for in their annual budget submissions to the Department. The higher volume of service reported by bands delivering their own services results in higher per capita cost of service for bands than for provincial agencies.

Child care placements vary from region to region and between bands and provincial agencies, as well, and these variations in the pattern of service similarly influence cost and cost comparisons. Table 31, below, shows the distribution of child care days by type of placement, expressed as a percentage of the total number of child care days, of provincial agencies in 1985/6. Provincial agencies are listed in the table in rank order by the magnitude of their respective average unit cost (covering all three types of placements). Inspection shows that the lower the percentage of foster care (the least expensive of the three types of placements), the higher the average unit cost. The exception to this pattern is Ontario which, by agreement, does not claim its full care cost. Overall, in 1985/6, provincial agencies made use of more intrusive group home and institutional placements for 14.1% of the care days provided to Indian children.

TABLE 31
PERCENTAGE DISTRIBUTION OF CARE OF PROVINCIAL AGENCIES BY TYPE OF PLACEMENT IN 1985/6 ARRANGED IN RANK ORDER UNIT COST

S. AGMT	FH	GH	INSTIT	UNIT COST
YU1	59.6%	35.4%	5.0%	$44.27
QU1	85.0%	11.2%	3.8%	$31.58
BC1	85.0%	13.0%	2.0%	$30.38
AL1	86.4%	7.5%	6.1%	$27.70
NS2	90.3%	0.0%	9.7%	$22.70
ON1	83.0%	8.0%	9.0%	$22.48
SA1&3	90.5%	4.9%	4.7%	$17.28
NB9	100.0%	0.0%	0.0%	$8.82
PE1	100.0%	0.0%	0.0%	$8.72
MA8	100.0%	0.0%	0.0%	$7.27
AVERAGE	85.9%	9.4%	4.7%	$25.97

FH	Foster Home Placement
GH	Group Home Placement
INSTIT	Institutional Placement

Table 32, below, shows the same distribution of care days by type of placement provided to Indian children by Manitoba bands in 1985/6. Manitoba bands, as was discussed earlier in the report, were the only bands providing (other than Spallumcheen Band in British Columbia) the full range of child welfare services, including protective care, for their members in that year.

TABLE 32
PERCENTAGE DISTRIBUTION OF CARE OF MANITOBA BANDS BY TYPE OF PLACEMENT IN 1985/6
ARRANGED IN RANK ORDER UNIT COST

S. AGMT	FH	GH	INSTIT	UNIT COST
MA3	68.2%	1.0%	30.8%	$55.58
MA6	87.5%	9.9%	2.6%	$30.34
MA4	98.5%	0.5%	1.0%	$26.18
MA5	100.0%	0.0%	0.0%	$22.82
MA2	90.1%	9.1%	0.8%	$21.78
MA1	100.0%	0.0%	0.0%	$10.06
AVERAGE	91.9%	5.3%	2.8%	$26.47

Again, inspection shows that the higher the percentage of days care in foster homes, the lower the average unit cost. The MA2 agreement with Dakota Ojibway Child and Family Services is an exception to the pattern, showing lower average unit cost in spite of 9.9% of its care days in group home and institutional placements.

Thus, it can be seen that in 1985/6, provincial agencies used more intrusive (and more expensive relative to foster home) placements in group homes and institutions more frequently than Manitoba bands. This difference in the pattern of child care placements between bands and provincial agencies is supported by the findings in the case studies reported in Appendix 2 to the report. Bands tend to stress placements in family homes within the community whenever this is possible, and in view of the knowledge of the community of band workers, the possibility is higher than in the case of provincial agencies.

The average unit cost of care of Manitoba bands in 1985/6 is $.50 higher than the average unit cost of all provincial agencies. However, the points made earlier on the structure of agreements with provincial agencies apply in this comparison between bands and provincial agencies. For example, Alberta claimed only $8.56 per day for foster care placements when its actual cost is reported to be in the order of $24 per day. As well, Ontario claimed approximately 95% of its cost for all three types of placements. Thus, the average unit cost of provincial agencies is under-represented in Table 31.

There are, in fact, many variables that influence child welfare service costs reported by bands or by provincial agencies. The structure of cost-sharing (with provincial agencies) and funding (with bands) arrangements in service agreements with the Department, as well as the pattern of service of different agencies have significant bearing on these variables.

The table following sets out the critical variables in each of the three cost components examined in the review. Four are identified in relation to service cost: price, range of services, volume (of service), and cost share. Three are identified in relation to administration cost; and three in relation to care cost. Each of these variables, in turn, is influenced by other, sub-variables, such as salaries of staff and travel in relation to price.

To illustrate the effect of these variables on costs, selected, appropriate unit and per capita costs have been drawn from the data gathered in the review. The illustrations are labeled as to their source and cited under the column, "Selected ICFS (Indian Child and Family Service) Agreements". The illustrations are drawn from sub-sets of data presented in the tables of Appendix 3. These sub-sets have been selected to aid comparison. For example, rather than report unit and per capita costs for all bands delivering services in 1985/6 as the tables in Appendix 3 do, three sub-sets have been drawn reflecting major variations in service scope or stage of development of the services under particular agreements with bands. One set reports data on bands providing prevention services and some level of child care, corresponding to transfer levels 2, 3, and 4, identified in the table as "Bands w care". Another set reports data on bands providing only prevention services, corresponding to transfer level 1, identified in the table as "Bands Prev". The third sub-set addresses bands receiving funding for the development of an Indian child and family services agency (that will assume full responsibility and control of child welfare services in the future and which will correspond to a future level 4 transfer), identified in the table as "Bands w Dev". "Prov Agenc's" identifies a sub-set of the data reviewed earlier on provincial agencies which includes all provincial agencies except those in Manitoba since they carried only a residual function in relation to Indians in 1985/6. Finally, specific service agreements are also cited in the illustrations using the cryptic table identification in Appendix 1 - e.g., "SA1" refers to the service agreement "Saskatchewan 1", between the Department and the Province of Saskatchewan.

INDIAN CHILD AND FAMILY SERVICES COST VARIABLES

INAC costs have been allocated to three elements: service, administration and care
Service: covers the cost of delivering the service (casework and supervision) to clients.
Admin: covers the cost of service and fiscal accounting/reporting, management (including in some cases "program administration"), and facility costs.
Care: covers the cost of maintaining a child in care

		SELECTED ICFS AGREEMENTS				
ELEMENTS	VARIABLES	CATEGORY	COST	AVERAGE	LOW	HIGH
SERVICE	PRICE					
	- staff salaries	Bands w care	Unit Ser	$20.57	$10.54	$27.54
	- travel distances	Bands Prev	Unit Ser	$17.03	$11.28	$27.37
		Prov Agenc's	Unit Ser	$17.04	$14.55	$30.67
	RANGE OF SERVICES					
	- protection	Bands w care	Per Cap Ser	$196.13	$85.08	$921.97
	- preventive family support	Bands Prev	Per Cap Ser	$127.77	$49.71	$1,165.34
	- remedial family support	Prov Agenc's	Per Cap Ser	$50.79	$7.25	$287.18
	- day care					
	- prevention					
	VOLUME					
	- need					
	- accessibility of service	Bands w care	Per Cap Ser	$196.13	$85.08	$921.97
	- policy ("life & death" vs "full service")	SA1	Per Cap Ser	$14.55		
	COST SHARE	AL1	Per Cap Ser	$0.00		
		PE1	Per Cap Ser	$0.00		
		QU1	Per Cap Ser	$287.18		
ADMIN	PRICE	Bands w care	Unit Adm	$37.71	$14.36	$54.20
	- staff salaries	Prov Agenc's	Unit Adm	$16.41	$14.55	$40.20
	MIX OF COSTS					
	- volunteer honoraria	Bands w care	Per Cap Adm	$91.74	$32.55	$435.61
	- travel distances	Prov Agenc's	Per Cap Adm	$33.36	$2.77	$112.27
	- number of participants	AMSS	Per Cap Adm	$308.38		
	DEVELOPMENT (vs operations)					
	- planning	Bands w dev	Per Cap Adm	$155.06	$113.86	$293.59
	-community consultation	(covers only 1 year of probable 3 year process)				
	- organizing					
	- service training					
	- management training					
	- equipment					
CARE	PRICE					
	- foster homes	Prov Agenc's	FH	$12.15	$8.91	$15.98
	- group homes	Prov Agenc's	GH	$77.59	$26.69	$126.91
	- institutions	Prov Agenc's	IN	$112.37	$51.34	$165.60
	MIX OF PLACEMENTS					
	59.6% FH / 35.4% GH / 5.0% INST	YU1	Unit Care	$44.27		
	83% FH / 8% GH / 9% INST	ON1	Unit Care	$22.48		
	100% FH	PE1	Unit Care	$8.72		
	VOLUME					
	- need	Bands w care	Per Cap Care	$189.28	$63.38	$1,954.55
	- accessibility	Prov Agenc's	Per Cap Care	$234.21	$48.88	$934.74
	- policy ("life & death" vs "full service")					

The table identifies the kind of cost measure appearing in the report and appendices influenced by each variable. It also cites the range of unit or per capita costs for two or more selected sets of service agreements for illustration and comparison. The table is intended only to illustrate the kinds of variables bearing upon unit and per capita costs reported from the review. It is incomplete in the identification of all cost variables and represents, in a way, a guide for further and more detailed study and analysis of Indian child welfare costs. In view of the number of variables influencing unit and per capita costs cited in this report, it is clear that there are potentially many qualifications that can arise in comparing data between regions, and between service delivery agencies. The data in the report is extensive and yet limited: extensive in covering services and costs of all service agreements across the country; limited by qualifications arising from many variables which remain to be defined. The report may aid planners and administrators. It can, within its limitations, inform their deliberations. It cannot, however, resolve issues of policy that will become the focus of their deliberations. Within their deliberations lies the threshold between research and negotiation.

Indian and Northern Affairs Canada
Child and Family Services Task Force

Indian Child and Family Services in Canada

FINAL REPORT

APPENDIX 1

Agreements, Services and Costs
by Region

Toronto

August 26, 1987

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Introduction

This first appendix of the Task Force report contains data collected through each of the regional offices of the department on Indian Child and Family Services agreements. Under these agreements, the department provides funding for the delivery and administration of services to Indian children and their families across the country. These agreements have been written with bands and/or provincial agencies such that all bands in the country have access to child and family services.

A standard form was designed to collect data on these agreements. Copies of the "Service Agreements For Indian Child and Family Services - Summary Form" received from each regional office are contained in this appendix. The forms are presented by region, from east to west, beginning with New Brunswick, Nova Scotia and Prince Edward Island and ending with British Columbia and the Yukon.

A summary sheet appears at the beginning of each group of these forms for each region. It is titled by the name of the region followed by "Indian Child and Family Services and Costs by Year". The first group of columns on this sheet summarize data on each of the agreement forms that follow it. Columns further to the right on the summary sheet calculate the total cost of services under each agreement each year and the unit and per capita costs. The total cost of all agreements in the region in each year appears at the bottom of this summary sheet..

Data from these regional summary sheets are assembled and analyzed in a set of national tables which appear in Appendix 3.

Definitions

AGM#	Agreement number (from the agreement forms following).
AGM Type	Type of agreement - FB (Federal-Band), FP (Federal-Provincial), FPB (Federal-Provincial-Band), FBPB (Federal-Band and Provincial Band, ie two inter-locking two-party agreements), PB (Provincial-Band).
Year	Data was collected in FY1986/7, consequently the last year for which actual expenditure data could be assembled was 1985/6.
0-18 POP	The child population shown has been taken from the department's band membership lists at December 31, 1985. It is shown as 0-18 years, however, in New Brunswick, Nova Scotia, British Columbia and the Yukon this includes children in their eigteenth year (up to their nineteenth birthday). In all other provinces, child and family services legislation defines a child as a person under 18 years of age. "On" and "Off" refer to children listed as living "on reserve" or "off reserve", respectively.
Service Delivery	"P" refers to prevention services addressed to children and adult family members which may be mandated in provincial legislation but are not statutory or mandatory services; "VC" refers to voluntary care arrangements for children with the consent of parents or legal guardians; "PC" refers to protective care arrangements for children mandated by statute where parental custody rights are superceded or suspended by provincial court order or the authority vested in child welfare officers; "A" refers to adoption services and placements mandated by provincial statute.
Volume	"SER HRS" refers to hours of service time available for child and family services under an agreement; it is calculated from the number of service workers paid for under the agreement times 1650 hours for a full-time position funded through the fiscal year. This is a service input measure NOT an output measure. The number of hours of service renderred by band or provincial staff to Indian children and their families is not recorded and reported under present agreements. "ADM HRS" refers to hours of administrative staff time available for child and family services under an agreement. The same qualifications apply to this measure as to "SER HRS", above. "CARE DYS" refers to the number of days of care actually provided to Indian children under an agreeement in a particular year. This is the only consistent service output measure recorded and reported across the country.

Costs	All costs reported are shown in thousands of dollars. "SER" refers to the cost of the service hours; "ADM" to administrative hours; and "CARE" to care days provided. Total cost is the sum of these three costs.
Unit Cost	"SER" refers to the unit cost of service hours under an agreement (service cost divided by the number of hours); "ADM" to the unit cost of administrative hours; and "CARE" to the unit cost of care days provided.
Per Capita Cost	"SER" refers to the per capita cost of service (service cost divided by the number of children in the target group of the band or agency funded under the agreement); "ADM" to the per capita cost of administration; and "CARE" to the per capita cost of care.

APPENDIX 1

ATLANTIC REGION

NEW BRUNSWICK INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM	AGM		# OF	0-18 POP			SERVICE DELIVERY				VOLUME			COSTS				UNIT COST			PER CAPITA COST			
#	TYPE	YEAR	BNDS	ON	OFF	TOTAL	P	VC	PC	A	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NB1	FPB	1985/6	1	612	25	637	I	I	I		36300	0	6822	$460.5	$0.0	$59.2	$519.7	$12.69		$8.68	$752.45		$96.73	$849.18
		1984/5	1	612	25	637	I	I	I		26400	0	0	$347.6	$0.0	$0.0	$347.6	$13.17			$567.97			$567.97
		1983/4	1	612	25	637	I	I	I		24173	2228	0	$268.7	$37.8	$0.0	$306.5	$11.12	$16.97		$439.05	$61.76		$500.82
		1982/3					I	I	I		0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2					I	I	I		0	0	0	$0.0	$0.0	$0.0	$0.0							
NB2	FPB	1985/6	1	337	34	371	I				23100	0	0	$302.6	$0.0	$0.0	$302.6	$13.10			$897.92			$897.92
		1984/5	1	337	34	371	I				21450	0	0	$272.9	$0.0	$0.0	$272.9	$12.72			$809.79			$809.79
		1983/4	1	337	34	371	I				9075	0	0	$64.7	$0.0	$0.0	$64.7	$7.13			$191.99			$191.99
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
NB3	FPB	1985/6	1	130	46	176	I				14850	0	0	$205.1	$0.0	$0.0	$205.1	$13.81			$1577.69			$1577.69
		1984/5	1	130	46	176	I				14850	0	0	$205.4	$0.0	$0.0	$205.4	$13.83			$1580.00			$1580.00
		1983/4	1	130	46	176	I				9075	0	0	$91.9	$0.0	$0.0	$91.9	$10.13			$706.92			$706.92
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
NB4	FPB	1985/6	1	127	51	178	I				14850	0	0	$204.0	$0.0	$0.0	$204.0	$13.7			$1606.3			$1606.3
		1984/5	1	127	51	178	I				13200	0	0	$71.2	$0.0	$0.0	$71.2	$5.4			$560.6			$560.6
		1983/4												$0.0	$0.0	$0.0	$0.0							
		1982/3												$0.0	$0.0	$0.0	$0.0							
		1981/2												$0.0	$0.0	$0.0	$0.0							
NB5	FPB	1985/6	1	156	52	208	I				14850	0	0	$221.2	$0.0	$0.0	$221.2	$14.90			$1417.95			$1417.95
		1984/5	1	156	52	208	I				13200	0	0	$71.2	$0.0	$0.0	$71.2	$5.39			$456.41			$456.41
		1983/4									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
NB6	FPB	1985/6	1	273	80	353	I				18150	0	0	$250.2	$0.0		$250.2	$13.79			$916.48			$916.48
		1984/5	1	273	80	353	I				13200	0	0	$86.4	$0.0		$86.4	$6.55			$316.48			$316.48
		1983/4									0	0	0	$0.0	$0.0		$0.0							
		1982/3									0	0	0	$0.0	$0.0		$0.0							
		1981/2									0	0	0	$0.0	$0.0		$0.0							
NB7	FB	1985/6	1	117	11	128	I				4950	0	0	$67.8	$0.0	$0.0	$67.8	$13.70			$579.49			$579.49
		1984/5									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1983/4									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
NB8	FPB	1985/6	1	81	29	110	I				4950	0	0	$61.8	$0.0	$0.0	$61.8	$12.48			$762.96			$762.96
		1984/5									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1983/4									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
NB9	FP	1985/6	14	1399	400	1799			P	P	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
		1984/5	15	2011	425	2436			P	P	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
		1983/4	15	2011	425	2436			P	P	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
		1982/3	15	2011	425	2436			P	P	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
		1981/2	15	2011	425	2436			P	P	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95

Total	1985/6	$2134.3
	1984/5	$1335.2
	1983/4	$734.0
	1982/3	$265.0
	1981/2	$284.9

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/BIG COVE

AGREEMENT NUMBER 1
YR SIGNED 1983

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	612	25	637
84/85	1			
83/84	1			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	I	P

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF*		OPERATIONAL COSTS ($000)**		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	22		$460.5		$460.5
84/85	16		$347.6		$347.6
83/84	14.65	1.35	$268.7	$37.8	$306.5
82/83					
81/82					

*85/6: 6 Ch. Dev. Ctr.
9 Big Cove Agency
7 homemakers
*84/5: 9 Big Cove Agency
7 homemakers
*83/4: 8 Big Cove agency
7 homemakers

**85/6: Budget (not actual exp.)

Ch. Dev. Ctr	Agency
Serv-82.3	Serv-320.3
Adm. 18.8	Adm-39.1

84/5 (Budget) **Agency
Serv-302.6
Adm-45

83/4 (Actual) **Agency
Serv-268.7
Adm-37.8

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS***
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	6,822			6,822	$59.2
84/85					
83/84					
82/83					
81/82					

***39 chrn. t'ferred fr. prov. to Big Cove (59.2 /8.82 unit cost = c.c.d.) No stats on Ch. Dev. Ctr & homemakers.

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/BURNT CHURCH

AGREEMENT NUMBER 2
YR SIGNED 1983

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	1	337	34	371
84/85	1			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

*Chrn in care of prov. INAC reimburses prov. for maintenance and related adm. costs. See INAC/PROV ag'ment for ch. care days and cost.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF** SERVICES	NUMBER OF STAFF** ADMIN	OPERATIONAL COSTS ($000)*** SERVICES	OPERATIONAL COSTS ($000)*** ADMIN	OPERATIONAL COSTS ($000)*** TOTAL
85/86	14		$302.6		$302.6
84/85	13		$272.9		$272.9
83/84	5.5		$64.7		$64.7
82/83					
81/82					

**85/6: 6 Ch. Dev. Ctr.
8 Burnt Ch. Agency (3 hmmakers)
**84/5: 6 Ch Dev. Ctr.
7 B. C. Agency (3 hmmakers)
**83/4: 5 Ch Dev. Ctr.
.5 Agency

***85/6 Budget (not actl exp.)

Ch. Dev. Ctr	Agency
Serv-107.3	Serv-154.3
Adm-19.4	Adm-21.6

***84/5 Budget (not actl. exp.)

Ch. Dev. Ctr	Agency
Serv-95.2	Serv-131
Adm-24.5	Adm-22.2

***83/4 Actual expenditures

Ch. Dev. Ctr	Agency
Serv-46.2	Serv-7
Adm-11.5	

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS* FOSTER	NUMBER OF CHILD CARE DAYS* GROUP	NUMBER OF CHILD CARE DAYS* INSTIT	NUMBER OF CHILD CARE DAYS* TOTAL	MAINTENANCE COSTS*
85/86					
84/85					
83/84					
82/83					
81/82					

No stats available on chr. and fam. served by Ch. Dev. Ctr and hmmakers.)

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/EEL GROUND

AGREEMENT NUMBER 3
YR SIGNED 1983

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	130	46	176
84/85	1			
83/84	1			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

*Chrn. in care of Prov. INAC reimburses prov. for maintenance and related adm. costs. See INAC/Prov. agreement for ch. care days and costs.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF**		OPERATIONAL COSTS ($000)***		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	9		$205.1		$205.1
84/85	9		$205.4		$205.4
83/84	5.5		$91.9		$91.9
82/83					
81/82					

**85/6 6 Ch. Dev. Ctr.
3 Eel Grnd. Agency (1 hmmaker)
**84/5 6 Ch. Dev. Ctr.
3 E. G. Agency (1 hmmaker)
**83/4 5 Ch. Dev. Ctr.
.5 Agency

***85/6 Budget (not actual exp.)

Ch. Dev. Ctr	Agency
Serv-104.2	Serv.-68.2
Adm. 19.6	Adm. 13.1

***84/5 Budget (not actual exp)

Ch. Dev. Ctr	Agency
Serv-95.2	Serv-71.4
Adm-24.5	Adm.-14.3

***83/4 Actual expenditures

Ch. Dev. Ctr	Agency
Serv-67	Serv-12.2
Adm-12.7	

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS*				MAINTENANCE COSTS*
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

(No stats available on Ch. Dev. Ctr and Homemakers.)

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/KINGSCLEAR

AGREEMENT NUMBER 4
YR SIGNED 1984

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	1	127	51	178
84/85	1			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

*Chrn. in care of prov. INAC reimburses prov. for maintenance and related adm. costs. See INAC/PROV arrangement for ch. care days and costs. (Not broken down by band).

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF** SERVICES	NUMBER OF STAFF** ADMIN	OPERATIONAL COSTS ($000)*** SERVICES	OPERATIONAL COSTS ($000)*** ADMIN	OPERATIONAL COSTS ($000)*** TOTAL
85/86	9		$204.0		$204.0
84/85	8		$71.2		$71.2
83/84					
82/83					
81/82					

**85/6: 6 Ch. Dev. Ctr
3 Kingsclear's agency (1 hmmaker)

**84/5: 5 Ch. Dev. Ctr.
3 Kingsclear Agency (1 hmmaker)

***85/6 Budget (not actual exp.)

Ch. Dev. Ctr	Agency
Serv-98.6	Serv-68.6
Adm-24	Adm-12.8

84/5 Budget for 5 mos. (not act'l ex.)

Ch. Dev. Ctr.	Agency
Serv-28.2	Serv-28
Adm-10	Adm-5

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	NUMBER OF CHILD CARE DAYS GROUP	NUMBER OF CHILD CARE DAYS INSTIT	NUMBER OF CHILD CARE DAYS TOTAL	MAINTENANCE COSTS
85/86					
84/85					
83/84					
82/83					
81/82					

(No stats available on # of chrn. and families served by Ch. Dev. Ctr. and hmmakers.)

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUSNWICK/ST.'MARY'S

AGREEMENT NUMBER 5
YR SIGNED 1984

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	1	156	52	208
84/85	1			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

*Chrn. in care of province. INAC reimburses prov. for maintenance and related adm. costs. See INAC/PRov. ag'ment for ch. care days and cost. (Not broken down by band.)

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF** SERVICES	NUMBER OF STAFF** ADMIN	OPERATIONAL COSTS ($000)*** SERVICES	OPERATIONAL COSTS ($000)*** ADMIN	OPERATIONAL COSTS ($000)*** TOTAL
85/86	9		$221.2		$221.2
84/85	8		$71.2		$71.2
83/84					
82/83					
81/82					

**85/6: 6 Ch. Dev. Ctr.
3 St. Mary's Ag. (1 hmmakr)
**84/5: 5 Ch. Dev. Ctr.
3 St. Mary's Agency (1 hmmakr)

***85/6: Budget (not actual exp.)

Ch. Dev. Ctr.	**Agency**
Serv-103.2	Serv-83.8
Adm-19.6	Adm-14.6

84/5: Budget for 5 mos-not actl exp.

Ch. Dev. Ctr.	**Agency**
Serv.-28.2	Serv-28
Adm-10	Adm-5

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	NUMBER OF CHILD CARE DAYS GROUP	NUMBER OF CHILD CARE DAYS INSTIT	NUMBER OF CHILD CARE DAYS TOTAL	MAINTENANCE COSTS*
85/86					
84/85					
83/84					
82/83					
81/82					

(No stats available on # of chrn. and families served by Ch . Dev. Ctr. and homemakers.)

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/TOBIQUE

AGREEMENT NUMBER 6
YR SIGNED 1984

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	273	80	353
84/85	1			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

* Chrn. are in care of province. INAC reimburses prov. for maint. and related adm. costs. See INAC/PROV arrangement for ch. care days & costs.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF**		OPERATIONAL COSTS ($000)***		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	11		$250.2		$250.2
84/85	8		$86.4		$86.4
83/84					
82/83					
81/82					

**85/6: 6 ch. dev. ctr.
5 Tobique agency (2 hmmakers)
**84/5: 3 ch. dev. ctr.
5 Tobique agency (2 hmmakers)

*** 85/6: budget (not actual exp.)

Ch. Dev. Ctr.	Agency
Serv-95.5	Serv-117.2
Adm-19.4	Adm.-18.1

84/5 Budget for 5 months (not actl exp)

Ch. Dev. Ctr.	Agency
Serv-25.1	Serv-44.3
Adm-8	Adm-9

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS*				MAINTENANCE COSTS*
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

(No. stats available on # of chrn. and fam. served by Ch. Dev. Ctr and homemakers.)

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/RED BANK

AGREEMENT NUMBER 7
YR SIGNED 1985

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	117	11	128
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

*Chrn. in care of Prov. INAC reimburses prov. for maintenance and related adm. costs. SEe INAC/Prov. agreement for ch. care days and costs.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF**		OPERATIONAL COSTS ($000)***		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	3		$67.8		$67.8
84/85					
83/84					
82/83					
81/82					

SERVICES STAFF = PARA + PROF

**Includes 1 homemaker

***Budget 9 mos. (not actual expenditures)

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS*				MAINTENANCE COSTS*
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK/EEL RIVER

AGREEMENT NUMBER 8
YR SIGNED 1985

RECORDER E. Laurier
DATE 4/6/87
PHONE (461) 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	1	81	29	110
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I		*	

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

*Chrn. in care of prov. INAC reimburses prov. for maintenance and related adm. costs. See INAC/Prov arrangement (#9) for ch. care days & costs.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF** SERVICES	ADMIN	OPERATIONAL COSTS ($000)*** SERVICES	ADMIN	TOTAL
85/86	3		$61.8		$61.8
84/85					
83/84					
82/83					
81/82					

**Includes 1 homemaker

***Budget for 9 mos (not actual exp)

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86					
84/85					
83/84					
82/83					
81/82					

7/6/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE NEW BRUNSWICK
AGREEMENT PARTIES INAC/NEW BRUNSWICK, informal agreement

AGREEMENT NUMBER 9
YR SIGNED 1966

RECORDER E. Laurier
DATE 3-Mar-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS*	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	14	1,399	400	1,799
84/85	15	2,011	425	2,436
83/84	15	2,011	425	2,436
82/83	15	2,011	425	2,436
81/82	15	2,011	425	2,436

*Services related to chrn. in care by prov. Maintenance and related adn. costs. See Fed/ProvBand arrangements for services provided by bands.

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
		P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000) SERVICES**	OPERATIONAL COSTS ($000) ADMIN	OPERATIONAL COSTS ($000) TOTAL
85/86			$91.7		$91.7
84/85			$85.5		$85.5
83/84			$77.3		$77.3
82/83			$65.8		$65.8
81/82			$65.5		$65.5

**Costs related to children in care.
INAC/Prov
81/2-84/5: 15 bands
85/6: 14 bands (Big Cove administers its maintenance budget.)

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	NUMBER OF CHILD CARE DAYS GROUP	NUMBER OF CHILD CARE DAYS INSTIT	NUMBER OF CHILD CARE DAYS TOTAL	MAINTENANCE COSTS***
85/86	23,829			23,829	$210.2
84/85	23,534			23,534	$195.0
83/84	23,604		118	23,722	$193.6
82/83	26,595		72	26,667	$199.2
81/82	29,120		365	29,485	$219.4

***INAC/Prov maintenance of chrn.
81/2-84/5: 15 bands
85/6: 14 bands (Big Cove administers its maintenance budget.)

NOVA SCOTIA INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM	AGM		# OF	0-18 POP			SERVICE DELIVERY				VOLUME			COSTS				UNIT COST			PER CAPITA COST			
#	TYPE	YEAR	BNDS	ON	OFF	TOTAL	P	VC	PC	A	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NS1	FPB	1985/6	13	2057	353	2410	I	I			11000	2750	0	$301.1	$157.1	$0.0	$458.2	$27.37	$57.13		$146.38	$76.37	$0.00	$222.75
		1984/5																						
		1983/4																						
		1982/3																						
		1981/2																						
NS2	FP	1985/6	13	2057	353	2410			P	P	20721	0	24101	$301.4	$0.0	$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
		1984/5	13	2057	353	2410			P	P	24888	0	27518	$362.0	$0.0	$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
		1983/4	13	2057	353	2410			P	P	16871	0	29434	$245.4	$0.0	$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
		1982/3	13	2057	353	2410			P	P	14101	0	26846	$205.1	$0.0	$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
		1981/2	13	2057	353	2410			P	P	10203	0	26831	$148.4	$0.0	$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43

Total	1985/6	$1306.8
	1984/5	$869.2
	1983/4	$816.5
	1982/3	$685.1
	1981/2	$499.9

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE Nova Scotia
AGREEMENT PARTIES INAC/PROV/BANDS (13)

AGREEMENT NUMBER 1
YR SIGNED 1985

RECORDER E. Laurier
DATE 27-Mar-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	13	2,057	353	2,410
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES*	ADMIN	SERVICES	ADMIN	TOTAL**
85/86	20	5	$301.1	$157.1	$458.2
84/85					
83/84					
82/83					
81/82					

SERVICES
STAFF = PARA + PROF

*includes 2 homemakers
**Dec. 1, 1985 to March 31, 1986.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS***
85/86					
84/85					
83/84					
82/83					
81/82					

***See arrangement INAC/Prov (#2). INAC reimburses Prov. maintenance and related adm. costs.

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic

PROVINCE Nova Scotia

AGREEMENT PARTIES INAC/PROVINCE

AGREEMENT NUMBER 2

YR SIGNED 1964

RECORDER E. Laurier

DATE 27-Mar-87

PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	13	2,057	353	2,410
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
		P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES*	ADMIN	TOTAL
85/86			$301.4		$301.4
84/85			$362.0		$362.0
83/84			$245.4		$245.4
82/83			$205.1		$205.1
81/82			$148.4		$148.4

SERVICES
STAFF = PARA + PROF

*Costs related to provision of services to children in care.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS**
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	21,768		2,333	24,101	$547.2
84/85	24,848		2,670	27,518	$507.2
83/84	23,201		6,233	29,434	$571.1
82/83	23,185		3,661	26,846	$480.0
81/82	23,680		3,151	26,831	$351.5

**INAC reimburses maintenance to province of Nova Scotia.

PRINCE EDWARD ISLAND INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM #	AGM TYPE	YEAR	# OF BNDS	0-18 POP ON	OFF	TOTAL	SERVICE DELIVERY P	VC	PC	A	VOLUME SER HRS	ADM HRS	CARE DYS	COSTS SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	UNIT COST SER $	ADM $	CARE $	PER CAPITA COST SER $	ADM $	CARE $	Total $
PEI1	FP	1985/6	2	161	72	233			P	P	0	0	5712	$0.0	$0.0	$49.8	$49.8			$8.72			$213.73	
		1984/5	2	161	72	233			P	P	0	0	5561	$0.0	$0.0	$47.5	$47.5			$8.54			$203.86	
		1983/4	2	161	72	233			P	P	0	0	6799	$0.0	$0.0	$53.8	$53.8			$7.91			$230.90	
		1982/3	2	161	72	233			P	P	0	0	5428	$0.0	$0.0	$41.1	$41.1			$7.57			$176.39	
		1981/2	2	161	72	233			P	P	0	0	6387	$0.0	$0.0	$45.1	$45.1			$7.06			$193.56	

Total	1985/6	$49.8
	1984/5	$47.5
	1983/4	$53.8
	1982/3	$41.1
	1981/2	$45.1

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Atlantic
PROVINCE Prince Edward Island
AGREEMENT PARTIES INAC/PEI Health and SOCIAL SERVICES - Informal Agreement

AGREEMENT NUMBER 1
YR SIGNED

RECORDER Elaine Laurier
DATE 6-Apr-87
PHONE (416) 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	2	161	72	233
84/85	2			
83/84	2			
82/83	2			
81/82	2			

Bands
Abegweit
Lennox Island

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
		P	P

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE

INAC- CARE COSTS, maintenance & related adm. costs
PROV- 1 INDIAN WORKER

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86					
84/85					
83/84					
82/83					
81/82					

SERVICES
STAFF = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS
85/86	5,712			5,712	$49.8
84/85	5,408	153		5,561	$47.5
83/84	6,025	774		6,799	$53.8
82/83	4363	1065		5,428	$41.1
81/82	5792	595		6,387	$45.1

7/6/87

APPENDIX 1

QUEBEC REGION

QUEBEC INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM #	AGM TYPE	YEAR	# OF BNDS	0-18 POP ON	OFF	TOTAL	SERVICE DELIVERY P	VC	PC	A	VOLUME SER HRS	ADM HRS	CARE DYS	COSTS SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	UNIT COST SER $	ADM $	CARE $	PER CAPITA COST SER $	ADM $	CARE $	Total $
QU1	FPB	1985/6	20	4403	588	4991	P	P	P	P	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
		1984/5	23	4981	676	5657	P	P	P	P	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
		1983/4	27	6727	865	7592	P	P	P	P	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
		1982/3	28	7997	874	8871	P	P	P	P	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
		1981/2	28	7997	874	8871	P	P	P	P	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
QU2	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$133.78	$45.35	$159.06	$338.19
		1984/5	1	1270	9	1279	I	I	PI	PI	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$125.83	$42.76	$78.11	$246.69
		1983/4	1	1270	9	1279	I	I	PI	PI	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$63.15	$23.62	$99.29	$186.06
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
QU3	FBPB	1985/6	1	531	95	626	I	I	PI	PI	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$208.66	$117.33	$443.31	$769.30
		1984/5	1	531	95	626	I	I	PI	PI	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$151.04	$84.93	$409.60	$645.57
		1983/4									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
QU4	FBPB	1985/6	1	216	66	282	I	I	PI	PI	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$331.94	$55.09	$27.78	$414.81
		1984/5																						
		1983/4																						
		1982/3																						
		1981/2																						
QU5	FB	1985/6	3	1398	101	1499	I	I			11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$219.38	$73.89	$67.95	$361.23
		1984/5	3	1398	101	1499	I	I			7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$152.86	$50.93	$195.28	$399.07
		1983/4																						
		1982/3																						
		1981/2																						
QU6	FBPB	1985/6	1	35	9	44	I	I			1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$414.29	$268.57	$128.57	$811.43
		1984/5																						
		1983/4																						
		1982/3																						
		1981/2																						

Total	1985/6	$6446.5
	1984/5	$4752.7
	1983/4	$4704.0
	1982/3	$4846.0
	1981/2	$3955.7

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Quebec

PROVINCE Quebec

AGREEMENT PARTIES INAC/Les Centres de Services Sociaux (CSSs)/Bands
(9 FPB Agreements-1981-2

AGREEMENT NUMBER 1

YR SIGNED 1973

RECORDER N. Levasseur

DATE 9-Apr-87

PHONE ,

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	20	4,403	588	4,991
84/85	23	4,981	676	5,657
83/84	27	6,727	865	7,592
82/83	28	7,997	874	8,871
81/82	28	7,997	874	8,871

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
P	P	P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	29	7	$1,433.3	$464.3	$1,897.6
84/85	31	7	$1,119.8	$381.7	$1,501.5
83/84	31	7	$1,243.8	$381.5	$1,625.3
82/83	29	7	$1,207.1	$364.9	$1,572.0
81/82	25	7	$877.4	$308.2	$1,185.6

Data on staff time included services to adults. Based on analysis of percentage of maint. it is estimated that 75% of services and admin cost and staff are in fact for ch. welfare.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS*
85/86	83,125	10,950	3,720	97,795	$3,087.9
84/85	93,055	1,048	8,996	103,099	$2,037.2
83/84	162,550	163	11,691	174,404	$2,842.4
82/83	193,880	570	16,633	211,083	$3,274.0
81/82	215,854	1,570	13,609	231,033	$2,770.1

*Final costs based on June data base for each fiscal year.

For 86/87, C.A.M. takes over service delivery (7 bands)

As of 7/85, the Naskapis de Schefferville ceased to be under our Ministry. (Convention of Northeast Quebec.)

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Quebec
PROVINCE Quebec
AGREEMENT PARTIES INAC/KAHNAWAKE
CSS RICHELIEU/KAHNAWAKE

AGREEMENT NUMBER 2
YR SIGNED 1983

RECORDER N. Levasseur
DATE 4-Apr-87
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	1	1,270	9	1,279
84/85	1			
83/84	1			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	PI	PI

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000)* SERVICES	OPERATIONAL COSTS ($000)* ADMIN	OPERATIONAL COSTS ($000)* TOTAL
85/86	4.5	2.0	$169.9	$57.6	$227.5
84/85	4.5	1.5	$159.8	$54.3	$214.1
83/84	5.0	2.0	$80.2	$30.0	$110.2
82/83					
81/82					

Data on staff time included services to adults. Based on analysis of percentage of maint. it is estimated that 75% of services and admin cost and staff are in fact for ch. welfare.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS*
85/86	5,318		938	6,256	$202.0
84/85	3,707		354	4,061	$99.2
83/84	3,091		566	3,657	$126.1
82/83					
81/82					

*Operational & Maintenance Costs based on approved budget, not actual exp.

83/84 budget for 9 mos.

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Quebec
PROVINCE Quebec
AGREEMENT PARTIES INAC/POINTE BLEUE
CSS SAGUENAY LAC-ST-JEAN-CHIHOUGAMOU/POINTE BLEUE

AGREEMENT NUMBER 3
YR SIGNED 1984

RECORDER N. Levasseur
DATE 9-Apr-87
PHONE (418) 648-7568

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	1	531	95	626
84/85	1			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	PI	PI

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000)* SERVICES	OPERATIONAL COSTS ($000)* ADMIN	OPERATIONAL COSTS ($000)* TOTAL
85/86	3.4	1	$110.8	$62.3	$173.1
84/85	3	1	$80.2	$45.1	$125.3
83/84					
82/83					
81/82					

Data on staff time included services to adults. Based on analysis of percentage of maint. it is estimated that 75% of services and admin cost and staff are in fact for ch. welfare.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	NUMBER OF CHILD CARE DAYS GROUP	NUMBER OF CHILD CARE DAYS INSTIT	NUMBER OF CHILD CARE DAYS TOTAL	MAINTENANCE COSTS*
85/86	10,433	10,950	575	21,958	$235.4
84/85	11,303		627	11,930	$217.5
83/84					
82/83					
81/82					

*Operational & Maintenance Costs based on approved budget, not actual exp.

84/85 budget for 9 mos.

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Quebec

PROVINCE Quebec

AGREEMENT PARTIES INAC/VILLAGE DES HURONS

CSS QUEBEC/VILLAGE DES HURONS(Lorrette Wendat)

AGREEMENT NUMBER 4

YR SIGNED 1985

RECORDER N. Levasseur

DATE 9-Apr.-87

PHONE (418) 648-7568

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	1	216	66	282
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	PI	PI

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000) SERVICES*	OPERATIONAL COSTS ($000) ADMIN	OPERATIONAL COSTS ($000) TOTAL
85/86	1	1	$71.7	$11.9	$83.6
84/85					
83/84					
82/83					
81/82					

*Includes $36.0 for prevention of placement.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	NUMBER OF CHILD CARE DAYS GROUP	NUMBER OF CHILD CARE DAYS INSTIT	NUMBER OF CHILD CARE DAYS TOTAL	MAINTENANCE COSTS
85/86	550		10	560	$6.0
84/85					
83/84					
82/83					
81/82					

10 mos. - based on approved budget, not actual exp.

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Quebec
PROVINCE Quebec
AGREEMENT PARTIES INAC/COMITE ATIKAMEK-SIPI (CAS)

AGREEMENT NUMBER 5
YR SIGNED 1984

RECORDER N. Levasseur
DATE 9-Apr-87
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	3	1,398	101	1,499
84/85	3			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES*	ADMIN	TOTAL
85/86	6.75	3	$306.7	$103.3	$410.0
84/85	4.5	3	$213.7	$71.2	$284.9
83/84					
82/83					
81/82					

Data on staff time included services to adults. Based on analysis of percentage of maint. it is estimated that 75% of services and admin cost and staff are in fact for ch. welfare.

*Includes 3.0 for prevention of placement.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS
85/86	9,211			9,211	$95.0
84/85	20,380		423	20,803	$273.0
83/84					
82/83					
81/82					

Operational & Maintenance Costs based on approved budget, not actual exp.

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Quebec

PROVINCE Quebec

AGREEMENT PARTIES INAC/LES ESCOUMINS* (As of 86/7, comes under CAM)
CSS COTE-NORD/LES ESCOUMINS CONSEIL ATTIKAMEK-MONTAGNAIS

AGREEMENT NUMBER 6

YR SIGNED 1985

RECORDER N. Levasseur

DATE 9-Apr-87

PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	1*	35	9	44
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	0.8	0.2	$14.5	$9.4	$23.9
84/85					
83/84					
82/83					
81/82					

SERVICES
STAFF = PARA + PROF
Supervisors = Services
Dir/Clerk/Bkkeeper = Adm.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS
85/86	238	0	37	275	$4.5
84/85					
83/84					
82/83					
81/82					

COMMUNITY SOCIAL SERVICES AGREEMENTS - CHILD WELFARE SERVICES

REGION QUEBEC
PROVINCE QUEBEC

RECORDER Alain Leveillee
DATE Feb. 17, 1987
PHONE (418) 648-7568

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/6	16	6009	558	6567
84/5	14	5446	410	5856
83/4	14	5446	410	5856
82/3				
81/2				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE
B	B

CODE	
	B=BAND
	D=DEP'T
	P=PROV

FUNDER SHARE

INAC*	PROV
100%	

* In 85/86 Manpower Canada provided $40,000 for 2 staff at the day care centre in Oka, and MSSS provided $110,000 for 7 staff for the day care ctr. for the physically/mentally handicapped in Kahnawake.

STAFFING

YEAR	NUMBER OF STAFF SERVICES*	ADMIN*	COST OF STAFF SERVICES	ADMIN	ADMIN
85/6	46	11	278,297	97,780	376,077
84/5	11	4	202,301	71,079	273,380
83/4	8	3	143,308	50,352	193,660
82/3					
81/2					

Incl all costs under the Contribution Agreement with the band(s).

* In 85/86, 30 service staff and 6 adm. staff were hired to participate in community projects during summer. All those hired were students.

Bands Involved-83/84

Maniwaki	Betsiamites
Village des Hurons	La Romaine
Kahnawake	Mingan
Manouane	Montagnais de Schefferville
Montagnais du Lac St-Jean	Les Escoumions
Obedjiwan	Natashquan
Weymontachie	St-Augustin

Bands - 84/5

Same bands as 83/84

Bands - 85/86

Same bands as 83/84, plus
Restigouche
Oka

APPENDIX 1

ONTARIO REGION

ONTARIO INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM #	AGM TYPE	YEAR	# OF BNDS	0-18 POP ON	OFF	TOTAL	SERVICE DELIVERY P	VC	PC	A	VOLUME SER HRS	ADM HRS	CARE DYS	COSTS SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	UNIT COST SER $	ADM $	CARE $	PER CAPITA COST SER $	ADM $	CARE $	Total $
ON1	FP	1985/6	126	20764	7663	28427		P	P	P	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
		1984/5	115	20764	7663	28427		P	P	P	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
		1983/4	115	20764	7663	28427		P	P	P	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
		1982/3	115	20764	7663	28427		P	P	P	135300	38300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
		1981/2	115	20764	7663	28427		P	P	P	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
ON2	PB	1985/6	65	17434	6433	23867	I	I			148500	0	0	$2836.3	$0.0	$0.0	$2836.3	$19.10			$162.69			
		1984/5	62	13023	4805	17828	I	I			107250	0	0	$1820.2	$0.0	$0.0	$1820.2	$16.97			$139.77			
		1983/4	43	9032	3333	12365	I	I			74250	0	0	$1337.0	$0.0	$0.0	$1337.0	$18.01			$148.03			
		1982/3	10	2100	775	2875	I	I			16500	0	0	$235.0	$0.0	$0.0	$235.0	$14.24			$111.90			
		1981/2	8	1680	620	2300	I	I			13200	0	0	$190.6	$0.0	$0.0	$190.6	$14.44			$113.45			
ON3	PB	1985/6	26	4980	555	5535					0	19800	0	$0.0	$645.3	$0.0	$645.3		$32.59			$116.59		
		1984/5	26	4980	555	5535					0	8250	0	$0.0	$227.9	$0.0	$227.9		$27.62			$41.17		
		1983/4	26	4980	555	5535					0	4950-	0	$0.0	$108.0	$0.0	$108.0		$21.82			$19.51		
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
ON4	PB	1985/6	6	1601	806	2407					0	18150	0	$0.0	$510.0	$0.0	$510.0		$28.10			$211.88		
		1984/5	6	1601	806	2407					0	9900	0	$0.0	$210.0	$0.0	$210.0		$21.21			$87.25		
		1983/4	6	1601	806	2407					0	4950	0	$0.0	$60.0	$0.0	$60.0		$12.12			$24.93		
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
ON5	PB	1985/6	10	789	505	1294					0	11550	0	$0.0	$379.9	$0.0	$379.9		$32.89			$293.59		
		1984/5	10	789	505	1294					0	3300	0	$0.0	$160.0	$0.0	$160.0		$48.48			$123.65		
		1983/4									0	0	0	$0.0	$35.0	$0.0	$35.0							
		1982/3																						
		1981/2																						
ON6	FB	1985/6	14	1566	937	2503					0	11550	0	$0.0	$285.0	$0.0	$285.0		$24.68			$113.86		
		1984/5	14	1566	937	2503					0	6600	0	$0.0	$154.8	$0.0	$154.8		$23.45			$61.85		
		1983/4																						
		1982/3																						
		1981/2																						

Total	1985/6	$12004.9
	1984/5	$7903.8
	1983/4	$6494.8
	1982/3	$6571.5
	1981/2	$5740.1

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ONTARIO
PROVINCE ONTARIO
AGREEMENT PARTIES INAC/PROVINCE (CAS Services)

AGREEMENT NUMBER 1
YR SIGNED 1965

RECORDER Tom Goff
DATE 3-Apr-87
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	126	20,764	7,663	28,427
84/85	115			
83/84	115			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
	P	P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
95%	5%

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES*	ADMIN	SERVICES	ADMIN	TOTAL
85/86	109	24	$2,727.7	$727.5	$3,455.2
84/85	75	18	$1,735.0	$539.6	$2,274.6
83/84	70	18	$1,609.3	$501.7	$2,111.0
82/83	82	22	$2,058.1	$641.6	$2,699.7
81/82	82	20	$1,802.5	$561.8	$2,364.3

Note: Admin. staff costs (sal + benefits) calculated as 11.7% of total care costs plus 7.2% of services costs. (Percentages dervied from CAS service plans.)

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL*	
85/86	143,743	13,855	15,586	173,184	$3,893.2
84/85	159,445	15,368	17,290	192,103	$3,056.3
83/84	166,616	16,059	18,067	200,742	$2,843.8
82/83	160,694	15489	17,424	193,607	$3,636.8
81/82	179,952	17345	19,513	216,810	$3,185.2

NOTE:	Of Total Care Cost	Of Total Care Days
Foster Care	59%	83%
Group Home	9.5%	8%
Institutions	31.5%	9%

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ONTARIO
PROVINCE ONTARIO
AGREEMENT PARTIES PROVINCE/BANDS (Prevention Workers)
85 Agreements

AGREEMENT NUMBER 2
YR SIGNED 1981

RECORDER Tom Goff
DATE Apr. 3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	85	17,434	6,433	23,867
84/85	62	13,023	4,805	17,828
83/84	43	9,032	3,333	12,365
82/83	10	2,100	775	2,876
81/82	8	1,680	620	2,300

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
85%	15%

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	90	0	$2,836.3		$2,836.3
84/85	65	0	$1,820.2		$1,820.2
83/84	45	0	$1,337.0		$1,337.0
82/83	10	0	$235.0		$235.0
81/82	8	0	$190.6		$190.6

SERVICES
STAFF = PARA + PROF

CHILD CARE

N/A

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS
85/86					
84/85					
83/84					
82/83					
81/82					

7/16/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ONTARIO
PROVINCE ONTARIO
AGREEMENT PARTIES PROVINCE/TIKINAGAN

AGREEMENT NUMBER 3
YR SIGNED

RECORDER Tom Goff
DATE Apr. 3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	26	4,980	555	5,535
84/85	26			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
*	*		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
95%	5%

*Prevention Services included in #2, preceeding.

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL*
85/86	0	12		$645.3	$645.3
84/85	0	5		$227.9	$227.9
83/84	0	3		$108.0	$108.0
82/83					
81/82					

*Departmental Costs direct & indirect.

Note: 1) primarily developmental cost
2) Full CAS status April 1, 1987

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ONTARIO
PROVINCE ONTARIO
AGREEMENT PARTIES PROVINCE/PAYUKOTAYNO

AGREEMENT NUMBER 4
YR SIGNED

RECORDER Tom Goff
DATE Apr. 3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	6	1,601	806	2,407
84/85	6			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
*	*		

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
95%	5%

*Prevention services included in #2, preceeding.

STAFFING

N/A

	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
YEAR	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL*
85/86	0	11		$510.0	$510.0
84/85	0	6		$210.0	$210.0
83/84	0	3		$60.0	$60.0
82/83					
81/82					

*Departmental costs direct & indirect.

Note: 1) primarily developmental costs
2) full CAS status April 1, 1987

Total Dev

1985/6	2095.2
1984/5	1027.7
1983/4	478

CHILD CARE

	NUMBER OF CHILD CARE DAYS				MAINTENANCE
YEAR	FOSTER	GROUP	INSTIT	TOTAL	COSTS
85/86					
84/85					
83/84					
82/83					
81/82					

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ONTARIO
PROVINCE ONTARIO
AGREEMENT PARTIES PROVINCE/WEECHI-IT-TE-WIN
Partial funding by Federal/Band (CA) as well.

AGREEMENT NUMBER 5
YR SIGNED

RECORDER Tom Goff
DATE Apr. 3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	10	789	505	1,294
84/85	10			
83/84	10			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
*	*		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
95%	5%

*Prevention Costs included in #2, preceeding.

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL*
85/86	0	7		$379.9	$379.9
84/85	0	2		$160.0	$160.0
83/84	0	0		$35.0	$35.0
82/83					
81/82					

*Departmental costs direct & indirect.

Note: 1) primarily developmental costs
2) Full CAS status June, 1987

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ONTARIO

PROVINCE ONTARIO

AGREEMENT PARTIES PROVINCE/BANDS (Prevention Workers)
85 Agreements

AGREEMENT NUMBER 2

YR SIGNED 1981

RECORDER Tom Goff

DATE Apr. 3, 1987

PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	85	38,558	29,716	68,274
84/85	62	28,802	22,197	51,000
83/84	43	19,976	15,395	35,371
82/83	10	4,646	3,580	8,226
81/82	8	3,716	2,864	6,581

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
85%	15%

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	90	0	$2,836.3		$2,836.3
84/85	65	0	$1,820.2		$1,820.2
83/84	45	0	$1,337.0		$1,337.0
82/83	10	0	$235.0		$235.0
81/82	8	0	$190.6		$190.6

SERVICES
STAFF = PARA + PROF

CHILD CARE

N/A

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

7/7/87

INDIAN SOCIAL ASSISTANCE/COPH - SUMMARY FORM

REGION ONTARIO
PROVINCE ONTARIO

RECORDER B. LIGHTBOWN
DATE APR. 2/87
PHONE (416) 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	126	20,764	7,663	28,427
84/85				
83/84				
82/83				
81/82				

FUNDER SHARE %

INAC	PROVINCE
100%	

SERVICES

YEAR	NUMBER OF CHRN IN CARE	NUMBER OF CASE MO'S	COST ($000)
85/86	235	20	454.3
84/85	183	15	258.4
83/84	200	17	255.8
82/83	169	14	195.6
81/82	180	15	176.7

APPENDIX 1

MANITOBA REGION

MANITOBA INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM #	AGM TYPE	YEAR	# OF BNDS	0-18 POP			SERVICE DELIVERY				VOLUME			COSTS				UNIT COST			PER CAPITA COST			
				ON	OFF	TOTAL	P	VC	PC	A	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
MA1	FB	1985/6	1	916	471	1387	I	I	P	P	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
		1984/5	1	916	471	1387	I	I	P	P	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
		1983/4	1	916	471	1387	I	I	P	P	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
		1982/3	1	916	471	1387	I	I	P	P	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
		1981/2	1	916	471	1387	I	I	P	P	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
MA2	FPB	1985/6	8	2113	1351	3464	I	I	I	I	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
		1984/5	8	2113	1351	3464	I	I	I	I	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
		1983/4	8	2113	1351	3464	I	I	I	I	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
		1982/3	8	2113	1351	3464	I	I	I	I	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
		1981/2	8	2113	1351	3464	I	I	I	I	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
MA3	FPB	1985/6	8	1799	628	2427	I	I	I	I	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
		1984/5	8	1799	628	2427	I	I	I	I	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
		1983/4	8	1799	628	2427	I	I	I	I	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
		1982/3	8	1799	628	2427	I	I	I	I	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
		1981/2	8	1799	628	2427	I				1650	825	0	$35.8	$9.1	$0.0	$44.9	$21.70	$11.03		$19.90	$5.06		$24.96
MA4	FPB	1985/6	9	1264	1052	2316	I	I	I	I	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
		1984/5	9	1264	1052	2316	I	I	I	I	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
		1983/4	9	1264	1052	2316	I	I	I	I	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
		1982/3	9	1264	1052	2316	I				24750	4950	0	$261.7	$110.9	$0.0	$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
		1981/2	9	1264	1052	2316																		
MA5	FPB	1985/6	8	2034	1357	3391	I	I			23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
		1984/5	8	2034	1357	3391	I	I			23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
		1983/4	8	2034	1357	3391	I	I			23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
		1982/3	8	2034	1357	3391	I				23100	4950	0	$329.4	$66.7	$0.0	$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
MA6	FPB	1985/6	25	10314	1795	12109	I	I	I	I	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
		1984/5	25	10314	1795	12109	I	I	I	I	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
		1983/4	25	10314	1795	12109	I	I	I	I	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
		1982/3									0	0	0	$0.0	$0.0	$0.0	$0.0							
		1981/2									0	0	0	$0.0	$0.0	$0.0	$0.0							
MA7	FB	1985/6	1	40	22	62	I				1650			$29.1	$13.7		$42.8	$17.64			$727.50			
		1984/5	1	40	22	62	I				1650			$26.2	$11.2		$37.4	$15.88			$655.00			
		1983/4	1	40	22	62	I				1650			$29.9	$5.7		$35.6	$18.12			$747.50			
		1982/3	1	40	22	62	I				1650			$6.0	$2.9		$8.9	$3.64			$150.00			
		1981/2															$0.0							
MA8		1985/6											31791		$197.3	$231.2	$428.5			$7.27				
		1984/5											42789		$197.3	$318.9	$516.2			$7.45				
		1983/4											97405		$347.7	$1572.8	$1920.5			$16.15				
		1982/3											255175		$720.0	$3097.9	$3817.9			$12.14				
		1981/2											293432		$722.0	$3011.4	$3733.4			$10.26				

Total	1985/6	$12140.7
	1984/5	$11723.3
	1983/4	$9603.5
	1982/3	$6919.1
	1981/2	$4987.2

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT PARTIES DIAND/Sagkeeng
Manitoba/Sagkeeng - informal arrangement

AGREEMENT NUMBER 1
YR SIGNED 1977

RECODER SUE MCKAY
DATE 2/2/87
PHONE (204) 949-4458

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	0-18 POPULATION OFF RESERVE	0-18 POPULATION TOTAL
85/86	1	916	471	1,387
84/85	1			
83/84	1			
82/83	1			
81/82	1			

1977-FT. Alexander Ch. & Fam. Serv.
May 5, 1982-Sagkeeng Ch. & Fam. Serv. incorporated.

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000) SERVICES	OPERATIONAL COSTS ($000) ADMIN	OPERATIONAL COSTS ($000) TOTAL
85/86	4	2	$118.0	$96.9	$214.9
84/85	4	2	$113.6	$93.1	$206.7
83/84	4	2	$110.0	$92.1	$202.1
82/83	3	2	$76.8	$23.0	$99.8
81/82	3	2	$84.1	$22.0	$106.1

SERVICES
STAFF = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	NUMBER OF CHILD CARE DAYS GROUP	NUMBER OF CHILD CARE DAYS INSTIT	NUMBER OF CHILD CARE DAYS TOTAL	MAINTENANCE COSTS
85/86	14,675			14,675	$147.6
84/85	15,957			15,957	$134.6
83/84	13,923			13,923	$120.4
82/83	15,770			15,770	$121.9
81/82	18,712			18,712	$101.1

7/10/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT **PARTIES** DIAND/Dakota Ojibway Child & Family Services
Province/Dakota Ojibway Ch. & Family Services

AGREEMENT NUMBER 2
YR SIGNED 1981

RECODER N. Levasseur
DATE Apr.3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	8	2,113	1,351	3,464
84/85	8			
83/84	8			
82/83	8			
81/82	8			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	I	I

CODE	
	I-IND. D-DEPT. P-PROV. PI-IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	21	4	$843.9	$252.5	$1,096.4
84/85	21	4	$843.9	$252.5	$1,096.4
83/84	21	4	$728.1	$217.5	$945.6
82/83	21	4	$600.8	$179.4	$780.2
81/82	19	3	$394.7	$117.9	$512.6

SERVICES
STAFF = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS*	*Costs include:	
	FOSTER	GROUP	INSTIT	TOTAL		Prov. Sup.	Homemaker/Day C.
85/86	32,622	3,311	273	36,206	$788.6	32.2	55.4
84/85	32,532	3,233	208	35,920	$741.3	36.8	37.8
* 83/84	36,971	2,401		39,372	$715.4	715.4	
82/83	35,460	600		36,060	$581.9	581.9	
81/82	33,951		913	34,864	$489.1	489.1	

* Sioux Val. grp. home (on-reserve facility) opened Fall, 1983.

9/2/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT PARTIES DIAND/Manitoba/Southeast Child & Family Services

AGREEMENT NUMBER 3
YR SIGNED 1982

RECODER N. Levasseur
DATE Apr.3,1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	8	1,799	628	2,427
84/85	8			
83/84	8			
82/83	8			
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	I	I

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	17	5	$730.6	$285.0	$1,015.6
84/85	17	5	$704.9	$280.4	$985.3
83/84	17	4	$645.6	$239.7	$885.3
82/83	16	4	$554.6	$105.2	$659.8
81/82	1	0.5	$35.8	$9.1	$44.9

SERVICES
STAFF = [illegible] = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS*
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	6,359	91	2,870	9,320	$518.0
84/85	8,804	81	592	9,477	$213.8
83/84	8,439		35	8,474	$166.6
82/83	4,000			4,000	$80.0
81/82				0	

*Costs include:

Prov. Sup.	Homemakers
34.2	39.8
32.8	

9/2/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba

PROVINCE Manitoba

AGREEMENT PARTIES DIAND/Manitoba/WEST REGION CHILD & FAMILY SERVICES

AGREEMENT NUMBER 4

YR SIGNED 1982

RECODER N. Levasseur

DATE 2/2/87

PHONE

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	9	1,264	1,052	2,316
84/85	9			
83/84	9			
82/83	9			
81/82	9			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	I	I

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)			
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL	
85/86	15	5	$564.5	$266.6	$831.1	
84/85	15	4.5	$569.5	$272.4	$841.9	Adj'ment to Prov. Salary Scales
83/84	15	3	$458.3	$157.4	$615.7	
82/83	15	3	$261.7	$110.9	$372.6	Aug. 1 - Mar. 31: no maintenance paid
81/82						

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS*
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	37,605	186	397	38,188	$999.7
84/85	19,495	686	481	20,662	$523.6
83/84	13,394	601		13,995	$317.1
82/83					
81/82					

*Costs include:

Prov. Sup.	Homemakers
36.3	406.2
59.1	132.0

8/19/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT PARTIES DIAND/MANITOBA/ANISHINAABE CHILD & FAMILY SERVICES

AGREEMENT NUMBER 5
YR SIGNED 1982

RECODER N. LaVasseur
DATE Apr. 3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	8	2,034	1,357	3,391
84/85	8			
83/84	8			
82/83	8			
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	PI	PI

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

Anish rec'v mandate for full service Apr. 2/86

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)			
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL	
85/86	14	4	$493.0	$357.7	$850.7	
84/85	14	4	$655.9	219	$874.9	
83/84	14	3	$639.1	208.6	$847.7	
82/83	14	3	$329.4	$66.7	$396.1	8 MOS.
81/82						

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE	*Costs include:
	FOSTER	GROUP	INSTIT	TOTAL	COSTS*	Homemakers
85/86	24,681			24,681	$563.2	177.4
84/85	17,429	244	274	17,947	$452.3	94.5
83/84	9,431	548		9,979	$154.3	
82/83						
81/82						

6/3/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT PARTIES DIAND/PROVINCE/AWASIS AGENCY OF NORTHERN MANITOBA

AGREEMENT NUMBER 6
YR SIGNED 1983

RECORDER N. LaVasseur
DATE Apr.3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION ON RESERVE	 OFF RESERVE	 TOTAL
85/86	25	10,314	1,795	12,109
84/85	25			
83/84	25			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	I	I

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	 ADMIN	OPERATIONAL COSTS ($000) SERVICES	 ADMIN	 TOTAL
85/86	54	12	$1,887.8	$872.1	$2,759.9
84/85	54	12	$2,097.3	856.6	$2,953.9
83/84	47	12	$1,380.4	808	$2,188.4
82/83					
81/82					

85/86 - Trning costs no longer included

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	 GROUP	 INSTIT	 TOTAL	MAINTENANCE COSTS*
85/86	54,313	6,157	1,618	62,088	$1,883.7
84/85	78,728	9,443	1,179	89,350	$2,145.0
83/84	24,416	583	963	25,962	$488.8
82/83					
81/82					

*Costs include:

Prov. Sup.	Homemakers
133.3	92.8
238.6	24.6
6 mos. only	

8/19/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT PARTIES DIAND/Dakota-Tipi Band
Manitoba/Dakota-Tipi Band - informal arrangement

AGREEMENT NUMBER 7
YR SIGNED

RECORDER SUE MCKAY
DATE 2/2/87
PHONE (204) 949-4458

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	40	22	62
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I			

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	1		$29.1	$13.7	$42.8
84/85	1		$26.2	$11.20	$37.4
83/84	1		$29.9	$5.70	$35.6
82/83	1		$6.0	$2.9	$8.9
81/82					

(Jan. 1 - Mar. 31, 1982)

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

Note: during 86/87, Dakota-Tipi became part of Anishinaabe Ch. & Fam. Services, and now provides all services.

6/3/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba
AGREEMENT PARTIES DIAND/province
DIAND paylist and other costs

AGREEMENT NUMBER 8
YR SIGNED

RECORDER N. Levasseur
DATE Apr.3, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86				
84/85				
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION

CODE	
	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	ADMIN	OPERATIONAL COSTS ($000) SERVICES	ADMIN	TOTAL*	*DEVELOPMENT COSTS
85/86				$197.3	$197.3	MKO-FNC-BIN consultant
84/85				$197.3	$197.3	MKO-FNC-BIN consultat & training
83/84				$347.7	$347.7	MKO-FNC consultant & training
82/83				$720.0	$720.0	Training - U. of Manitoba & com. projects
81/82				$722.0	$722.0	Training - U. of Manitoba & com. projects.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86	31,791			31,791	$231.2
84/85	42,789			42,789	$318.9
83/84	85,878	9,940	1,587	97,405	$1,572.8
82/83	245,212	7837	2,126	255,175	$3,097.9
81/82	284,864	6966	1,602	293,432	$3,011.4

Note: children placed into care before 1981/2.

6/3/87

INDIAN SOCIAL ASSISTANCE/COPH - SUMMARY FORM

REGION Manitoba
PROVINCE Manitoba

RECORDER Sue McKay
DATE Apr. 1, 1987
PHONE (204) 949-4458

BANDS

YEAR	NUMBER OF BANDS	O-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	60	11837	4859	16696
84/85				
83/84				
82/83				
81/82				

FUNDER SHARE %

INAC	PROVINCE
100%	

No statistics are available by band. These children are included in family unit of families receiving Social Assistance.

SERVICES

YEAR	NUMBER OF CHRN IN CARE	NUMBER OF CASE MO'S	COST ($000)
85/86			2401.7
* 84/85	1586	19034	2309.3
83/84			2216.9
82/83			2128.3
81/82			2043.1

* Actual figures based on COPH study conducted 84/5.

APPENDIX 1

SASKATCHEWAN REGION

SASKATCHEWAN INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM	AGM		# OF	0-18 POP			SERVICE		DELIVERY		VOLUME			COSTS				UNIT COST			PER CAPITA COST			
#	TYPE	YEAR	BNDS	ON	OFF	TOTAL	P	VC	PC	A	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
SA1	FP	1985/6	68	12869	4671	17540			P	P	27328	0	34418	$397.5	$0.0	$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
		1984/5	68	12869	4671	17540			P	P	37098	0	51881	$539.6	$0.0	$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
		1983/4	68	12869	4671	17540			P	P	32209	0	48604	$468.5	$0.0	$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
		1982/3	68	12869	4671	17540			P	P	7459	0	54275	$108.5	$0.0	$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
		1981/2	68	12869	4671	17540			P	P	0	0	59081	$0.0	$0.0	$553.6	$553.6			$9.37	$0.00		$31.56	$31.56
SA2	FB	1985/6	15	5614	2821	8435	I	I			24750			$279.1	$0.0	$0.0	$279.1	$11.28			$49.71			
		1984/5	12	3302	2453	5755	I	I			19800			$204.1	$0.0	$0.0	$204.1	$10.31			$61.81			
		1983/4	9	1853	1829	3682	I	I			14850			$132.6	$0.0	$0.0	$132.6	$8.93			$71.56			
		1982/3	9	1853	1829	3682	I	I			14850			$123.6	$0.0	$0.0	$123.6	$8.32			$66.70			
		1981/2	9	1853	1829	3682	I	I			14850			$97.7	$0.0	$0.0	$97.7	$6.58			$52.73			
SA3	FB	1985/6	68	12869	4671	17540		DI			3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
		1984/5	68	12869	4671	17540		DI			4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
		1983/4	68	12869	4671	17540		DI			4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
		1982/3	68	12869	4671	17540		DI			4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
		1981/2	68	12869	4671	17540		DI			4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48

Total	1985/6	$3172.5
	1984/5	$3655.0
	1983/4	$3834.7
	1982/3	$2714.3
	1981/2	$2381.9

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Saskatchewan
PROVINCE Saskatchewan
AGREEMENT PARTIES DIAND/PROVINCE

AGREEMENT NUMBER 1
YR SIGNED Informal agreement.

RECORDER E. Laurier
DATE Apr. 3, 1987
PHONE (416) 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	68	12,869	4,671	17,540
84/85	68			
83/84	68			
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
		P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

DIAND reimburses actual exp/maint. sup/admin for chrn
DIAND has accepted resp. on/off reserve for less than 1 yr.

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000) SERVICES	OPERATIONAL COSTS ($000) ADMIN	OPERATIONAL COSTS ($000) TOTAL
85/86			$397.5		$397.5
84/85			$539.6		$539.6
83/84			$468.5		$468.5
82/83			$108.5		$108.5
81/82			$0.0		$0.0

Aug 1/85-Mar 31/86: 12.12
Apr 1/84-Jul 31/85: 10.40
Jan 1-Mar 31/84: 10.40
Apr 1-Dec 31/83: 9.66 per day for adm.
Jan 1-Mar 31/83: 8.10 per day for adm.
81/82: no adm. cost. 5.50 per day maint. only

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86	33,858	91	469	34,418	$857.4
84/85	49,802	487	1,592	51,881	$1,043.9
83/84	45,266	1,289	2,049	48,604	$1,200.8
82/83	50,778	2,001	1,496	54,275	$523.2
81/82	55,427	2,231	1,423	59,081	$553.6

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Saskatchewan

PROVINCE Saskatchewan

AGREEMENT PARTIES DIAND/BANDS

AGREEMENT NUMBER 2

YR SIGNED 1973

RECORDER E. Laurier

DATE Apr. 3, 1987

PHONE (416) 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	15	5,614	2,821	8,435
84/85	12	3,302	2,453	5,755
83/84	9	1,853	1,829	3,682
82/83	9	1,853	1,829	3,682
81/82	9	1,853	1,829	3,682

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I*		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

* days of care reported on DIAND/Bands (paylist)

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	15		$279.1		$279.1
84/85	12		$204.1		$204.1
83/84	9		$132.6		$132.6
82/83	9		$123.6		$123.6
81/82	9		$97.7		$97.7

SERVICES
STAFF = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION Saskatchewan
PROVINCE Saskatchewan
AGREEMENT PARTIES DIAND/BANDS (Paylist)

AGREEMENT NUMBER 3
YR SIGNED

RECORDER E. Laurier
DATE Apr. 3, 1987
PHONE (416) 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	68	12,869	4,671	17,540
84/85	68			
83/84	68			
82/83	68			
81/82	68			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE*	PROTECTIVE CARE	ADOPTION
	DI		

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

*Children placed by DIAND or bands, including two group homes, two receiving homes, and one foster home program operated by bands.

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	2	1	$101.2	$35.6	$136.8
84/85	3	1	$129.6	$45.5	$175.1
83/84	3	1	$124.4	$43.7	$168.1
82/83	3	1	$119.4	$41.9	$161.3
81/82	3	1	$114.6	$40.3	$154.9

SERVICES STAFF = PARA + PROF

DIAND Staff - cost under general DIAND Personnel cost and not available in specific detail. Calculated.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	89,674	6,542	5,925	102,141	$1,501.7
84/85	93,193	20,167	5,596	118,956	$1,692.3
83/84	125,238	8,032	6,765	140,035	$1,864.7
82/83*	144,502	5,693	4,256	154,451	$1,797.7
81/82*	157,754	6,348	4,048	168,150	$1,575.7

*Based on 74% of 83/84 total child care days - DIAND/PROV.

7/7/87

INDIAN SOCIAL ASSISTANCE/COPH - SUMMARY FORM

REGION SASKATCHEWAN
PROVINCE SASKATCHEWAN

RECORDER H.S. Lammer
DATE March, 1987
PHONE (306) 780-5961

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE*	OFF RESERVE	TOTAL
85/86	68	12,869	4,671	17,540
84/85	68			
83/84	68			
82/83	68			
81/82	68			

FUNDER SHARE %

INAC	PROVINCE
100%	

SERVICES

YEAR	NUMBER* OF CHRN IN CARE	NUMBER OF CASE MO'S	COST ($000)
85/86	375	4,740	474.0
84/85	374	4,488	448.8
83/84	345	4,140	414.0
82/83	317	3,809	380.9
81/82	298	3,576	357.6

Estimates based on 4% as avg. COPH uinits of total beneficiaries.

Note: Sask. region doesn't have complete stats. Only 3 out of 7 districts report numbers and dollars. New form introduced Sept. 1986. Dec. Dist. totals for '86 are attached.

- 1 wkr. for 1 band (Sturgeon Lake, Pr. Albert Dist.) states 72 chrn. were in COPH placements. For Dec/86, total units for band was 178 (fam 7 single units), and total of 490 beneficiaries = $87,780. Thus, 14.6% of beneficiaries were COPH units.
- We took figures and did estimates, using 4% as avg. of COPH units of total beneficiaries.
- COPH benefits are same as social assistance benefits using need test of ....(line lost in copying)

INDIAN RESIDENTIAL SCHOOLS

REGION SASKATCHEWAN
PROVINCE SASKATCHEWAN
SCHOOL

RECORDER H.S. LAMMER
DATE MARCH, 1987
PHONE (306) 780-5961

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/6	68	12,869	4,671	17,540
84/5	68			
83/4	68			
82/3	68			
81/2	68			

CHILD CARE

YEAR	NUMBER OF CHILDREN	NUMBER OF CCD's	COST
85/6	1,146	217,740	9143.8
84/5	134	215,460	7746.1
83/4*	1,114	211,660	8271.8
82/3*	1,114	211,660	6232.5
81/2*	1,114	211,660	**

* total available spaces

Estimate the percentage of children in the school that would otherwise be in protective care under child welfare program
10 %***

***90% in res. for social reasons, i.e., alcohol, over-crowded home or fam. tradition to attend.

** 1981/2 records not available.

FUNDER SHARE

INAC	PROV
100%	

CHILD SUPER	supervision of children in residence
SUPPORT	cooking, cleaning, maintenance, etc
EDUCATION	teachers, principals, etc
ADMIN	ssecretaries, clerks, etc

COSTS under each category capture staff, benefits, and any operating costs that apply to the educational vs residential vs administrative functions of the schools.
if in doubt on the allocation of a cost, put it under administration

STAFF & COSTS

YEAR	NUMBER OF STAFF CHILD SUPER	SUPPORT	EDUCATION	ADMIN	COST CHILD SUPER	SUPPORT	EDUCATION	ADMIN
85/6								
84/5								
83/4								
82/3								
81/2								

7/10/87

Estimate the number of children in the school that would otherwise be in child care arrangements

APPENDIX 1

ALBERTA REGION

ALBERTA INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM #	AGM TYPE	YEAR	# OF BNDS	0-18 POP ON	OFF	TOTAL	SERVICE DELIVERY P	VC	PC	A	VOLUME SER HRS	ADM HRS	CARE DYS	COSTS SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	UNIT COST SER $	ADM $	CARE $	PER CAPITA COST SER $	ADM $	CARE $	Total $
AL1	FP	1985/6	43	16122	5718	21840		P	P	P	0	0	249107	$0.0	$0.0	$6899.2	$6899.2			$27.70			$315.90	$315.90
		1984/5	43	15154	5182	20336		P	P	P	0	0	218100	$0.0	$0.0	$4437.4	$4437.4			$20.35			$218.20	$218.20
		1983/4	43	15154	5182	20336		P	P	P	0	0	216524	$0.0	$0.0	$3895.3	$3895.3			$17.99			$191.55	$191.55
		1982/3	43	15154	5182	20336		P	P	P	0	0	248023	$0.0	$0.0	$4190.5	$4190.5			$16.90			$206.06	$206.06
		1981/2	43	15154	5182	20336		P	P	P	0	0	294365	$0.0	$0.0	$5555.2	$5555.2			$18.87			$273.17	$273.17
AL2	FPB	1985/6	9	1018	815	1833	I	I			21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
		1984/5	9	1018	815	1833	I	I			21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
		1983/4	9	1018	815	1833	I	I			21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
		1982/3					I	I			3300	0	2340	$47.3	$0.0	$26.5	$73.8							
		1981/2					I	I			3300	0	2227	$25.3	$0.0	$22.5	$47.8							
AL3	FPB	1985/6	1	920	536	1456	I	I			10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
		1984/5	1	979	573	1552	I	I			10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
		1983/4	1	997	585	1582	I	I			10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
		1982/3	1	1002	590	1592	I	I			13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
		1981/2	1	1060	546	1606	I	I			13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
AL4	FB	1985/6	1	1507	658	2165			P				2043			$230.3	$230.3			$112.73				
		1984/5	1	1507	658	2165			P				1430			$164.7	$164.7			$115.17				
		1983/4																						
		1982/3																						
		1981/2																						
AL5	FB	1985/6	1	2273	503	2776	I	I			1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$11.39		$50.81	$62.21
		1984/5	1	2273	503	2776	I	I			1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$10.78		$51.43	$62.21
		1983/4	1	2273	503	2776	I	I			1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$9.50		$48.70	$58.21
		1982/3	1	2273	503	2776	I	I			1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$10.82		$43.95	$54.77
		1981/2	1	2273	503	2776	I	I			1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$9.46		$35.77	$45.23
AL6	FB	1985/6	1	626	242	868	I	I			1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$38.02		$121.73	$159.74
		1984/5	1	626	242	868	I	I			1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$32.59		$117.41	$150.00
		1983/4	1	626	242	868	I	I			1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$33.39		$104.15	$137.54
		1982/3	1	626	242	868	I	I			1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$30.99		$124.44	$155.43
		1981/2	1	626	242	868	I	I			1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$26.36		$67.89	$94.25
AL7	FB	1985/6	1	1416	338	1754	I				3300			$39.9			$39.9	$12.09			$28.18			
		1984/5	1	1416	338	1754	I				3300			$40.3	$18.0		$58.3	$12.21			$28.46			
		1983/4	1	1416	338	1754	I				3300			$40.5	$16.4		$56.9	$12.27			$28.60			
		1982/3	1	1416	338	1754	I				3300			$30.8	$13.0		$43.8	$9.33			$21.75			
		1981/2	1	1416	338	1754	I				3300			$34.7	$16.0		$50.7	$10.52			$24.51			
AL8	FB	1985/6	1	732	205	937	I				1650			$24.9			$24.9	$15.09			$34.02			
		1984/5	1	732	205	937	I				1650			$26.4			$26.4	$16.00			$36.07			
		1983/4	1	732	205	937	I				1650			$19.4			$19.4	$11.76			$26.50			
		1982/3	1	732	205	937	I				1650			$18.0			$18.0	$10.91			$24.59			
		1981/2	1	732	205	937	I				1650			$25.0			$25.0	$15.15			$34.15			
AL9	FB	1985/6															$0.0							
		1984/5												$26.8			$26.8							
		1983/4													$29.9		$29.9							
		1982/3													$46.0		$46.0							
		1981/2													$16.4		$16.4							

Total	1985/6	$9000.3
	1984/5	$6450.1
	1983/4	$5321.1
	1982/3	$5106.2
	1981/2	$6334.3

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA
AGREEMENT PARTIES DIAND/PROVINCE

AGREEMENT NUMBER 1
YR SIGNED

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

PROTECTIVE CARE AND ADOPTION BY PROV.

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	43	16,122	5,718	21,840
84/85	43			
83/84	43			
82/83	43			
81/82	43			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE*	PROTECTIVE CARE	ADOPTION
	P	P	P

*Pvt. & indiv. vol. care arr'mts exist.

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND./PROV.

FUNDER SHARE %

INAC	PROVINCE

INAC-$8.56/day chrn in foster care
Act'l exp. grp homes/inst.
No reimbursement for provincial supervision/adm. costs in foster care

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86					
84/85					
83/84					
82/83					
81/82					

*Maint. Cost - 85/86, Chrn in Prov. Care

1) Lesser Slave Lake

Foster Care	Instit
33215 Ch. Care Days	4,745 Days of Care
DIAND Cost - $284.3	DIAND Cost - $173
(Prov. Cost - $367.6)	

2) Blackfoot: DIAND cost for all children in Prov. Care - $459.8

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS*				MAINTENANCE
	FOSTER	GROUP**	INSTIT	TOTAL	COST*
85/86	215,153		33,954	249,107	$6,899.2
84/85	196,769		21,331	218,100	$4,437.4
83/84	195,528		20,996	216,524	$3,895.3
82/83	231,506		16,517	248,023	$4,190.5
81/82	267,995		26,370	294,365	$5,555.2

**Grp. Hm. included in Instit.
-Swan R. see Agment #2
-Saddle Lake see Agmnt #5
Note: Care Days estimated for 81/2 & 82/3
$ for same yrs. are accurate

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA
AGREEMENT PARTIES DIAND/PROVINCE/LESSER SLAVE INDIAN REGIONAL COUNCIL
Summary of 3 separate agreements for child welfare, group home, voluntary foster care.

AGREEMENT NUMBER 2
YR SIGNED 1983

RECORDER E. Laurier
DATE 4/6/87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	9	1,018	815	1,833
84/85	9			
83/84	9			
82/83	0			
81/82	0			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN*	TOTAL
85/86	13	6	$365.6	$527.8	$893.4
84/85	13	7	$414.8	484.1	$898.9
83/84	13	7	$406.4	159.3	$565.7
82/83	2*	0	47.3**	$0.0	47.3**
81/82	2*	0	25.3**	$0.0	25.3**

*85/6 Includes $16 trav under contr. agment.
*84/5 Includes $15.8 trav. under contr. agmnt

**Ch. welfare positions eliminated with tripartite agreement 1983.

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COST
	FOSTER***	GROUP****	INSTIT	TOTAL	
85/86	2,707	1,483		4,190	$198.9
84/85	6,643	512		7,155	$141.0
83/84	5,994			5,994	$92.6
82/83	2,340			2,340	$26.5
81/82	2,227			2,227	$22.5

***Non-statutory foster care community placements by band. Chrn. in prov. care included in Agmnt #1-DIAND/Prov.

****Prov. makes pl'ments. DIAND reimburses grp. home directly perdiem set by prov. Home is on reserve. (No brkdwn by band.) Cost-86: $167.6; 85: $41.2

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA
AGREEMENT PARTIES DIAND/PROVINCE/BLACKFOOT

AGREEMENT NUMBER 3
YR SIGNED 1973-75-85

RECORDER E. Laurier
DATE 6-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	920	536	1,456
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	6.5	2.0	$212.1	$47.4	$259.5
84/85	6.5	2.0	$194.5	$51.9	$246.4
83/84	6.5	2.0	$208.1	$53.0	$261.1
82/83	8*	2.0	$213.5	$51.0	$264.5
81/82	8*	2.0	$207.0	$49.0	$256.0

SERVICES STAFF = PARA + PROF

*81/2 & 82/3 Shelter was in operation.

CHILD CARE*

YEAR	NUMBER OF CHILD CARE DAYS**				MAINTENANCE
	FOSTER	GROUP	INSTIT	TOTAL	COSTS
85/86	15,414			15,414	$212.8
84/85	18,615			18,615	$214.9
83/84	14,995			14,995	$181.8
82/83	15,358			15,358	$247.8
81/82	15,600			15,600	$221.4

**All on reserve. Off-reserve care days included in Agreement #1-DIAND/Prov.

82/3 & 83/4 Shelter Foster Home was classified as Institution.

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA
AGREEMENT PARTIES DIAND/SADDLE LAKE BAND

AGREEMENT NUMBER 4
YR SIGNED 1984

RECODER S. Sharma
DATE Jan. 15, 1987
PHONE (403) 420-2911

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	1	1507	658	2,165
84/85	1			
83/84				
82/83				
81/82				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
		P	

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE

STAFFING

YEAR	NUMBER OF STAFF SERVICES	ADMIN	OPERATIONAL COSTS ($000) SERVICES	ADMIN	TOTAL
85/86					
84/85					
83/84					
82/83					
81/82					

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86		2,043		2,043	$230.3
84/85		1,430		1,430	$164.7
83/84		0		0	$0.0
82/83		0		0	$0.0
81/82		0		0	$0.0

Grp. Home not operational till 84/5.

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA
AGREEMENT PARTIES DIAND/BLOOD BAND
Non-Statutory Child Welfare Contribution Arrangement
(1 position and foster care placements by band.)

AGREEMENT NUMBER 5
YR SIGNED

RECORDER S. Sharma
DATE Jan. 15, 1987
PHONE (403) 420-2911

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	2,273	503	2,776
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	P	P

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	1		$25.9		
84/85	1		$24.5		
83/84	1		$21.6		
82/83	1		$24.6		
81/82	1		$21.5		

CHILD CARE

:AR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	9,977			9,977	$115.5
84/85	11,349			11,349	$116.9
83/84	10,673			10,673	$110.7
82/83	10,626			10,626	$99.9
81/82	10,950			10,950	$81.3

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA

PROVINCE ALBERTA

AGREEMENT PARTIES DIAND/PEIGAN BAND

Contribution Arrangement

(1 position and foster care placements by band.)

AGREEMENT NUMBER 6

YR SIGNED

RECORDER E. Laurier

DATE 4-Apr-87

PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	626	242	868
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I		

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	1		$23.8		
84/85	1		$20.4		
83/84	1		$20.9		
82/83	1		$19.4		
81/82	1		$16.5		

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	4,950	720		5,670	$76.2
84/85	5,349	729		6,078	$73.5
83/84	5,704	720		6,424	$65.2
82/83	5,316	730		6,046	$77.9
81/82	5,110	730		5,840	$42.5

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA
AGREEMENT PARTIES DIAND/SAMSON
Contribution Arrangement
(2 positions only.)

AGREEMENT NUMBER 7
YR SIGNED

RECORDER Andy Noel
DATE Jan. 15, 1987
PHONE (403) 420-2911

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	1,416	338	1,754
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I			

CODE	I=IND. D=DEPT. P=PROV. PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	2		$39.9		$39.9
84/85	2		$58.3		$58.3
83/84	2		$40.5	$16.4	$56.9
82/83	2		$30.8	$13.0	$43.8
81/82	2		$34.7	$16.0	$50.7

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COST
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA

PROVINCE ALBERTA

AGREEMENT PARTIES DIAND/BIGSTONE
Contribution Arrangement
(1 position only.)

AGREEMENT NUMBER 8

YR SIGNED

RECORDER Andy Noel

DATE Jan. 15, 1987

PHONE (403) 420-2911

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	1	732	205	937
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I			

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000) SERVICES	OPERATIONAL COSTS ($000) ADMIN	OPERATIONAL COSTS ($000) TOTAL
85/86	1		$24.9		$24.9
84/85	1		$26.4		$26.4
83/84	1		$19.4		$19.4
82/83	1		$18.0		$18.0
81/82	1		$25.0		$25.0

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86					
84/85					
83/84					
82/83					
81/82					

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION ALBERTA

PROVINCE ALBERTA

AGREEMENT PARTIES DIAND/OTHER*

Contribution Arrangement

AGREEMENT NUMBER 9

YR SIGNED

RECORDER Andy Noel

DATE Jan. 15, 1987

PHONE (403) 420-2911

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	6			
84/85	6			
83/84	6			
82/83	6			
81/82	6			

***Other :** Cannot distribute cost by year by band.

Paul
Alexis
Montana
Ermineskin
Beaver Lake (82/3) (Study) 41.0
Dene Tha'

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION

CODE	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86					
84/85	2		$26.8		$26.8
83/84				$29.9	$29.9
82/83				$46.0	$46.0
81/82				$16.4	$16.4

CHILD CARE*

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86					
84/85					
83/84					
82/83					
81/82					

7/7/87

COMMUNITY SOCIAL SERVICES AGREEMENTS - CHILD WELFARE SERVICES

REGION ALBERTA
PROVINCE ALBERTA

RECORDER Andy Noel
DATE Jan. 9,. 1987
PHONE 420-2910

DAY CARE CENTERS

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/6	43	16,074	5,718	21,792
84/5				
83/4				
82/3				
81/2				

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE
B	B

CODE	
	B=BAND
	D=DEP'T
	P=PROV

FUNDER SHARE

INAC	PROV
100%	

STAFFING

YEAR	NUMBER OF STAFF		COST OF STAFF			NO. OF PROJECTS
	SERVICES	ADMIN	SERVICES	ADMIN.	TOTAL	
85/6	57.50		233.30		233.30	
84/5	57.00		236.70		236.70	
83/4	52.50		253.50		253.50	
82/3	39.50		224.50		224.50	
81/2	47.00		211.50		211.50	

Incl all costs under the Contribution Agreement with the band(s).

Includes only day care centers where INAC provides some funding towards cost.
Funds from INAC represents a minor portion of operating costs of day care centers.
All bands receiving DIAND contributions are included here.

Note: Bands were not named by Andy. MEL put in totals for province off pop sheet.

INDIAN SOCIAL ASSISTANCE/[illegible] - SUMMARY FORM

REGION ALBERTA
PROVINCE ALBERTA

RECORDER ANDY NOEL
DATE JAN. 15, 1987
PHONE 420-2910

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	43	16,074	5,718	21,792
84/85				
83/84				
82/83				
81/82				

FUNDER SHARE %

INAC	PROVINCE
100%	

SERVICES

YEAR	NUMBER OF CHRN IN CARE	NUMBER OF CASE MO'S	COST ($000)
85/86	348	4,174	658.3
84/85	396	4,749	680.6
83/84	427	5,129	673.1
82/83	515	6,175	787.2
81/82	620	7,443	928.9

NOTE: Number of children obtained by: 1 child = 12 case months.

APPENDIX 1

BRITISH COLUMBIA REGION

BRITISH COLUMBIA INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM	AGM		# OF	0-18 POP			SERVICE DELIVERY				VOLUME			COSTS				UNIT COST			PER CAPITA COST			
#	TYPE	YEAR	BNDS	ON	OFF	TOTAL	P	VC	PC	A	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC1	FP	1985/6	196	15779	9323	25102		P	P	P	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
		1984/5	196	15779	9323	25102		P	P	P	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
		1983/4	196	15779	9323	25102		P	P	P	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
		1982/3	196	15779	9323	25102		P	P	P	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
		1981/2	196	15779	9323	25102		P	P	P	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
BC2	FB	1985/6	1	88	44	132	I	I	I		11550	3300	13792	$121.[illegible]	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	$1954.55	$3312.12
		1984/5	1	88	44	132	I	I	I		14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	$1735.61	$3031.82
		1983/4	1	88	44	132	I	I	I		13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	$1659.09	$2996.21
		1982/3	1	88	44	132	I	I	I		13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	$1690.91	$2706.06
		1981/2	1	88	44	132	I	I	I		11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
															Total	1985/6	$14416.6							
																1984/5	$13304.6							
																1983/4	$10845.2							
																1982/3	$10512.9							
																1981/2	$8826.3							

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION BRITISH COLUMBIA
PROVINCE BRITISH COLUMBIA
AGREEMENT PARTIES INAC/PROVINCE

AGREEMENT NUMBER 1*
YR SIGNED 1962
*exchange of letters

RECORDER Frank Winters
DATE Apr. 2, 1987
PHONE (604) 666-5084

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	196	15,779	9,323	25,102
84/85	196			
83/84	196			
82/83	196			
81/82	196			

Note: Prov. officially provides all protective care, but Spallumcheen actually places its own children through voluntary agreements. Spal. pop is included. (81 on, 42 off)

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
**	P	P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

** Any prev. would be by bands with CSS or other funds.
Prov. provides statutory/protective services on reserves, including vol. placements.

STAFFING

YEAR	NUMBER OF STAFF SERVICES	ADMIN	OPERATIONAL COSTS ($000)*** SERVICES	ADMIN	TOTAL
85/86			$1,096.0	$2,818.2	$3,914.2
84/85			$1,011.7	$2,601.5	$3,613.2
83/84			$819.2	$2,106.6	$2,925.8
82/83			$796.2	$2,047.4	$2,843.6
81/82			$708.8	$1,822.7	$2,531.5

*** Services = 72%
Admin. = 28%

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS**** FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86	281,626	43,072	6,627	331,325	$10,065.2
84/85	297,913	45,563	7,010	350,486	$9,291.2
83/84	308,385	47,165	7,256	362,806	$7,523.9
82/83	326,251	49,897	7,677	383,825	$7,312.1
81/82	323,430	49,466	7,610	380,506	$6,059.6

**** Foster Care = approx. 85%
Group Care = approx. 13%
Instit. Care = approx. 2%

Note: Op/Maint. costs broken out on % ratio as identified by MSSH figures based on billings 83/84 thru 85/86.

7/7/87

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION BRITISH COLUMBIA
PROVINCE BRITISH COLUMBIA
AGREEMENT PARTIES INAC/SPALLUMCHEEN

AGREEMENT NUMBER 2
YR SIGNED 1981

RECORDER R. Lightbown
DATE Mar. 30, 1987
PHONE (416) 964-0864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	1	88	44	132
84/85	1			
83/84	1			
82/83	1			
81/82	1			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
I	I	PI	P

CODE	
	I=IND.
	D=DEPT.
	P=PROV.
	PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

STAFFING

YEAR	NUMBER OF STAFF		OPERATIONAL COSTS ($000**)		
	SERVICES	ADMIN	SERVICES	ADMIN	TOTAL
85/86	7.00	2	$121.7	$57.5	$179.2
84/85	8.75	2	$109.0	$62.1	$171.1
83/84	8.25	2	$112.9	$63.5	$176.4
82/83	8.25	2	$85.8	$48.2	$134.0
81/82	7.25	2	$111.1	$62.5	$173.6

SERVICES
STAFF = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS				MAINTENANCE COSTS
	FOSTER	GROUP	INSTIT	TOTAL	
85/86	11,406	2,386	0	13,792	$258.0
84/85	10,950	1,825	0	12,775	$229.1
83/84	14,965	1,825	0	16,790	$219.0
82/83	13,140	2,190	0	15,330	$223.2
81/82	9,125	0	0	9,125	$61.6

7/7/87

COMMUNITY SOCIAL SERVICES AGREEMENTS - CHILD WELFARE SERVICES

REGION B.C. REGION
PROVINCE BRITISH COLUMBIA

RECORDER Frank Winters
DATE Feb. 3, 1987
PHONE (604) 666-5084

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE*	OFF RESERVE	TOTAL
85/6	196	14,856		14,856
84/5				
83/4				
82/3				
81/2				

* CSS funds provided to on-reserve projects only.

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE
	N/A

CODE	
	B=BAND
	D=DEP'T
	P=PROV

FUNDER SHARE

INAC**	PROV
up to 100%	

* Bands, pvt. sources, fees, other govt's may have provided certain funds to supplement INAC-CSS funds, but these are not readily identifiable.

STAFFING

YEAR	NUMBER OF STAFF		COST OF STAFF			NO. OF
	SERVICES	ADMIN	SERVICES	ADMIN.	TOTAL	PROJECTS***
85/6	U/K	U/K	U/K	U/K	598.10	60
84/5	U/K	U/K	U/K	U/K	698.80	66
83/4	U/K	U/K	U/K	U/K	639.70	59
82/3	U/K	U/K	U/K	U/K	681.20	U/K
81/2	U/K	U/K	U/K	U/K	395.80	U/K

Incl all costs under the Contribution Agreement with the band(s).

*** Rep. proj. allocatns apprvd at regional level with funding allocated to districts for distribution to bands/tribal councils.

U/K = Unknown

INDIAN SOCIAL ASSISTANCE/COPH - SUMMARY FORM

REGION BC REGION
PROVINCE BRITISH COLUMBIA

RECODER Frank Winters
DATE Feb. 2, 1987
PHONE (604) 666-5084

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE *	OFF RESERVE	TOTAL
85/86	196	14,856		14,856
84/85	196			
83/84	196			
82/83	196			
81/82	196			

*** COPH = on-reserve only.**

FUNDER SHARE %

INAC	PROVINCE
100%	N/A

*Province provides child in home of relative assistance in off-reserve cases, be they Indian or non-Indian cases.

SERVICES

YEAR	NUMBER * OF CHRN IN CARE	NUMBER OF CASE MO'S	COST ($000)
85/86	1,022	11,796	2509.7
84/85	1,056	12,112	2403.9
83/84	1,098	13,043	2591.7
82/83	1,148	14,816	2911
81/82	1,261	15,031	2453.3

* Number of children in COPH at year-end for each fiscal year.

APPENDIX 1

YUKON REGION

YUKON INDIAN CHILD AND FAMILY SERVICES AND COSTS BY YEAR

AGM	AGM		# OF	0-18 POP			SERVICE DELIVERY				VOLUME			COSTS				UNIT COST			PER CAPITA COST			
#	TYPE	YEAR	BNDS	ON	OFF	TOTAL	P	VC	PC	A	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU1	FP	1985/6	14	1000	379	1379			P	P	687.5	0	29120	$10.0	$0.0	$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
		1984/5	14	1000	379	1379			P	P	687.5	0	24558	$10.0	$0.0	$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
		1983/4	14	1000	379	1379			P	P	687.5	0	26658	$10.0	$0.0	$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
		1982/3	14	1000	379	1379			P	P	687.5	0	28205	$10.0	$0.0	$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
		1981/2	14	1000	379	1379			P	P	687.5	0	32899	$10.0	$0.0	$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42

Total	1985/6	$1299.0
	1984/5	$1097.6
	1983/4	$998.7
	1982/3	$971.3
	1981/2	$781.1

SERVICE AGREEMENTS FOR INDIAN CHILD FAMILY SERVICES - SUMMARY FORM

REGION YUKON
PROVINCE YUKON
AGREEMENT PARTIES INAC/TERRITORY

AGREEMENT NUMBER 1
YR SIGNED 1960

RECODER E. Laurier
DATE 4-Apr-87
PHONE 964-2864

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION ON RESERVE	OFF RESERVE	TOTAL
85/86	14	1,000	379	1,379
84/85	14			
83/84	14			
82/83	14			
81/82	14			

SERVICE DELIVERER

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
		P	P

CODE
I=IND.
D=DEPT.
P=PROV.
PI=IND. & PROV.

FUNDER SHARE %

INAC	PROVINCE
100%	

INAC pays 100% care for status Indian children, regardless of residency.
+ $10,000 Adm.

STAFFING

YEAR	NUMBER OF STAFF SERVICES	NUMBER OF STAFF ADMIN	OPERATIONAL COSTS ($000) SERVICES	OPERATIONAL COSTS ($000) ADMIN	OPERATIONAL COSTS ($000) TOTAL
85/86					$10.0
84/85					$10.0
83/84					$10.0
82/83					$10.0
81/82					$10.0

SERVICES
STAFF = PARA + PROF

CHILD CARE

YEAR	NUMBER OF CHILD CARE DAYS FOSTER	GROUP	INSTIT	TOTAL	MAINTENANCE COSTS
85/86	17,368	10,306	1,446	29,120	$1,289.0
84/85	13,991	9,279	1,288	24,558	$1,087.6
83/84	16,099	9,333	1,226	26,658	$988.7
82/83	17,076	9,864	1,265	28,205	$961.3
81/82	21,354	11,545		32,899	$771.1

7/7/87

INDIAN SOCIAL ASSISTANCE/[illegible] - SUMMARY FORM

REGION YUKON
PROVINCE YUKON

RECORDER Bill Brinley
DATE Feb. 27, 1987
PHONE

BANDS

YEAR	NUMBER OF BANDS	0-18 POPULATION		
		ON RESERVE	OFF RESERVE	TOTAL
85/86	14	928	353	1,281
84/85	14			
83/84	14			
82/83	14			
81/82	14			

FUNDER SHARE %

INAC	PROVINCE

SERVICES

YEAR	NUMBER OF CHRN IN CARE	NUMBER OF CASE MO'S	COST ($000)
85/86*	24	235	87.2
84/85	25	296	102.6
83/84	33	394	134.1
82/83	45	541	179.2
81/82	48	579	171.9

Indian and Northern Affairs Canada
Child and Family Services Task Force

Indian Child and Family Services in Canada

FINAL REPORT

APPENDIX 2

Selected Profiles of Indian Services

Toronto
August 26, 1987

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Introduction

Background

The profiles in this report have been prepared as part of an internal review of Indian child and family services by the Department of Indian Affairs and Northern Development (DIAND). The review examines the complex sets of arrangements that have evolved in the past twenty-five years across the country with provinces, bands, and DIAND for the provision of Indian child and family services within Indian communities.

Service arrangements for the provision of child and family services to band members on reserves across Canada are a responsibility of the department. The department's goal is to ensure access to child welfare services for status Indian children and their families living on reserves across the country.

Over the years, the department has entered into formal (by legal agreement) and informal arrangements (by exchange of letters or simply established practice) with provinces and bands for the provision of these services on reserves such that at any time all reserves in the country have access to child welfare services.

These arrangements, however, are dynamic, being influenced by the initiative of provinces and bands as well as the department. The combination of initiatives of the band(s), the province and the department result in a variety of arrangements across the country, and in arrangements which are more complex than the clauses in formal service agreements would imply. For that reason, it is necessary to appreciate the nature of the arrangement(s) of the parties as well as the terms of agreements between some or all of them.

Some of these arrangements involve bands directly in the provision of services to their members. Several bands and Indian organizations providing services in their communities were asked to participate in the review, to offer a look at a variety of approaches to Indian services. Those who were asked to participate are:

Negoot-gook Community Services
Maliseet Nation at Tobique
Tobique Band
New Brunswick

Kahnawake Social Services
Mohawk Council of Kahnawake
Quebec

Oshwekan Branch, Brant County Children's Aid Society
Staffed by and Serving Bands of New Credit and Six Nations
Ontario

Weechi-it-te-win Family Services
The Ten Bands of the Rainy Lake Region Tribal Council
Ontario

Anishinaabe Child and Family Services
The Eight Bands of the Interlake Tribal Council
Manitoba

Dakota-Ojibway Child and Family Services
The Eight Bands of the Dakota-Ojibway Tribal Council
Manitoba

Blackfoot Social Services Society
Blackfoot Band
Alberta

Spallumcheen Child Welfare Program
Spallumcheen Band
British Columbia

Purpose

The purpose of these "case studies" is to define, compare and contrast a sample of Indian child and family service arrangements and programs in Canada. Data were collected and compiled regarding: target population, service arrangement sand agreements, resources, program, service delivery, service patterns, impact and development strategy.

These brief profiles are not intended to represent a comprehensive analysis of the programs involved, nor to evaluate the various arrangements or services provided.

Methodology

With one exception, studies were conducted on site. Staff of each organization and other band members were interviewed, as well as regional DIAND staff, and in some instances, provincial personnel. Additional data were collected by reviewing documents of the organizations and the department.

Negoot-gook Community Services
Maliseet Nation at Tobique
Tobique Band
New Brunswick

This brief profile of Negoot-gook Community Services was prepared by Peter Holland of DEL Support Centre in Toronto on behalf of the Department. The data contained in the profile were collected by reviewing documents of the band and the department and by interviewing the following persons:

Conrad Saulis	Director, Negoot-Gook Community Services
Mac Saulis	School of Social Work, St Thomas University
Rollie Sappier	Co-ordinator, Tripartite Indian C.W. Committee
Paul Cartwright	Director, Kingsclear Band Social Services

Additional information about the Tripartite Agreement in New Brunswick, and the operation of the child and family services programs at other Bands in New Brunswick was obtained during attendance at a provincial meeting of the band-employed Directors.

Target Population

Population of Tobique Band at December 31, 1985

Children 0-18 years (on reserve)	273	(plus 80 off)
Total Band population (on reserve)	669	(plus 276 off)

Tobique Band staff indicated that a very large number of persons have applied for Indian status under the provisions of Bill C-31 (estimates up to 500 persons), and approximately 250 of these people have been approved by January 1987. Many of these families were living on the Tobique reserve and utilizing Community Services, under the authority of the Band Council. New status Indians not currently living on the reserve are unlikely to acquire housing in the near future, but the Band is committed to offering social services to these people, if at all possible.

A *Needs Assessment of the Maliseet Nation at Tobique* was conducted in January 1987 by Robert Mullaly, Ph.D. He estimated the total population at that time to be 1,224 members, with the under-18 population to be 465 persons (38% of the total), based upon a 50% sample of the Band membership. These figures produce a child population over 30% larger than the official figures from December 1985. Mullaly also indicates that the total Band population is very young, with over 80% being under 41 years of age. He adds that the young adult group in Canadian society are the largest users of parenting programs, and marriage and family counselling services.

Service Arrangement

The child welfare component of the Community Services, under the authority of the Band Council at Tobique, has two programs:

- **a child welfare service** (prevention/protection/placement); and
- **a "head start" day care program** (parenting skill development/child social and physical development)

The social services program covers the range of services allowed under provincial legislation but Tobique Band does not control the administration of financial assistance for out of home care. Also, court orders for care of children place the child under the jurisdiction of the province, although the arrangements for substitute care are arranged and supervised by Tobique staff. The provincial government makes payments directly to the foster family with full reimbursement by DIAND.

In order to access foster care payments, Community Services can either enter into a voluntary agreement with the family or obtain a court order for custody. Court procedures are a last resort and are disconcerting to the Band, partly because some band members are obtaining legal assistance to contest band custody applications, but primarily because they do not want to have to utilize the non-Indian legal system in order to provide social services to their community.

Some informal child care placements have been made within the community, with financial assistance coming from welfare, but this has limitations because there is a cap on the band welfare program.

Service Agreement

There is a Canada-New Brunswick-Indian Tripartite Master Agreement with specified Indian bands (including Tobique) recognized as bands within New Brunswick for the purposes of the agreement. This Master Agreement is limited to Bands and Indian Authorities encompassed by a Subsidiary Agreement which are intended to:

> " Provide a mechanism and guiding principles and related financial arrangements for the provision of Indian Child Welfare and related Family Services to Indians resident on reserves through the negotiation of Subsidiary Agreements";
> and to
> "Facilitate increased Indian Band participation and responsibility over Indian Child Welfare and related Family Services in the manner described herein."

The "Principle" described is "to plan... and implement... a complete and comprehensive Indian Child Welfare program and related Family Service...."

The Bands specifically agree to plan, design and control their own program, and to manage it "in accordance with the requirements of the Child & Family Service and Family Relations Act of New Brunswick."

The New Brunswick Indian Child Welfare Committee is composed of two members from each of Canada and New Brunswick, and one from each of four bands. This Committee is the mechanism for the parties to fulfil "their joint responsibility to provide, monitor and evaluate the child welfare program." This Committee shall review reports from the bands and New Brunswick, and it shall develop recommendations, as required. These reports are to contain both information on the operation of the program (financial and children in care) plus an assessment of "progress to date" regarding administration, operation and delivery of the Programs."

The current **Tobique Agreement** is also a tripartite with Canada and New Brunswick, mandated by a band council resolution of February 21, 1986. This document is very lengthy and specific (10 sections plus 15 appendices). Within the context of the provision of a comprehensive child and family services program the *Objectives* of the Agreement are:

- to prevent/detect early social problems;
- to develop Indian staff as primary professional delivery agent;
- to develop community info programs;
- to co-ordinate & share resources of all community-based services.

Services that may be available under the Agreement include:

- information & referral;
- headstart;
- protection;
- unmarried parent services;

- child care;
- foster care;
- family counselling services;
- adoption services; and
- homemaker services.

Service is to be delivered by the Tobique agency **and** the New Brunswick Department of Social Services "in accordance with New Brunswick Child & Family Service legislation and Service Standards."

The Tobique Tripartite Agreement

- requires the Band to provide administrative assistance and supervision, via a Committee of Council. This Committee shall provide a progress report to the three Parties at least annually.

- New Brunswick shall provide case and program consultation, as required, plus interpretation of legislation and policy. The province agreed to assist in a review of programs, on request, plus to participate on the New Brunswick Indian Child and Family Services Committee.

- Tobique and New Brunswick shall report annually to the Committee on a evaluation of the services provided to the community. This Report shall outline progress to date, and forecasted progress on administration and service delivery.

- Canada must fund the Agreement, provide information and support, and participate on the Committee.

The Tobique Band is fulfilling its responsibility to provide annual, detailed information and assessments on the operation of the program to the Tripartite Committee through its annual budget submission. The Tripartite Committee is apparently not receiving an annual report or evaluation on the social services program from the provincial government.

The Department advances funds to the band for the first quarter of the fiscal year, and then quarterly upon submission by the band of a statement of accounts and service statistics. The band agrees to the provision of an annual audited statement of its expenditures.

Staffing/Resources

Community Services operates 2 integrated programs:

	Child & Family Services	Child Development Centre
Staff	1 Director (Soc Wkr III) 4 Paraprofessionals 1 Elders Worker (paraprof.)	4 paraprofessionals 1 Cook

1 Administrative Assistant/Secretary has been hired out of the budget allocation for administration.

STAFFING

	Child & Family Services		Child & Family Development Centre		
	# of Staff	Cost	# of Staff	Cost	TOTAL
1986/87	6	$167,036	5	$129,966	$297,002
1985/86	6	$135,390	5	$114,881	$250,271

There has been no turnover of staff since the beginning of the the organization in 1984, except for one worker who is expected to return to work shortly from a leave of absence. All staff are exhibiting a high degree of commitment to their work, i.e.:

- 6 of the 8 paraprofessionals are enrolled in a course at the University of Maine. This specially-designed course was requested by the Band and leads to a degree in Early Childhood Education; (4 other non-employed Band members are also enrolled in this program).
- 1 staff person is enrolled in a BSW degree program (Extension) offered specifically to native workers through St. Thomas University in Fredericton.

One of the Paraprofessional Workers in the Child and Family Services field works exclusively with seniors in the provision of homemakers services, hospital visits, home convalescent assistance, and community organization services. In order to develop an accurate cost of the child welfare component only, an adjustment to the table above is required. Because the Child & Family Services is actually budgeted for 5 staff, with administration costs as a 13% function of salaries, a reduction of 20% of the total cost has been used. This sum will include the Director's time supervising the Elders Worker. This reduction has been applied **only** to the Child and Family Services division.

STAFFING REVISED - Child Welfare only

	Child & Family Services		Child & Family Development Centre		
	# of Staff	Cost	# of Staff	Cost	TOTAL
1986/87	5	$133,628	5	$129,966	$263,594
1985/86	5	$108,312	5	$114,881	$223,193

Program

Prior to the establishment of the Band social services program, the province provided child welfare services to band members from Perth-Andover, but no service is currently offered to band members on reserve by the province. Band members remain free to utilize provincial services, at no charge back to the Band, if desired. In practice, there are different responses from different provincial offices, with the local Perth-Andover office normally referring enquiries directly to the Band Community Services, while the Fredericton office tends to ignore the Band membership of the individual or family.

The Negoot-gook Community Services has the intention of providing a full range of child welfare prevention, protection, care and adoption services to all band members, plus it intends to offer family counselling, homemakers, mental health and headstart/day care services. Referrals to off reserve services will be made when required. Good working relations exist with the provincial Social Services office in Perth-Andover and this is useful because many families have case records in the provincial files. Community Services staff liaise directly with the Welfare Administrator, the Band NADAP program staff, and with the Band police. The RCMP call these Special Constables directly if they are in contact with any Band member that involves dependent children and this produces an immediate referral to the Community Services staff.

Most current case activity in the **Child & Family Services** division results from crisis referrals with a dependent child involved (100% alcohol related); family disruption situations (battery or separation); teenage runaways; or teenage pregnancies. Tobique have one full time staff person working in the evenings and the weekends. This On-Call Worker responds immediately to the police or other referral and provides emergency placement of the children, if required. Service to the parent(s) is normally offered by another paraprofessional the following day.

Most service provision resulting from a crisis consists of information and referral to the programs available through the Band's NADAP workers. The Workers try to behave like a "friend" to the family by offering basic support, and by assisting in finding suitable alternate care for the child(ren) if addiction treatment is required.

There is a limited child welfare prevention program offered because of limited staff time available and the higher priority needs of families in trouble. Specific prevention services that are currently being provided by Workers include a weekly "rap" session for teenagers every Wednesday evening, and volunteer leadership of both the Boy Scout pack and the Air Cadets on reserve.

Service in the **Child Development Centre** is full day care for 28 children between the ages of 2 and 6 years. The program is based on a 12 month term and is intended to provide normalization services to children and parents of troubled families. There are two components:

1) assistance to the adults to acquire and implement appropriate parenting and life skills; and

2) assistance to the children to develop physically and emotionally, and to overcome early social or educational deprivation.

Service Delivery

According to the terms of the Subsidiary Agreement with the province of New Brunswick, direction of the Social Services program must be provided by a person qualified at the Social Worker III level. Tobique Band has been fortunate in hiring a Band member with social services training and experience that meets these requirements. All other staff are also Band members living in the community, but without formal social services or child care training. These workers are described as "paraprofessionals" but are expected to perform at a level equivalent to a trained care provider.

As indicated above, all the paraprofessional staff are undergoing academic training and skill upgrading. The Director is actively involved in direct linkages to all the other Indian-operated social services programs in New Brunswick via the provincial meetings of Co-ordinators, held monthly. This regular forum deals with policy issues and program delivery systems and it facilitates cooperative action on individual cases. For example, a Tobique member married and living on Kingsclear Reserve, recently returned home. At the request of Kingsclear Social Services, Negoot-gook staff checked on the family and offered ongoing service.

SERVICE DELIVERY

CODE
B=BAND
D=DEP'T
P=PROV

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
B	B/P	B/P	B/P

Service Patterns

In the 1985/86 fiscal year the agency handled a total of **43 cases** (25% of intake occurred after hours). No cases of children in care were transferred from the province in 1985. There was one apprehension on the reserve by provincial Social Services staff in 1986, but that child has since returned home.

Children in care (March 1987) number 4, with 2 children placed under a Voluntary Agreement, and 2 via court orders, with placement and supervision by the Community Services Workers.

The Tobique Band Community Services has been unable to provide appropriate service to a number of teenagers on the reserve who require special services (i.e. group home or institutional care) but who do not come under the mandate of the *Youth Offenders Act*. There are no Indian resource centres in the province, and the provincial government facilities, for either mentally handicapped youngsters or troubled youth, are extremely limited. This gap in essential facilities has meant that extra services demands have been placed on the Community Services unit as these young people remain on the reserve.

Impact of the Program

The ***Needs Assessment*** completed in January 1987 suggested that:

1) unemployment, alcoholism or inappropriate housing affected more than 50% of the households on the reserve;

2) very few Band members had sought outside professional help for any of these long-standing problems;"

3) some perception of the Community Services staff as 'kidnappers from the provincial government" remained;

4) many Band members indicated that they would seek assistance from the Community Services if trouble occurred in their family;

5) over 84% of members surveyed wished to have social services delivered by a Band-controlled agency.

Because of the legacy of a strained relationship between band members and the provincial government department previously offering these services, and due to constrained budgets, Negoot-gook will need more time to develop a comprehensive range of quality services. The author of the *Needs Assessment* also suggested that Community Services will have to make Band members more aware of the intent and the value of the programs available, as a new trust relationship is built.

This *Needs Assessment* did not attempt an evaluation of the effectiveness, efficiency or adequacy of the Community Services programs because there is a commitment in the Tripartite Agreement to conduct such a review by this year. As of April 1987 no contract to evaluate the five-year history of the Tripartite process had been formally awarded, but negotiations with a consulting group were underway and it is expected that a report will be available by the fall of 1987.

Development

a) An important development in the near term is the takeover of the administration of care payments for children receiving out of home care,by Community Services, which is scheduled for May 1, 1987. While this task will increase administrative demands without additional resources, the Band is pleased to acquire the authority to open foster homes on reserve, and a campaign is under way. The Community Services staff have modified the provincial standards to reflect the realities of the housing stock and family life on the reserve.

b) The Chiefs of the Indian Nations of New Brunswick have publicly expressed their disappointment with the progress of the transfer of control over Indian child welfare to the Bands, and with the financial resources provided to enable the Bands to offer a quality range of service to their members. In October 1986 a band council resolution was passed by several Bands, of which Tobique was a signee, that rejected the Tripartite Agreement process and called for a return to bilateral agreements between Canada and the Bands to assist in the development of the required community-based programs.

Resolution 5 of that meeting reads:

> "Whereas the Indian Nations are a responsibility of the Federal Government, the Nations demand that the Provincial Government be excluded from the negotiations and signing of the Child and Family Service Agreements. The Nations demand that any future agreements be negotiated between the Federal Government and the Indian Nations only."

At a subsequent All Chiefs meeting in March 1987 Resolutions were passed to reaffirm this position but there has been no formal response from either the department or the provincial government, as of April 1987.

Kahnawake Social Services
Mohawk Council of Kahnawake
Kahnawake, Quebec

This brief profile of the Kahnawake Social Services Child Welfare Program of the Mohawks of Kahnawake, just outside Montreal in Quebec, was prepared by Peter Holland of DEL Support Centre in Toronto on behalf of the Department. The data contained in the profile was collected by reviewing documents of the band and the department and by interviewing the following persons:

Donald Horne	Director of Social Services
Mary Deer	Home Care Co-ordinator
Cathy Rice	Community Organizer
Mike Loft	Social Worker
Judy Munro	Social Worker
Alain Leveille	Social Development Officer Quebec Region, DIAND

Population

The Child Welfare program of the Kahnawake Social Services serves the children of the Band on and off the reserve.

Mohawks of Kahnawake 0-18 Population

ON RESRV	OFF RESRV	TOTAL
1,359	12	1,371

Total Band population is 5,513 (only 100 living off-reserve), and so children make up 25% of the total band population. It is estimated that there are about 25 other children living on the reserve who are status Indians but members of other reserves. These children and their families are also served by the Kahnawake Social Services Child Welfare program, under instructions from Council. Payments for child care out of the home are distinguished between status Indian children from another reserve, and children without Indian status. If care is provided to an Indian child, the band and child's number are included in the monthly financial reports submitted to INAC. If a non-Indian child is placed in foster care, the complete costs are directed to CSS Richelieu for reimbursement to the band.

The target population of the Kahnawake Social Services Child Welfare Program is estimated to be 1396 children.

Service Arrangement

Child welfare services to the Mohawks of Kahnawake are provided by Kahnawake Social Services, an integrated program of assistance and care for members of the Band that is intended to meet all service needs of all members of the community. Information and referral services; family counselling services; addiction referral; medical follow-up services; child welfare prevention, protection, foster care and adoption services; psychological testing and counselling services; and homemaker services are provided to adults, youth, families and children by the same staff out of the same offices, and are offered in a manner that is designed to meet the specific client needs.

Services are provided by (predominantly) Indian workers in "an Indian way," i.e. the staff live on the reserve, and they respond as well as they can *to any request for assistance* whether it fits easily into an existing service pattern, or whether it comes in the middle of the night; etc. The Kahnawake reserve attracts many transient native people from across Canada and the United States, for example, and social services to meet needs, primarily information and referral, are provided, even if these individuals do not necessarily conform with federal or provincial legislation or Departmental priorities.

Service Agreement

Kahnawake has several contractual relations with government that define financial contributions and services to be provided. A Contribution Agreement with DIAND and the Mohawk Council of Kahnawake Social Services was signed in July, 1983. Similar annual Agreements have been signed since, with the Agreement 590-8587-00070, covering the period from July 1, 1985 through June 30, 1986, being signed in June, 1985.

The Contribution Agreement is intended to provide financial assistance to the Band while it manages Quebec statutory services described in a separate agreement between Kahnawake Social Services and the Centre des Services Sociaux Richelieu, a copy of which forms part of the Kahnawake Social Services-DIAND agreement.

The agreement spreads the global budget across various service codes:

Service Delivery	Code	5069
Institutional Care	"	5064
Foster Care,child	"	5066
Group Homes	"	5067
Home Care	"	5084
Supervisory Care	"	5085
Foster Care, adult	"	5086

The Department advances funds to the band for the first quarter of the fiscal year, and then monthly upon submission by the band of a statement of accounts and service statistics. The band agrees to the provision of an annual audited statement of its expenditures.

Resources

Services of the Kahnawake Social Services Program are funded entirely by the department, with no contribution from Quebec. In addition, the department, through Kahnawake Social Services, makes an annual financial contribution to the CSS Richelieu to cover "all social services rendered to the Mohawk people of Kahnawake by the CSSR." This sum was $7,800 per annum originally and that amount remained the same in fiscal 1985/86.

Contributions within the one Agreement cover more than child welfare services so it has been necessary to try and separate direct and indirect child welfare costs from the total social service costs. Workers record caseloads activity under the categories of adult; family; child; plus services under the Youth Protection Act and the Young Offenders Act.

In a review of the KSS caseloads in February 1987, it has been determined that all cases listed under categories other than adult have a child welfare component. In addition, approximately 30% of "adult cases" have a child welfare prevention aspect because there are dependent children in the home of the adult receiving referral or counselling services. In addition, one of the social workers is exclusively a co-ordinator of home care services for the elderly, and her caseload has no child welfare aspect.

A significant portion of the social services provision by KSS, however, is to members of the community with no child welfare aspect. All costs under Codes 5084, 5085 and 5086 would be in this category, as would approximately 85% (based upon February 1987 actuals) of costs under Code 5084. Because the Code 5069 covers all KSS staffing and administrative costs, a 45% reduction factor has been used to adjust the 1985/86 Actual budget expenditures to reflect the child welfare component of the total budget. This percentage is an estimate of the **case time** spent on adult or correctional services, based upon an analysis of **caseloads**, that assumes that case time is in proportion to case load. This reduction factor has **only** been applied to the 5069 Code covering staff and administrative costs.

		Actuals 85/86	Adjusted 85/86 Actuals	Child Care Days
Family & Child Services	5069	315,415	173,478	
Foster care - child	5066	63,066	63,066	5,733
Non-YOA institutional	5064	2,970	2,970	99
Home Care (CW only)	5084	21,697	21,697	
Adult & Corrections	Other Codes	240,969	0	
Total		**$622,420**	**$261,211**	**5,832**
%		**100.00%**	**41.97%**	

The actual number of staff employed through the Kahnawake Social Services agency is listed below. All these positions are funded through the one code, 5069, and the staff members are involved in a range of service and support activities.

STAFFING

	NUMBER OF POSITIONS		
YEAR	SERVICES	ADMIN	TOTAL
86/7	6	3	9
85/6	6	3	9
84/5	6	2	8
83/4	7	2.5	9.5

Program

Prior to 1983, the CSS Richelieu operated a satellite office on the Kahnawake reserve, staffed primarily by professionally trained and qualified Indian staff. Coincident with the signing of the agreements between Kahnawake, DIAND and the CSS Richelieu, the Director of KSS, Donald Horne, was given specific authority to supervise the delivery of Quebec statutory services. KSS functions virtually as a *centre des services sociaux* but it does not have the legal authority to go to court and have children committed to its care nor to formally process adoption orders. In practice, there is a good working relationship between KSS and the CSSR with a designated "liaison person" from the CSS available 24 hours per day to officially endorse the child protection actions of KSS staff. This efficient relationship has been maintained through turnover of the CSS "liaison person."

Kahnawake Social Services operates an integrated social service program within the context of an even larger co-ordinated Band service arena. The KSS Director is also responsible to Council for:

- the NADAP program;
- the Community Health Representatives;
- a Film Library (Quebec regional);
- a Resource Centre (a national Indian pride poster program).

While each program is separately funded, administrative services are shared within the same building, and case planning on a formal and informal basis occurs naturally between program areas.

KSS also has direct formal linkages with other Band services:

• Peacekeepers (licensed police)	- sex/child abuse & emergency protocols
• Kateri Hospital (chronic care)	- social worker staff one day per week
	- one board member appointed by KSS
• Step by Step (development centre)	- psychologist 1/2 day per week
	- regular social worker consultations

- Onenoh-kon (addiction treatment centre) - 2 staff on Board of Directors
- Manitou Park (adult group home) - Comm. Organizer's ongoing support
- Youth Centre - staff on Board of Directors

KSS has established formal linkages with community institutions and resources outside the reserve in order to be able to respond appropriately to Band member needs:

- KSS has a formal "Entente" with CSS Ville Marie whereby services of that CSS will be made available, *in English,* to Band members, with KSS paying the full cost;
- KSS has an "understanding" with CSLC Chateauguay whereby the CSLC will inform any Band member requesting service of the services that are available from KSS, although Band members remain free to access the CSLC's services at no cost to KSS;
- In Quebec there is a centralized Youth Protection Act "hot line" whereby any child abuse case is assigned to the local jurisdiction immediately upon a report being received. The Kahnawake Peacekeepers are a fully authorized police force in Quebec so they receive notification directly of any Band member's involvement and the KSS office or emergency on-call person is then contacted directly.

Kahnawake Social Services provides services to children, families and adults on the reserve. **Child welfare services** include:

prevention

- by early detection of problems from workers living in and knowing the members of the community;
- information and referral to on or off reserve facilities and services;
- through an "open door" office policy for band members;
- by providing public information workshops and campaigns;
- by maintaining close links with the schools on reserve;
- through the community development activities of the Community Organizer;

protection

- information services to children in their own homes;
- emergency apprehension and placement services;
- support services to children out of home;
- counselling to biological parents and extended family;
- advocacy services to parents with dependent children;
- psychological testing and counselling to parents with dependent children, to emotionally disturbed children and to developmentally handicapped children;
- development of on and off-reserve foster homes;
- foster care, group home and institutional care services;

adoption

- information services to prospective adoptive families;

- home studies of prospective adoptive families;
- counselling services to pregnant women.

Service Delivery

Service at Kahnawake is provided by professionally trained and qualified (predominantly) Indian social workers who live on the reserve. The one non-Indian social worker was hired after the transfer of control of KSS to the Band and it indicates the maturity and sophistication of this program. There is also some direct benefit to KSS from this individual, as some band members specifically wish to receive service from a non-resident of the community.

SERVICE DELIVERY

CODE
B=Band
D=Dept
P=Prov

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
B	B/P	B/P	B/P

Service Patterns

The following table shows the number of children in care of the band and the total number of child care days, by year, for all children in care of the band.

Fiscal Year	1983/4	Costs	1984/5	Costs	1985/6	Costs
Foster Care Days	4809	$57,400	3598	$34,500	5733	$63,066
Institutional Care Days (including YOA)	274	$51,400	1189	$119,200	848	$170,129
TOTAL	**5083**	**$108,800**	**4787**	**$153,700**	**6581**	**$233,195**

Impact of the Program

The social services program of the Kahnawake Band is a comprehensive and integrated range of services that affects virtually all members of the community, and the depth and breadth of services available more than match those available to the non-Indian community in Quebec.

Based upon information from KSS staff, it appears that this Indian child welfare program results in very few children in care unless there is no alternative to permanent care. In fiscal 1985/86 the program averaged 16 children in care for 358 days per year. While there was some return of children to the parental home, most child care situations involved children in long term care. The Director indicated that 14 of the 17 children in care at June 30, 1986 were considered "long term" and many of these children had been in care under CSS Richelieu prior to the establishment of KSS.

Development Strategy

The Mohawks of Kahnawake intend to assume complete control over the provision of social and other services to the members of their band. In 1986 the Quebec provincial government published a document entitled, *Services Provided to Native Communities*. In this document Quebec says that,

> "It is only by recognizing Native people's right to self-government and control of their institutions that it will be possible to arrive at solutions which suit all of the different parties involved."

A provincial objective is described as,

> "provision of social services in their territory as well as granting all support required to do so, including, eventually, the appropriate legislative and administrative measures."

In January 1987 the Grand Chief of Kahnawake wrote to the provincial Minister requesting negotiations to reach a social services agreement with the province similar to the agreement with the on-reserve hospital, and in March, 1987 the Minister responded with a commitment to meet and negotiate directly with the Band. The Mohawks of Kahnawake are committed to pursuing their goal of complete local autonomy and the resources and the formal ability to deal with Band social services needs in their own way.

Ohsweken Branch Office
Brant County Children's Aid Society
Ohsweken, Ontario

This brief profile of the Ohsweken Branch was prepared by Dick Lightbown of DEL Support Centre in Toronto on behalf of the Department. The data contained in the profile were collected by reviewing documents of the branch and the department and by interviewing the following persons:

Roy Walsh	Executive Director
Donna Loft	Branch Supervisor
Debbie Beaver	Family Service Worker
Ida Martin	Family Service Worker
Ellen Doxtater	HOME Coordinator
Peggy Logan	HOME Assistant Coordinator
Bill Montour	Chief - Six Nations
Wilma General	Band Representative - CAS Board

Target Population

The Ohsweken Branch of the Brant County CAS serves the children of the New Credit and Six Nations communities.

0-18 POPULATION

BANDS	ON RESRV	OFF RESRV	TOTAL
Six Nations	2,428	951	3,379
New Credit	200	32	232

The Ohsweken branch serves children living on the two reserves south of Brantford and families residing in Brantford and neighbouring municipalities who request the services of the branch. Thus, the target population of the Ohsweken branch is estimated to be approximately 3,100 children.

Service Arrangement

The Ohsweken Branch Office is located on the Six Nations Reserve. The office is staffed and supervised by native persons employed by the Brant County CAS, which is located in Brantford (about 15 miles away), and operates under the direction of the CAS. The branch was opened on the reserve in 1977.

The Brant County CAS is one of 52 children's aid societies in Ontario. Under the Ontario Child and Family Services Act, Brant Co. CAS is designated a "society" by the Ministry of Community and Social Services. As a society, it is responsible for the protection of children within its territory. The CAS provides the full range of preventive, protective and adoptive services mandated by the Act.

To date, the CAS has decentralized only service delivery functions to the Ohsweken office; service and fiscal administration remain with the CAS office in Brantford. While a separate program budget for the operation of the Ohsweken branch is maintained within the CAS's overall budget, funds advanced to the CAS by the Ministry are administered directly by the CAS and accounted for by it to the Ministry. As well, an Admissions and Placement Committee of senior staff in Brantford reviews and approves all admissions to care and placements of children.

Both New Credit and Ohsweken participate in the management of the CAS through representatives appointed by their respective Band Councils to the Board of Directors of the CAS.

The Board and administration of the CAS are open to devolution of resources and responsibility for services of the Ohsweken branch to New Credit and Ohsweken, but at this time there are no formal discussions between the CAS and the two Band Councils for transfer of services and resources. Chief and Council of Six Nations have expressed interest in planning for the transfer of services and resources from the CAS to the band in 1987/8. A recent letter from the Chief to the Minister of Community and Social Services has formally conveyed the interest of the band to the Ontario government.

Two years ago, New Credit and Ohsweken entered into separate agreements with the Ministry of Community and Social services for the direct provision of child welfare prevention services by the two communities. Thus, while the CAS remains the primary source of child welfare services for these two communities, both communities now carry partial responsibility for the administration of child welfare services.

Service Agreement

Services provided by the branch to members of the two communities are administered under the local CAS. Consequently, there is no operating agreement between New Credit and Ohsweken, and federal and/or provincial agencies.

Although the services of the branch are funded principally by the federal government through the mechanism of the 1965 Canada-Ontario Welfare Agreement (approximately 95% Canada & 5% Ontario), funding is directed through the Ontario Ministry of Community and Social Services to the Brant Co. CAS as it is to any of the other 52 CAS's in the province.

Resources

Services of the Ohsweken branch are expensed to the Brant Co. CAS. These expenses can be allocated to:

Services	principally staff costs for the delivery (and supervision) of services to New Credit and Ohsweken band members ;
Care	payments made by the CAS to households providing care for children under supervision of the CAS;
Administration	staff costs for administering program and funding, and offices and other over-heads of the CAS and the branch.

Staffing allocations by year are shown in the table below for the two categories, services (or service delivery) and administration. Lists of incumbents of positions were composed from CAS records in order to calculate the rate of turnover in these positions by year.

STAFFING

	NUMBER OF POSITIONS		NUMBER OF INCUMBENTS		TURNOVER	
YEAR	SERVICES	ADMIN	SERVICES	ADMIN	SERVICES	ADMIN
86/7	7.5	3	8	3	6.7%	0.0%
85/6	7	2.5	8	2.5	14.3%	0.0%
84/5	7	2.5	7	2.5	0.0%	0.0%
83/4	7	2	7	2	0.0%	0.0%
82/3						

Operating costs by year for the Ohsweken branch are shown in the table below, according to the three categories, services, care and administration. 86/7 costs are those allocated in the Brant Co. CAS budget; costs shown for earlier years are actual costs shown in the records of the CAS.

COST

	COST CATEGORY				
YEAR	SERVICES	CARE	ADMIN	TOTAL	PERCENTAGE INCREASE
1986/7	$189804	$265725	$75921	$531450	-4.6%
1985/6	$197271	$289212	$70454	$556937	8.5%
1976/7				$269381	16.9%
1975/6				$230342	31.8%
1974/5				$174701	

Program

The Brant Co CAS is mandated under the Child and Family Services Act to provide the full range of services of the Ontario child welfare program. Under Part II, the CAS can deliver voluntary services such as prevention, including family support, and temporary care of children with parental consent. Under Part III, the CAS is mandated to protect children and can act without parental consent but only in relation to orders addressing specific cases issued by a provincial family court. Under Part VI, the CAS is mandated to arrange for and place children into adoptive homes.

The branch provides both statutory and non-statutory services. The range of services is described in a brochure and includes counselling for families and individuals, H.O.M.E. (a support service of volunteers incorporating self-help of mothers "experiencing difficulty coping with new motherhood"), a teaching homemaker service, a pre-school day camp, and foster care for children in need of protection and care outside the parental home. The branch addresses its services to "the Native Community." The service plan for the branch identifies the following services:

Intake Service	investigation, assessment, referral, and child protection;
Family Services	referral, counselling, and child protection;
Residential Services	foster care;
Foster Home Development	recruitment, screening, maintaining, up-grading and evaluation of foster homes;
H.O.M.E.	(Helping Our Moms Effectively) individual counselling and weekly group meetings.

Service Delivery

The CAS has delegated its powers under Part II and Part III of the Act to the Ohsweken branch. Adoption services continue to be delivered out of CAS headquarters in Brantford. The Family Service Workers of the branch can apprehend children and place them into emergency care. The supervisor of the branch can approve service plans for children and their families, the provision of family support services, foster homes and families on the two reserves, non-ward agreements (for substitute care of children) with parents, and payments for foster care under placement (court) orders and non-ward agreements. Decisions on intake and placements of children are routinely presented by the supervisor and staff of the branch to the Admissions and Placement Committee of the CAS (composed of senior professional staff of the agency) for review and approval.

In the past two years, both New Credit and Ohsweken Band Councils have entered into separate and specific agreements with the Ministry of Community and Social Services to participate in the Native Child Welfare Prevention Program of the Ministry. Under these agreements (which are funded principally by the department under the 1965 Welfare Agreement), the bands have assumed direct administrative responsibility for prevention services. With funding provided to each band, Council has hired its own Prevention Worker who reports to Council through the Band Manager.

As a result of this initiative of the bands, the CAS has concentrated its resources in the Ohsweken branch on the delivery of voluntary and protective (statutory) care of children and on related functions of foster home development and remedial counselling to families where children are at risk. However, some of the services of the branch remain preventive, such that there is an overlap with the area of responsibility of the bands. For example, the Ohsweken Prevention Worker carries a caseload of about 50 family support cases while the Ohsweken Branch carries a similar caseload of about the same size. This has precipitated some concerns between band and branch staff which are currently being negotiated.

The table below summarizes service delivery for New Credit and Ohsweken, reflecting this current distribution of service responsibilities between the CAS and the bands.

SERVICE DELIVERY

CODE
P=PROV
D=DEPT
B=BAND

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
B	P	P	P

("P" refers here to the local CAS acting as a provincial agency)

Service Patterns

The following table shows the number of children in care of the branch, the number of child care days by year, the number of voluntary placements of children by year (placed with parental consent), and the number of children placed into care in foster homes in the two communities.

CHILD CARE

5 YEARS AFTER DECENTRALIZATION

YEAR	CHILDREN IN CARE	CHILD CARE DAYS	VOLUNTARY PLACEMENTS NUMBER	PERCENTAGE	FSTER CARE IN COMMUNITY NUMBER	PERCENTAGE
1986	19		4	21.1%	10	52.6%
1985	9	7112	3	33.3%	8	88.9%
1984	13	7722	3	23.1%	9	69.2%
1983	15		4	26.7%	8	53.3%
1982	14		4	28.6%	10	71.4%
AVG	**14**	**7417**	**4**	**26.5%**	**9**	**67.1%**

The following table shows the number of children in care and the number of child care days by year for the period 1972 to 1976. The two tables, above and below, show, respectively, the profile of child care services provided by the Ohsweken Branch five years after decentralization and the profile of child care services provided by the Brant CAS five years before decentralization.

5 YEARS BEFORE DECENTRALIZATION

YEAR	CHILDREN IN CARE	CHILD CARE DAYS	VOLUNTARY PLACEMENTS NUMBER	PERCENTAGE	FSTER CARE IN COMMUNITY NUMBER	PERCENTAGE
	1976	53	17616			
	1975	62	18321			
	1974	69	18256			
	1973	67	20923			
	1972	75	23981			
AVG		**65**	**19819**			

The branch has developed and approved some 40 foster homes on reserve for placing children in care. This inventory of homes was developed several years ago and has been maintained at this level.

All but special needs children are placed in these foster homes on reserve. Approximately two-thirds of all children in care of the branch are placed on reserve and this pattern has been consistent for several years.

The table below profiles family support services rendered by the branch over the past five years. Brief services are a variety of activities of workers conducted with persons requesting help. These service activities are recorded simply as activities since the client's need for service is not extensive enough to open a case record. Case records are maintained for family support services that go on for several weeks or months, however, and these are reported in the table by year. In 1983, when the HOME program was begun, family support provided to moms with preschool children was recorded separately under this program.

FAMILY SUPPORT SERVICES

YEAR	BRIEF SERVICES	FAMILY SERVICE CASES	HOME CASES	TOTAL CASES
1986	212	48	24	72
1985	338	62	24	86
1984	256	56	19	75
1983	490	56	22	78
1982	951	81	0	81
AVERAGE	**449**	**61**	**18**	**78**

The table shows that the Ohsweken branch has been consistently active in the provision of family support services on the two reserves over the past five years and the size of the caseload for these services has been stable over this period. It also shows that the family support caseload is about five and a half times the size of the child care caseload.

Impact of the Decentalization of Service Delivery Through the Oshweken Branch CAS

Moving the office of the CAS into the Ohsweken community and staffing the office with native workers has greatly increased the accessibility of service. Two-thirds of all children taken into care by the branch are now cared for within the community. The caseload of children in care has diminished from a level of 65 in the five years preceeding decentralization to a level of 14 in the five years following decentralization. Since decentralization, the emphasis of service has been placed on family support such that the family support caseload of the branch in the past five years is five and a half times as great as the child care caseload.

Development Stategy

Services within the two communities of New Credit and Ohsweken have evolved slowly over the many years:

- in 1957, the Six nations Council approved an agreement between the department and the Brant CAS for the delivery of child welfare services in the community by the CAS;
- in 1960, this approval was extended indefinitely with the proviso that the CAS "work with this Council";
- in 1962, the Council strengthened its proviso requesting the CAS to review discharges from the Mohawk Institute into foster care with the Advisory Board;
- in 1973, the Council first appointed a representative to the Brant Co. CAS board of directors; and,

- in 1977, the Council requested the CAS "to employ native people in all stages of their work on the reserve."

The result has been the decentralization of service delivery by the Brant CAS. Ohsweken Branch was opened in 1977 and has been staffed with native workers and this decentralization of service has had significant impact on the pattern and volume of services provided in the two communities since that date.

Now the Council is moving to take over service responsibility from the CAS. Council is planning to prepare its own policy on child and family services in the community and to have this policy recognized by the Ministry through an agreement with the Minister sometime later this year. The role of the department in this transfer is not clear at this time although the Chief reaffirmed the expectation of Council that any agreement must not jeopardize the "trust responsibility" of the federal government to the community.

Weechi-it-te-win Family Services Inc.
Rainy Lake Region
Northwestern Ontario

This profile of Weechi-it-te-win Family Services was prepared by Dick Lightbown of DEL Support Centre in Toronto on behalf of the Department. The data contained in the profile were collected by reviewing documents of the Weechi-it-te-win Family Services and the Rainy Lake bands, and by interviewing the following persons:

George Simard	Executive Director, WFS
Jim Lees	Program Director, WFS
Larry Jourdain	Program Consultant, WFS
Willy McGuiness	Program Consultant, WFS
Steve Johnson	Prevention Worker, Naicatchewenin Band
Rosemarie Tuesday	Prevention Worker, Big Island Band
Dan Manville	Prevention Worker, Couchiching Band
Richard Morrisseau	Prevention Worker, Red Gut Band
Dave Spenser	Prevention Worker, Seine River Band
Rupert Hunter	Prevention Worker, Manitou Rapids Band
Laurence Kelly	Prevention Worker, Onegaming Band
Robert Archie	Prevention Worker, Big Grassy Band
Charlie Windigo	Prevention Co-ordinator, Rainy River CAS

Population

Weechi-it-te-win Family Services serves the children of the ten bands of the Rainy Lake Region of Northwestern Ontario.

0-18 POPULATION

BANDS	ON RESRV	OFF RESRV	TOTAL
Big Grass	97	52	149
Big Island	44	64	108
Onegaming	116	59	175
Manitou Rapids	96	132	30
Naicatchewenin	82	16	98
Couchiching	178	135	313
Stangecoming	13	8	21
Lac La Croix	104	8	112
Red Gut	43	12	55
Seine River	107	69	176
Total	880	557	1437

Service is provided to children living on the ten reserves around Fort Frances as well as to band members living off the reserves in municipalities in the Rainy Lake Region. Thus, the target population of Weechi-it-te-win Family Services is estimated to be approximately 1800 children.

Service Arrangement

Weechi-it-te-win Family Services Inc is a non-profit corporation registered in the Province of Ontario and controlled by the ten Rainy Lake Region bands:

- Big Island
- Big Grassy
- Sabaskong
- Manitou Rapids
- North West Bay
- Stangecoming
- Couchiching
- Red Gut
- Lac La Croix
- Seine River

The bands control the corporation through direct appointment of its members and directors by band council resolutions of each of the ten bands. The corporation was created as a collective body of the ten bands by resolution of the Rainy Lake Chiefs in November, 1983. As the collective voice of the ten bands, Weechi-it-te-win Family Services Inc contracts with outside agencies, particularly with the (Ontario) Ministry of Community and Social Services from which it receives (provincial) authority to deliver child and family services and funding to operate these services.

On April 1, WFS entered into a new agreement with MCSS as a designated Part II agency under the Child and Family Services Act of Ontario. Under this agreement, WFS administers child and family services to the ten bands. The range of services is currently limited to prevention and voluntary care (care of children with consent of parents). A second agreement is currently under negotiation with MCSS by which WFS will be designated a society under Part III of the Act, giving it the power to provide protection services which currently remain the responsibility of the local Children's Aid Societies of Rainy River and Kenora. This second agreement is expected to be signed by June of this year.

WFS has been operating since 1984 under an agreement with the Ministry that provided no service authority but funding to develop the WFS program of services with the ten bands. Under this agreement, the corporation was registered, the board of directors elected and trained, band family services committees were recruited and oriented, and administrative staff and systems were organized.

Each of the ten bands has had separate agreements with the Ministry which provided funding for a prevention worker for the band. The profile of staffing and costs, below, reflects the sum of the eleven agreements - with the bands and WFS. These are now included together under the one agreement between the Ministry and WFS.

While this arrangement for services is based upon an agreement between WFS (an agency of the bands) and MCSS (an agency of the Province of Ontario), 95% of the funding for WFS comes from the department through the 1965 Canada-Ontario Welfare Agreement. The relationship between the two agreements makes the arrangement, de facto, a double bilateral arrangement, Federal-Provincial and Provincial-Band. This type of arrangement is unique to Ontario because of the 1965 Welfare Agreement which is the only umbrella agreement of its kind in the country.

Service Agreement

There have been ten agreements between the ten bands and the Rainy River CAS and the Ministry of Community and Social Services. The CAS has acted as a conduit for funding since the old child welfare act did not permit the Ministry to fund child welfare services except through CASs. Under these agreements, bands received funds for paying their own prevention worker and paying the worker's training, travel and office expenses. An amount of about $3000 (annually) for "emergency" allowances to clients was also allocated to each band under these agreements.

There has been one agreement between MCSS and WFS for the development of the WFS umbrella structure of the ten bands. This agreement has provided funding for the organization of the corporation, and training of the Board of Directors (10 members) and committees of the board; organization and orientation of Family Services Committees of each of the bands; organization of the administrative systems, and hiring and orientation of staff to operate them; and meetings, including consultations with the ten bands, of directors, WFS staff, band prevention workers, elders and FS Committees of the bands to plan the Rainy Lake Community Care Program of services, the transfer of cases from the CASs to WFS, and the operation of services at the band and tribal (WFS) levels. Capital funds have been included to acquire computer equipment, and to purchase external consulting services for training staff and developing programs for service and fiscal accounting.

All of these agreements have been rolled into one agreement for FY 1987-8 in which WFS is designated an "agency" under Part II of the Child and Family Services Act. However, in the fiscal years reported below, costs for the maintenance of children placed into care have been administered separately by the Rainy River and Kenora (for the Onegaming band) CASs.

Resources

STAFFING

	NUMBER OF POSITIONS		NUMBER OF INCUMBENTS		TURNOVER	
YEAR	SERVICES	ADMIN	SERVICES	ADMIN	SERVICES	ADMIN
86/7	9.5	8	11.5	11	21.1%	37.5%
85/6	9.5	7	10.5	10	10.5%	42.9%
84/5	9.5	2	11.5	2	21.1%	0.0%
83/4	9	0	9	0	0.0%	0.0%
82/3	7	0	7	0	0.0%	0.0%

COST

	COST CATEGORY				PERCENTAGE
YEAR	SERVICES	CARE	ADMIN	TOTAL	INCREASE
86/7	$35115		$390648	$735763	3.37%
85/6	$331841		$379927	$711768	47.61%
84/5	$322207		$160000	$482207	85.29%
83/4	$260250		$0	$260250	
82/3			$0	$0	

NOTE
1986/7 INAC Contribution Agreement $48,000 for training
1985/6 INAC Contribution Agreement $25,000 for training
Care cost is borne out of the CAS budget with exception of emergency funds administered by bands (approx $30,000/yr) included under "services".

Program

The Rainy Lake bands planned their own program of services in 1983 before beginning to develop the WFS organization. Planning was mandated by resolution of the ten Chiefs and development work on the organization to deliver this program to the ten bands was also mandated by the Chiefs. The program is unique and is predicated upon principles or characteristics for RLR child and family services that are consistent with the values and customs of these bands:

Family Focused	services will focus on the family, assisting families to care for children as they did a generation ago before children were apprehended by the CAS;
Respectful	service workers will respect the dignity and independence of adults and children they work with;
Native	service workers will be native persons, selected by bands, who understand our heritage, culture and society;
Non-judgemental	services will draw the extended family together and assist the family to provide for the needs of children, rather than judge parents in order to enforce the separation of them from their children;

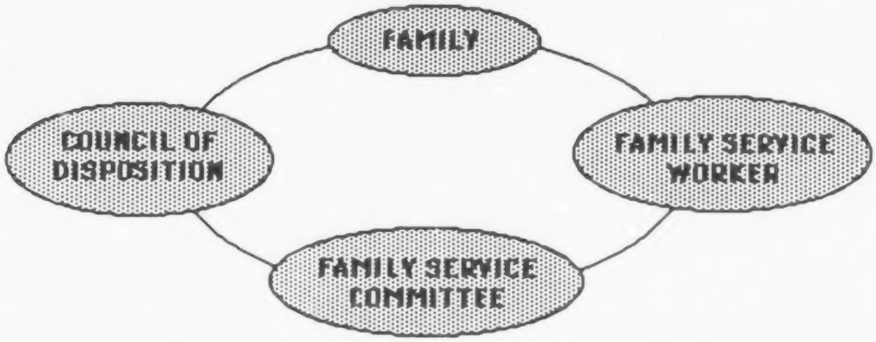
Non-authoritarian	services will encourage rather than enforce. Enforcement is one person or group winning at the expense of another; encouragement is discovering shared goals and purposes and working toward them co-operatively so that when one person wins, the other wins, too. Conflicts will be resolved by consensus within the extended family with the support and assistance of the band;
Community-based	services will be developed within each community to address the needs of all band members;
Band-directed	services will be developed and directed by Band Family Services Committees responsible to Chief and Council;
Community-oriented	services will reinforce traditional patterns of community sharing and cooperation.

The Rainy Lake Community Care Program concentrates on children in need of care and protection *and* their families simultaneously. Six kinds of services are offered under the RLCC Program: Family Support Services, Customary Care Services, Repatriation Services Outreach Services, Access Services, and Prevention Services. The table following summarizes these services.

COMMUNITY CARE PROGRAM OF RLR BANDS

Target Popul'n	Service	Service Objective	Service Activities
Families in Distress	**Family Support Services**	to assist families to care for their children	o Investigation, assessment o Case Planning, contracting o Counselling o Elder guidance o Homemaker's services o Emerg'y financial assistance o Information/referral
Families Unable to Care for Children	**Customary Care Services**	to provide care and protection for children	o Investigation, assessment o Case planning, contracting o Emergency care o Continuing care o Extended care o Placement follow-up
Children in Care off the Reserve	**Repatriation Services**	to bring back children placed off-reserve into the care and protection of their own or another Indian family.	o Research, assessment o Representation in court o Case planning, contracting o Substitute care o Placement follow-up
Adopted Children Residing Off-Reserve	**Outreach Services**	to make children and adoptive parents aware of the child's Indian heritage.	o Research and location o Contacting parents o Information for parents/ children
Families Off-Reserve and On-Reserve	**Access Services**	to ensure band members on or off reserves have access to appropriate child and family services.	o Intake, assessment o Case planning, contracting o Representation at court o Information, referral, follow-along
Band Member	**Prevention Services**	to reduce or prevent the need for remedial services to assure the care and protection of children.	o Forums o Information/referral o Counselling/guidance o Workshops o Research o Planning, development

CONSENSUS AT THE BAND LEVEL



Under the Rainy Lake Community Care Program, responsibility for assessing the need of children for care and protection, placing children into substitute care and providing support services is assumed by each band family services committee. The committee seeks consensus with the family of children in need about the services to be provided to the children and other family members. The committee has three routes to achieving this consensus: (1) first, agreement can be reached in the original contact with the family by the family services worker; (2) second, agreement can be reached through direct contact and discussion between members of the committee and members of the family; (3) if neither of these routes achieves consensus, the committee can refer the case to the band's council of disposition. There, under guidance of the council's elders, consensus can be reached. The opportunity for consensus between the committee and the family is greatly enhanced by the fact that each of these routes involves only members of the community who share common norms, values and standards.

Referral to Provincial Court

If the committee, in exceptional circumstances, cannot reach accord with the parents, children and other members of the extended family, it will act on behalf of the band to ensure the protection and care of the children. The committee will refer these exceptional cases to Weechi-it-te-win Family Services, which, acting as the Indian child welfare authority of the ten bands, will make application for a hearing in family court. Native workers of Weechi-it-te-win Family Services *and the band* will present the case, seeking a decision of the court to place the children into care of the band. This fourth recourse for determining the care and protection of children of RLR bands is exceptional now that each of the bands has its own committees and workers to implement the community care program.

Over the past three years, since the RLCC Program was designed, the prevention workers of each of the bands have increasingly become caseworkers (as opposed to community workers) and in the past two years have virtually conducted all child welfare services on their respective reserves. In this service arrangement, the prevention worker for each band works through the prevention co-ordinator (of the CAS) who, in turn, consults with the director of child welfare (of the CAS) to obtain authority (case by case) for the prevention worker to protect children and to obtain care payments for families providing substitute care to children through the CAS.

During this period of three years, the Weechi-it-te-win Family Services corporation has been set up with the intention of transferring all child welfare cases and resources for the Rainy Lake bands from the two CASs to WFS and implementing the full RLRCC Program of services. On April 1, WFS assumed responsibility for delivering this "prevention program" of the bands which covers only part of the RLCC Program of services. The corporation, on behalf of the bands, is presently negotiating transfer of jurisdiction for children and families to the bands so that they can proceed with the implementation of the full RLCC Program.

Service Delivery

Family Services Workers of the bands (formerly called prevention workers) are now involved in:

- investigations,
- assessments,
- emergency care placements,
- arranging voluntary agreements with parents,
- providing emergency funds to families,
- co-ordinating placement of band homemakers with the band welfare administrator,
- case planning,
- appearing in provincial family court (with the CAS rep), finding child care homes in the community,
- placing children into care homes,
- providing family support, and
- returning children to parental homes.

Decisions on taking children into care of the band will now be made by the FSW in conjunction with the Family Services Committee of the band. WFS staff will now provide co-ordinative support to each of the FSWs and FSCs making referrals, providing back-up services and consulting with them on decisions on each case. WFS will also maintain central case records and meet service and fiscal reporting requirements of funders on behalf of the bands.

Until the jurisdiction question is resolved, WFS and RLR bands must continue to work with both local CASs on child protection cases. The chart below describes the present service delivery arrangement where voluntary services are delivered by bands, and protection and adoption services (statutory) are delivered jointly by bands and the CAS. Since adoptions are one of the issues between the RLCC Program and the C&F Services Act, there is a moratorium on adoption placement of children from RL Bands.

SERVICE DELIVERY
CODE
B=BAND
D=DEP'T
P=PROV ("P" refers here to the local CAS)

PREVENTION	VOLUNTARY CARE	PROTECTIVE CARE	ADOPTION
B	B/P	B/P	B/P

Service Patterns

The two tables below show the pattern of services for child care for the ten RL Bands before and after the assumption of casework responsibility by band workers. In the period 1978 to 1983, the local CASs delivered all casework services on these reserves. In 1979, the first two prevention workers of the Morson bands (Big grassy and Big Island) were hired. While consultation between the band prevention worker and the CAS social worker increased during this period, the social workers essentially determined the nature and extent of work with families and children. Over this period, other bands signed agreements and hired their own prevention workers, such that in 1983 when the RLCC Program was being planned, eight of the bands had prevention workers. Up to 1983, these prevention workers had limited involvement in casework and were principally involved in working at the community level.

CHILD CARE (Since Prevention Workers assumed casework responsibility)

YEAR	CHILDREN IN CARE	CHILD CARE DAYS	VOLUNTARY PLACEMENTS NUMBER	VOLUNTARY PLACEMENTS PERCENTAGE	CHILD CARE IN COMMUNITY NUMBER	CHILD CARE IN COMMUNITY PERCENTAGE
1986	43	12220	32	74.4%	29	67.4%
1985	32	6860	30	93.8%	31	96.9%
1984	32	3774	24	75.0%	23	71.9%

CHILD CARE (When the Children's Aid Society carried casework responsibility)

YEAR	CHILDREN IN CARE	CHILD CARE DAYS	VOLUNTARY PLACEMENTS NUMBER	VOLUNTARY PLACEMENTS PERCENTAGE	CHILD CARE IN COMMUNITY NUMBER	CHILD CARE IN COMMUNITY PERCENTAGE
1982	22	8866	4	18.2%	2873	32.4%
1981	28	12516	4	14.3%	4199	33.5%
1980	49	16419	19	38.8%	5048	30.7%
1979	46	17220	7	15.2%	6495	37.7%
1978	49	16663	18	36.7%	580	3.5%

The tables illustrate the change in approach to service brought about by the involvement of the bands in service provision. Prevention workers are band staff who live in the community, making services much more accessible physically and socially. These workers reported in interviews that, in fact, their primary activity in the community is family support and that most family support cases do not involve children from the family being taken into care. Unfortunately, these cases have not been recorded by the bands since 1983 or by the CAS prior to 1983. However, interviews indicate that this is a significant change in the pattern of service within the RL Bands.

The patterns within cases involving child care, which have been recorded, are more instructive, however. In the 1978-1982 period, the CASs did fewer apprehensions and reduced the number of children in care, dramatically. During this period the percentage of children placed with parental consent remained stable at about one-quarter of all cases and the percentage of children placed into care within the community remained stable at about one-third. In the subsequent period, when band workers took over responsibility for family support and for much of the child care caseload, the number of children in care increased again which may be accounted for by the increase in accessibility of service and by the change in approach to service brought by indigenous workers. In this period, the percentage of children placed with parental consent has risen from 25% to 80%, and the number of placements within the community has similarly risen from 30% to 78%.

Impact of the Rainy Lake Region Transfer

Three findings are significant from this brief look at WFS and the RL Bands. First, the number of children in care has increased suggesting that increased accessibility of the service source identifies more children in need of care. Secondly, the pattern of service changes with much more emphasis on "preventive" family support service (preventive in the sense of preventing need for protective care). Thirdly, the pattern of child care changes with the involvement of the extended family (increasing in-community placements) and with care arrangements made with the consent of the child's parents in the majority of cases.

These changes reflect the definition of principles and some of the services set out in the RLCC Program. They show that even with the issue of jurisdiction unresolved in Rainy Lake, the bands have been able to influence significantly the pattern of service within the provincial child welfare program under the jurisdiction of the CAS.

Development Strategy

For the past three years, the RL Bands have pursued the development of the WFS corporation and the committee structure of the bands that work in conjunction with WFS. Now that the organization is complete, the final step in development is transferring jurisdiction for the welfare of children and families from the Province and its agencies, the CASs, to the RL Bands. Until jurisdiction is transferred, the bands cannot implement the full RLCC Program of services in the manner in which they intended. At issue in the negotiation of this transfer of jurisdiction are a number of points of conflict between the RLCC Program and the mandate from the Chiefs for WFS, and the Child and Family Services Act. For example, the WFS corporation is a band-controlled organization mandated by the Chiefs. If WFS is to become a designated "society" under Part III of the C&FS Act, it will come under the control of the Minister. This is unacceptable to the bands and is contrary to the mandate of the Chiefs. Similarly clear conflicts rest within the definition of services in the RLCC Program and the C&FS Act, in the areas of adoption, apprehension (and referral to provincial court), and the term of voluntary agreements with parents for child placement. The RL Bands at present hope to resolve these issues in negotiating an agreement with the Minister of Community and Social Services under Part X In the longer term, WFS, as an agency of the bands, will likely assume responsibility for and administer other human services, such as alcohol services, education and employment support services, mental health for children and adults, and perhaps facilities such as hostels or group homes. There are no negotiations currently under way to transfer any of these other services, but such discussions could begin as early as later this year if the transfer of child and family services is soon completed.

Anishinaabe Child and Family Services
Interlake Reserves Tribal Council
Manitoba

This report on Anishinaabe Child and Family Services (ACFS) was prepared by Elaine Laurier of the Department of Indian Affairs and Northern Development (DIAND). The data contained in the profile were collected by Elaine Laurier and Elizabeth Lightbown of DEL Support Centre in Toronto from documents submitted by Anishinaabe and from interviews with the following persons during a two-day on-site visit:

Robert Daniels	Executive Co-ordinator, ACFS
Cheryl Pierre	Assistant Co-ordinator, ACFS
Myrna Whitehawk	Training Co-ordinator, ACFS
Georgina Crate	Family Support Supervisor, ACFS
Pearl Marsden	Family Support Supervisor, ACFS
Bob Smith	Provincial Supervisor on secondment to ACFS

Representatives (Chairpersons and members) of Regional Management Committee and local Child Care Committees, and
Fairford Child Care Committee and Family Support Workers

Target Population

ACFS serves families and children of the eight member bands of the Interlake Tribal Council and, since November 1, 1986, has assumed responsibility for services provided to Dakota Tipi.

INTERLAKE BAND 0-18 POPULATION DECEMBER 31, 1985

BAND	ON RESERVE	OFF RESERVE	TOTAL
Dakota Tipi	40	22	62
Dauphin River	44	7	51
Fairford	365	130	495
Fisher River	320	221	541
Jackhead	85	90	175
Lake Manitoba	231	94	325
Lake St. Martin	241	257	498
Little Saskatchewan	128	74	202
Peguis	620	484	1104
Total 0-18 Population	2074	1379	3453
Total Band Population	5114	3261	8375

Indian children on reserve make up 40.5% of the total Indian population on reserve. Indian children on and off reserve make up 41.2% of total Indian population on and off reserve. Data submitted show that in 86/87 34 non-status Indian children (most of whom would be eligible for reinstatement under C31) and 27 children members of other bands in and out of Manitoba were in care of ACFS. Consequently, the target population is currently estimated to be 3514 children.

Service Arrangement

Prior to the Canada-Manitoba-Indian Child Welfare Agreement, signed on February 22, 1982 , the eight member bands of the Interlake Reserves Tribal Council (IRTC) were provided limited statutory child welfare services by the Interlake Region of the Department of Community Services and non-statutory services by DIAND. Only one band, Peguis, had established a Local Child Care Committee and had hired one social worker who provided non-statutory services.

Anishinaabe Child and Family Services (ACFS) was established on August 1, 1982 pursuant to the Canada-Manitoba-Indian Child Welfare Agreement. A supervisor from the province was initially seconded for two years to assist with the provision of statutory child welfare services. On April 16, 1985, a Memorandum of Undertaking was signed between ACFS and the Department of Community Services for the following purposes:

A. "Under Provincial legislation, designate Anishinaabe Child and Family Services a child caring agency until such time as the Federal Government enacts enabling legislation or alternative legal mechanisms recognizing Indian authority over Indian child and family services;

B. ensure a satisfactory resolution of the matter of outstanding supervision payments to Anishinaabe Child and Family Services."

Following a provincial review completed in December 1985, ACFS was incorporated under subsection 6(14) by Order-in-Council dated March 26, 1986. ACFS, as other Indian child caring agencies, is exempt from certain provisions under section 6 of the Child and Family Services Act pertaining to the incorporation, governance and dissolution of agencies under the Act. ACFS's Board cannot be dissolved, but its mandate to provide services under the Act may be withdrawn. ACFS's incorporation under provincial legislation, necessary for the provision of certain services which are statutory in nature, is an interim measure until the government of Canada recognizes Chiefs' and Councils' authority over Indian child and family services.

The Department of Community Services agreed to reimburse ACFS supervision costs for children in care of ACFS for whom it is financially responsible and to extend the secondment of the provincial supervisor until September 30, 1987.

Service Agreements

Anishinaabe Child and Family Services has been governed by a series of subsidiary agreements and amendments designed to give effect to the Canada-Manitoba-Indian Child Welfare Agreement, and subsequently to the Canada-Manitoba-Brotherhood of Indian Nations Child Welfare Agreement. The Brotherhood of Indian Nations agreement covering the eight member bands of the Interlake Reserves Tribal Council (previously under the 1982 Agreement) was signed on behalf of Canada by the Minister of Indian Affairs and Northern Development on December 19, 1984. The agreement expired on March 31, 1986 (as other tripartite agreements in Manitoba) and was extended to cover fiscal year 86/87.

Funds allocated for the operation of the agency are transferred through annual contribution agreements, subject to ACFS submitting an expenditure plan and a cash flow projection and subject to Annual Appropriations by Parliament.

Resources

Services of ACFS are funded primarily by DIAND with some contribution by the province of Manitoba. ACFS gets $50,000 from the province for its liaison services and is reimbursed maintenance and supervision costs for children in care of the agency for whom the province is financially responsible. In 1986/87, 128 children in care of ACFS were provincial responsibility.

Annual funding by DIAND is allocated to:

- operations*, service delivery (principally staff costs-salary and travel) and administration, including expenses related to Board of Directors, Regional Management Committee, Council of Reference and Conciliation (Elders)

*Operations funds can be used for other services covered by the agreement.

- maintenance costs related to children in care for whom DIAND is financial responsible, payments to foster homes, group homes and institutions
- service to families*, homemakers, parent aides and special support contracts

*Services to families are capped to the maximum specified in the contribution agreement.

- training (since 84/85, funded through Post-Secondary Education)

Staffing

Staffing allocations by year, as reported by Region (Manitoba Social Development) and funded by DIAND, are shown in the table below for the two categories, services (or service delivery) and administration. Staff turnover could not be calculated; however as reported during the on-site visit, staff turnover was higher within the clerical support category. Limited turnover occurred within the service category; promotions accounted for most of the changes.

	Number of Positions		
Year	Services	Administration	Total
86/87*	14	6	20
8586*	14	4	18
84/85	14	4	18
83/84	14	3	17
82/83	14	3	17

* In 85/86 and 86/87, Brotherhood of Indian Nations received $50,000 from DIAND for a child and family service adviser. A Training Co-ordinator was hired with funds allocated through Post Secondary Education.

Cost

Operating costs by year, according to data submitted by Region and funded by DIAND, are shown in the table below for services, care and administration.

	Cost Category				Percentage
Year	Services	Care	Admin.	Total	Increase
86/87***	658	653.8**	345.4	1657.2	17.2%
85/86	493	563.2**	357.7	1413.9	15.9%
84/85	655.9	452.3**	219	1327.2	32.5%
83/84	639.1	154.3	208.6	1002.0	
82/83*	329.4		66.7	396.1	

* Agency operated from August 1, 1982 to March 31, 1983. Maintenance costs were reimbursed by DIAND.

** 84/85 to 85/86 maintenance costs include services to families (84/85 - $94,500, 85/86 - $177,400, 86/87 - $175,000)

*** proposed budget submitted by ACFS

Program

The basis of ACFS's program is outlined in the Brotherhood of Indian Nations Child Welfare Agreement signed on December 19, 1984:

a) "It is the intention of the Parties hereto to plan through this Agreement and implement through subsidiary Agreements a complete and comprehensive Indian Child Welfare Program and related Family and Youth Probation services in accordance with the following principles:

1. Indians have special status as defined in Treaties and through the provisions of the Indian Act and British North America Act;
2. The family is the first resource for the nurture and protection of children, but families do need support for their parenting role and children, for a variety of reasons, may need substitute care;
3. All children need care, nurture and protection;
4. As a result of culture, geography and past experience, Indian people have special needs;
5. Preservation of Indian cultural identity is of importance in terms of both language and customs, within the framework of tribes, bands, extended families and individuals;
6. The provision of services must involve Indian people, recognize their priority needs and the current variety of service modes.

b) Indian Child Welfare services and Indian Youth Probation Services shall be integrated to the greatest degree possible."

"The objective of ACFS is to provide support services to families and their children who are members of IRTC bands by:

1. helping children within their own homes or extended families;
2. initiating community education programs to prevent the removal of children from their families and home communities;
3. identifying children in care of other agencies, institutions and facilitating the return of these children to their families, extended families and/or home communities;
4. providing outreach services to band members of IRTC reserves."

Services provided by ACFS are:

family support services	• homemakers, parent aides, special support contracts for children in care of the agency and/or in care of their parents, counselling, case conferences
repatriation services	• tracking "lost" children and young adults • children in the care of other jurisdictions or whose adoptions have broken down are returned to their parents, extended families and/or home communities • case conferences, court, special support contracts
statutory services	• investigation • assessment • case conferences • placement & supervision of children • counselling, psychological services • foster care • adoption (very rarely provided)

outreach services

- information and referral
- advocacy
- liaison and co-ordination
- direct intervention

community prevention services

- workshops, cultural activities
- extended family networking
- self help and support groups
- involvement with Elders
- community awareness and development

Service Delivery

ACFS has its administrative offices in Ashern, Manitoba. In addition, there are staff resident in each reserve, as well as a sub-office in Peguis and an outreach office located in Winnipeg. Its Board of Directors, consisting of the eight Chiefs of IRTC bands and the Chief of the Dakota-Tipi band, establishes policy guidelines with regard to personnel, allocation of resources, program and services.

The management team is composed of an Executive Co-ordinator who is accountable to the Board and the Regional Committee (chairpersons of the nine local committees), the Regional Committee, the Assistant Co-ordinator, the Outreach Co-ordinator, the Training Co-ordinator, the two Family Support Supervisors and the Supervisor on secondment from the province.

Services are delivered at the community level by family support workers, with direct involvement of community members through Local Child Care Committees.

All decision making related to case management is processed at the committee level, and in many instances, committee members intervene directly with families. Disputed matters or grievances are referred by Local Child Care Committees for resolution to a Council of Reference and Conciliation (Elders).

Family Support Workers are accountable to and report to their Local Child Care Committee and administratively to the central office in Ashern.

Each Local Child Care Committee reports to Chief and Council monthly or more often as required.

The table below summarizes the positions in the program by year.

ACFS STAFFING 1982/83 - 1986/87*

1982/83	1983/84	1984/85	1985/86	1986/87
1 Ex. Co-ord	1 Ex. Co-ord	1 Ex. Co-ord	1 Ex. Co-ord	1 Ex. Co-ord
2 Clerical Support	2 Clerical Support	3 Clerical Support	3 Clerical Support	3 Clerical Support
8 Paraprof Wkrs	8 Paraprof Wkrs	14 FamSupport Wkrs	14 Fam Support Wkrs	14 Fam Support Wkrs
6 Prof Wkrs	6 Prof Wkrs		1 Ch & Fam Serv Adv**	1 Ch & Fam Serv Adv**
			1 Training Co-ord**	1 Training Co-ord**
				2 Fam Support Superv

* Staff allocations funded by DIAND.
1 supervisor is on secondment from the province until September 30, 1987.
Over the years, additional staff have been hired through provincial payments for supervision of children who are provincial responsibility, provincial and federal job creation projects and special support contracts under maintenance.

** 85/86, 86/87 - Child and Family Service Adviser allocated to Brotherhood of Indian Nations.
Training Co-ordinator funded through Post-Secondary Education.

Service Patterns

The following table show services to children statistics from April 1, 1983 to October 31, 1985 and for fiscal year 86/87.

The agency is setting up a computerized data base system and is currently revising and updating its services to families statistics.

LEGAL STATUS OF CHILDREN IN ANISHINAABE CARE

	April 1/83 - October/1985		April 1/86 - March 31/97	
	No Chrn	% of Total	No Chrn	% of Total
Permanent Wards	39	22.15	46	12.3
Temporary Wards	3	1.70	11	2.9
Temporary Contracts	113	64.20	224	59.9
Apprehension Orders	3	1.70	8	2.1
Emergency Placements	11	6.25	67	17.9
Other	7	4.00	18	4.8
Total No.of Children	176	100.00%	374	99.99%

PLACEMENT PATTERN

	April 1/83 - October /85		March, 1987	
	No Chrn	% of Total	No Chrn	% of Total
With own family	13	7.38	13	6.7
With extended family	133	75.56	148	76.7
Independent living	7	3.97	6	3.0
Indian foster home	22	12.50	14	7.6
Public Institution	1	.59	1	.5
Group homes	0	.00	1	.5
Maternity home	0	.00	2	1.0
Non-Indian foster home	0	.00	2	1.0
Emergency services only	0	.00	6	3.0
Total No. of Children	176	100.00%	193	100.00%

Impact of Anishinaabe Child and Family Services Program

In 1986, MacKay Hurd Associates International completed an evaluation of the implementation of the Canada-Manitoba-Brotherhood of Indian Nations Child Welfare Agreement. The report states that "Anishinaabe has made a truly remarkable beginning as a genuine Indian child and family service agency. It has marshalled local resources to deliver a quantity and quality of community-based, personalized services that have far exceeded its partners' expectations. Through the use of extended families it has established its own resources for keeping its children home, while repatriating many who had been removed under the old system. It has created employment, embarked on an innovative training program for its Family Support Workers that is producing a new kind of human service worker with a broad range of skills, and it has given its people a sense of pride and self-esteem in the ownership of and responsibility for their own child welfare agency."

ACFS operates a community-based Indian child and family services program, with emphasis on family support services. Preference for in-home support services as opposed to out-of-home services is demonstrated by the extensive use of homemakers, parent aides and special support services for rehabilitative/remedial and/or preventative purposes. Maintaining children within their families by strengthening the family is less intrusive and less restrictive than the more traditional mode of removing children from their families and communities and placing them in foster homes, group homes, institutions and adoption homes in non-native communities. Children needing substitute care are mostly placed with extended families, legitimizing and recognizing the traditional roles fulfilled by the immediate and extended family kinship.

Community-based service delivery, relying on life knowledge and experience of Elders and communities, and involving extended families and other community members in the provision of services, promotes and supports the communal nature of Indian child rearing. Services at the community level are more accessible and responsive to Indian families and children, enhancing family responsibility in raising their own children.

As often stated by Elders, "children belong with their families, for this is the source of their strength and unity for generations to come." ACFS has succeeded not only in returning all children from IRTC bands that were referred, but also in maintaining these children within their families, extended families and/or home communities.

Development Strategy

Anishinaabe Child and Family Services has over the last four-and-a-half years strived hard to succeed in distinguishing itself from the mainstream "child welfare" agencies and in establishing itself as a leading Indian agency in Canada. Its primary orientation towards supporting and maintaining families is a definite departure form the more traditional approach in "child welfare" of protecting children by removing and placing them away from their families and communities. The involvement of Elders (Council of Reference and Conciliation), extended families and other community members in the delivery of community-based services is seen as a model by other bands in the country.

Training was a key issue for ACFS during its implementation. Initially, ACFS's workers were involved in the training program offered by the University of Manitoba. Concerns with the inappropriateness of course content led to the withdrawal from the program. ACFS made arrangements with the Saskatchewan Indian Federated College, and the majority of the family support workers are scheduled to complete their certificate in August, 1987.

Jurisdiction, resourcing, and greater community ownership and control are central issues for the future development of Anishinaabe. ACFS's intent is to develop legal mechanisms and standards to ensure community control over child and family services. Its objectives are to provide a comprehensive range of services to all members of IRTC bands expanding its program to cover mental health, day care, correctional services for youth and adults, mental retardation and to strengthen its outreach program. ACFS favours an integrated approach for the delivery of human services at the community level and programs such as Native Alcohol and Drug Abuse Program has already been integrated through its co-ordinator who reports to the Executive Co-ordinator. Research and planning and on-going professional development are essential to proceed with this plan.

The issues of jurisdiction, resourcing and control, and the expansion and integration of human services entrenched in the Political Accord signed in November, 1985 will be addressed within the renegotiation of the tripartite agreement. Pending renegotiation, ACFS has undertaken several initiatives in areas such as child abuse, family violence and transfer of authority and control to the local level. The agency is involved in an internal reorganization, decentralizing program control at the community level as bands indicate readiness to assume this responsibility.

Dakota Ojibway Child and Family Services
Dakota Ojibway Tribal Council
Manitoba

This report on the Dakota Ojibway Child and Family Services (DOCFS) was prepared by Elaine Laurier of the Department of Indian Affairs and Northern Development (DIAND) on behalf of the Department. The data contained in the profile were collected by reviewing documents submitted by DOCFS and by meeting in Ottawa with the following persons:

Esther Seidl	Executive Director, DOCFS
Morris Merrick	Assistant Director, DOCFS

Target Population

DOCFS serves families and children of the eight member bands of the Dakota Ojibway Tribal Council (DOTC). Chiefs have taken the position that services ought to be provided to all band members regardless of residency, with priority being given to on-reserve residents. The contribution agreement covers child and family services provided to status Indians residing on reserve.

DOTC 0-18 POPULATION at Dec. 31, 1985

BANDS	ON RESRV	OFF RESRV	TOTAL
Birdtail Sioux	120	32	152
Dakota Plains	52	28	80
Long Plain	262	314	576
Oak Lake	116	54	170
Roseau River	284	239	523
Sandy Bay	848	302	1150
Sioux Valley	309	209	518
Swan Lake	122	173	295
Total	2113	1351	3464
Total Indian Population	4542	2944	7486

Indian children on reserve make up 46.5% of the total Indian population on reserve. Indian children on and off reserve make up 46.25% of total Indian population on and off reserve. These percentages contrast significantly with the child population of the province Manitoba, which constitutes only 27% of the total population - just over half the ratio on reserve. Thus, for every non-Indian child at risk, there may be as many as two Indian children at risk.

Data submitted indicate that DOCFS provides services to children from other provincial agencies placed within DOTC communities. The evaluation report indicates that during the period of July, 1981 - February, 1984, DOCFS supervised 27 children, and transferred guardianship of another 75 children, from other agencies. This represented 31% of all children in care. The current number of children from other agencies supervised by DOCFS is estimated to be between 50 and 60. Virtually all children transferred to DOCFS are permanent wards; children off reserve placed in temporary or voluntary care are not transferred to DOCFS.

Service Arrangement

Under a bilateral agreement signed in 1966 between Canada and Manitoba, child welfare services were provided by three Children's Aid Societies to the eight member bands of the Dakota Ojibway Tribal Council. In the 70s, concern was expressed that too many children were being placed off reserve, not enough resources for children requiring substitute care within their communities were developed and too much emphasis was given to statutory protective services as opposed to community prevention. On November 21, 1979, a resolution was passed by DOTC Chiefs declaring their intent to establish their own child welfare agency. A Regional Child Welfare Committee composed of a representative from each local child welfare committee was established, and on January 28, 1980, the DOTC Board of Chiefs authorized the Regional Committee to act on their behalf in negotiations and planning the transfer of delivery of services with the two levels of government.

On July 1, 1981, the Dakota Ojibway Child and Family Services Agency became the first provincially-mandated Indian child and family services agency in Canada. By Order in Council, all the powers of a child caring agency other than the powers of adoption were given to DOCFS under the Child Welfare Act of Manitoba. The powers of adoption were given on October 4, 1983. Under the New Child and Family Services Act (assented to July 11, 1985) an Indian agency may not be dissolved, but its mandate to provide services under the Act may be withdrawn.

Service Agreement

DIAND allocates funding to DOCFS through a contribution agreement which is renewed annually subject to DOCFS submitting an expenditure plan and a cash flow projection.

The contribution agreement specifies the purpose of the agreement, the budget for operations (service delivery and administration), maintenance and services to families, services to be provided, financial arrangements, terms and conditions, duration and termination and statutory obligation. Amendments to the agreement can be made during the course of the fiscal year.

Resources

DOCFS receives its funds mainly from DIAND. The agency gets $40,000 for staff positions from the province for off reserve services (supervision of children in care off reserve, e.g., group homes or institutions when appropriate care is not available on reserve) and is reimbursed maintenance and supervision costs for children from other provincial agencies placed within DOTC communities. Annual funding by DIAND is allocated to:

operations*	service delivery (principally staff costs-salary and travel) and administration

*Operations funds can be used for other services covered by the agreement

maintenance	cost related to children in care, payments to foster homes, group homes and institutions
services to families*	homemakers, parent aides and day care

*Services funds are capped to the maximum specified in the contribution agreement.

Staffing allocations by year are shown in the table below for services (or service delivery) and administration. Lists of incumbents of positions were drawn from annual reports in order to calculate the rate of turnover in these positions by year.

STAFFING

	NUMBER OF POSITIONS		NUMBER OF INCUMBENTS		TURNOVER	
YEAR	SERVICES	ADMIN	SERVICES	ADMIN	SERVICES	ADMIN
85/6	22	4	25	4	14%	0%
84/5	23	4	31*	6	35%	50%
83/4	22	4	31**	5	41%	25%
82/3	22	4	25	5	14%	25%
81/2	23	4	23	4	0%	0%

* 84/5 - 1 promotion, 1 vacant (filled in 85/6)
** 83/4 - 2 promotions

Excluded from 84/85 and 85/86 are 6.8 workers for Okciyapi Ctre. group home in Sioux Valley , and 2 child care workers - 1.5 child care worker for Dakota Receiving Home in Virden, and one salaried specialized foster parent for specialized foster home in Dakota Plains.

COST

Operating costs by year are shown in the table below, according to services, care (maintenance of children in care) and administration.

	COST CATEGORY				PERCENTAGE
YEAR	SERVICES	CARE	ADMIN	TOTAL	INCREASE
85/6	931.9*	1642.7	252.5*	2827.1	29.5%
84/5	843.9*	1089.4	252.5*	2185.8	27.5%
83/4	523.4	780.3	410.0	1713.7	30.5%
82/3	403.2	562.6	345.2	1311.0	32.0%
81/2**	291.3	489.1	213.3	993.7	

* Services and administration costs for 84/85 and 85/86 were taken from regional summary.
** 81/82 - 9 months

- $80,000 was provided by DIAND in 80/81 to assist in planning the transfer of services.
- Care costs from 81/82 to 85/86 include days of care provided by homemakers.
- Care costs from 82/83 to 85/86 include days of care in day care. ("family " deleted)
- Care costs from 83/84 to 85/86 include Okcipapi Ctre. (level 3 group home in Sioux Valley) & Dakota Receiving Home in Virden
- Care costs for 84/85 and 85/86 include Dakota Plains specialized foster home (1 salaried position based on ch. maint. per diem). (Virden deleted)
- Care costs for 81/82 thru 85/86 reported by DOCFS in annual reports to DIAND are substantially higher than those reported by region. Payments from the province and other provincial agencies for children placed within DOTC communities and supervised by DOCFS account for the difference.

Program

DOCFS operates an Indian Child Welfare program pursuant to the Child and Family Services Act of Manitoba and its regulations. Its program is designed to met the needs of Indian children and families who are members of DOTC bands, recognizing that Indian people have an inherent right to plan for and raise their own children.

DOCFS objectives are:

- to carry out the duties of a child caring agency
- to strengthen and unify Indian families who are members of DOTC bands
- to place Indian children coming into care of DOCFS within their own communities or with native families within the province of Manitoba
- to assist in returning DOTC children to their families or communities if they are in the care of other child caring agencies and/or outside of the province of Manitoba
- to develop services for the prevention of circumstances requiring the protective placement of DOTC children

DOCFS provides a full range of child and family services. These services include:

services to children

- repatriation of children
- supervision of children from other provincial child caring agencies
- investigation, apprehension, placement and supervision of children "in need of substitute care"

	• case planning and review
services to families	• homemakers • parent aides • brief services (information, referral, advocacy); • counselling (crisis intervention, individual and family sessions)
foster care and adoption	• home study • approval • placement • follow-up • post-adoption services
services to unmarried parents	
outreach services	• liaison and co-ordination • referral and advocacy • direct intervention
community activities	• workshops on parenting skills, child abuse • recreation development • self-help groups and networking

As noted in the Evaluation Report, an emphasis on priorizing crisis and protective services occurred very early on because:

- "the agency immediately assumed responsibility for full statutory child welfare services and the enormous internal and external pressure to respond to service needs
- "community-based staff were involved in a training program, thus placing limitations on both their availability and expertise for service provision
- "a need to develop on-reserve resources for children waiting to be repatriated and other children requiring substitute care."

Service statistics tend to support the emphasis on protective services.

Service Delivery

DOCFS is located in Brandon, Manitoba. The agency management is composed of an Executive Director who is accountable to the Board, an Assistant Director, four child and family service co-ordinators and three support staff.

Service delivery involves a child and family services co-ordinator, responsible for all services within two communities, assisting the local child and family services workers and child welfare committees. Direct services are provided in the community by the local workers, with direct involvement of community members through local child welfare committees.

Initially, decision-making related to case management occurred at the committee level and in many instances committee members intervened directly with families. Currently, the local committee is functioning more as an advisory body to workers and co-ordinators, consulting on case planning and program planning. Terms of reference are being revised.

Local workers are accountable to and report to both the local committee and co-ordinators, who are responsible to ensure that service needs are responded to in ways that conform to legislative requirements.

The legal mandate for the delivery of child and family services rests ultimately with the Board. During fiscal year 84/85, the agency underwent a major reorganization, adopting a generic approach. The three specialized co-ordinators positions were eliminated.

The Policy Manual is currently being revised to reflect the new approach to service delivery.

The table below summarizes positions in the program by year.

DOCFS STAFFING 1981-1986

1981/82	1982/83	1983/84	1984/85	1985/86
1 Ex. Director	1 Ex. Director	1 Ex. Director	1 Ex. Director	1 Ex. Director
2 Dir. Serv. Coord.	2 Dir. Serv. Coord.	2 Dir. Serv. Coord.	4 Ch/Fam S. Coord.	4 Ch/Fam S Coord.
1 Prev. Coord.	1 Prev. Coord.	1 Prev. Coord.	2 Off-Reserve Wkrs	2 Off-Res.Wkrs
1 Foster Care Coord.	1 Foster Care Coord.	1 Foster Care Coord.	3 Support Staff	3 Support Staff
1 Adoption Coord.	1 Adoption Coord.	1 Adoption Coord.	17 Ch / Fam S Wkrs	16 Ch/Fam S Wkrs
3 Support Staff	3 Support Staff	3 Support Staff	8 Loc Ch Wel Com	8 Loc Ch W el Com
18 Ch/Fam S Wkrs	17 Ch/Fam S Wkrs	17 Ch/Fam S Wkrs		
8 Loc Ch.Wel Com	8 Loc.Ch Wel Com	8 Loc Ch Wel.Com		

Note: Funding was originally provided for fewer positions than shown above in any given year; however, additional positions were established within afvailable funding (5 in 1981/2, 2 in 1982/3, 1 in 1984/5, 1 in 1985/6).

Service Patterns

The following table shows service statistics from 1981/82 to 1985/86.

DOCFS SERVICE STATISTICS, 1981-1986

Service	81/82	82/83	83/84	84/85	85/86
Services to Children					
In Care Apr 1	49	64	98	115	140
Admissions	73	185	224	259	370
In Care Mar 31	64	98	115	140	207
Adoption					
No. of Adoptions	0	1	8	4	5
Apps Waiting Approval	9	5	13	9	16
Homes Approved/ Not n Use	3	0	0	3	4
Homes Approved/ In Use	0	2	0	5	6
Foster Care					
Foster Homes in Use	85	54	48	56	120
Appvd FH Not in Use	0	53	47	35	30
FH Apps Waiting Approval	66	30	68	69	28
Services To Families					
Homemaker & Day Care	21	91	104	131	165
Counselling	161	88	264	331	410
Brief Services	116	91	115	182	52
Total	**298**	**270**	**483**	**644**	**627**

From the table, it can be seen that over the five-year period, the average number of children in care increased by 35% (a 235% increase in cost), while the number of families receiving support services increased by 75% (a 222% increase in cost).

Major increases in the number of children in care occurred in 82/83 (53%) and 85/86 (48%). During those same years, the number of families receiving support services increased by 144% and 25%.

The number of foster homes in use in 85/86 increased by 113%.

Impact of the DOCFS Program

In 1984, an evaluation of DOCFS was prepared by Peter Hudson and Brad McKenzie of the School of Social Work, University of Manitoba. The report indicates that " DOCFS has proven its ability to respond capably to crises and to many of its originally stated objectives...It needs now to turn its attention to more regional planning and support for the development of community prevention and the strengthening of existing programs and service delivery structures."

The number of children in care increased by 22% in 84/85 and increased by 48% in 85/86. Homemaker services and day care services both increased by 26% during those two years. Early position papers indicate that planning preceding the development of DOCFS continually expressed a preference for a program that heavily emphasized community prevention. DOCFS may have given insufficient attention to community prevention, however it has been successful in preventing the loss of DOTC children. The majority of children in need of substitute care are being placed either within their communities of origin or within DOTC communities. Very few children are placed off reserve.

As reported in the evaluation, one founding member of DOCFS visualized an agency with no children in substitute care, yet providing services to families and children. Such a vision suggests a need for a shift in emphasis from protection to prevention.

Development Strategy

DOCFS was the first provincially-mandated agency in Canada, and as such has been used as a model for the establishment of other Indian child and family services agencies. "Taking Care of Our Own," a documentary film depicting the beginnings of DOCFS, has had a wide distribution amongst native and non-native communities.

A major reorganization of DOCFS began during fiscal year 84/85, bringing about many changes. An all-chief board replaced the previous board composed of one representative from each of the local child welfare committees. A generic approach to service delivery was implemented with less decision-making at the community level, consigning to local committees an advisory function, suggesting a more centralized mode of operation. Three specialist co-ordinators were changed to generalist co-ordinating supervisors. Whereas previously each co-ordinator was responsible for four reserves, spending 20% of their time in travel as distant as 400 miles, each co-ordinator now is responsible for two adjacent reserves. The purpose of these changes was to improve inter-agency accountability, to increase availability of co-ordinators to workers and to increase communication with local child welfare comittees.

The agency sees a need for specialized workers, such as child abuse co-ordinator, family therapist, permanency planning co-ordinator and a need for other community social services.

While community social services which augment child and family services are in theory extended to all citizens of Manitoba, they are not provided on-reserve, and thus are not available to many Indian people. In a document entitled, "Canada's First Indian Child Caring Agency - Our Story," it is stated that "DOTC is prepared to begin bilateral negotiations to establish community-based child day care, family conciliation, wife abuse services, children's special services, community mental retardation and vocational rehabilitation programs which are tailored to meet the actual needs of the DOTC communities and which complement the prevailing values and customs."

DOTC has successfully negotiated a special project related to young offenders, Dakota-Ojibway Probation Services, with the province and the Solicitor General of Canada .

Blackfoot Social Services Society
Blackfoot Band
Alberta

Child and family services are provided on Blackfoot Reserve through the Blackfoot Social Services Society. This brief profile of the Society was prepared by Elizabeth Lightbown of DEL Support Centre in Toronto on behalf of the Department. Data were collected from Department and band documents and from interviews with the following persons:

Henry Threesons	Executive Director, Blackfoot Social Services Society (BSSS)
Clifford Manyheads	Director, Child Welfare Program, BSSS
Ann Marie Good Eagle	Supervisor, BSSS
Doreen Wright	Social Worker, BSSS
Gennie Solway	Social Worker, BSSS
Nadine Espersen	Social Worker, BSSS
Mike Cursley	Director of Social Services, BSSS 1973-1985 (on secondment from Alberta Ministry of Community & Social Services)
Pat Skolseg	Manager of Children's Services Alberta Ministry of Community & Social Services

Target Population

The Society serves the children of families living in the geographic boundaries of the Blackfoot Reserve, numbering about 920 children. Although the Society does not have jurisdiction over services to families living off reserve, there are approximately 81 children in care off the reserve whose families are residents of Blackfoot reserve. Thus, the total target population is approximately 1000 children, almost half the total population. The table below shows the total 0-18 population and total band population for the Blackfoot band according to 1985 Department band member records.

BLACKFOOT BAND 0-18 POPULATION DEC, 1985

	ON RESERVE	OFF RESERVE	TOTAL
	920	536	1,456
Total Band Population	2,192	1,147	3,339
% of Child Pop to Total	42%	47%	44%

Service Arrangement

Prior to the sixties, there were no arrangements for child welfare services, and there was little, if any, provincial intervention on the Blackfoot reserve. The granting of liquor rights to Indians in 1966 and the granting of "self government" in 1968 drastically disrupted family and social stability; in 1967 alone, the province removed eighty youth from the reserve to foster care and institutions throughout the province.

In 1969, Band Council initiated its first formal arrangement for child welfare services, hiring a non-Indian professional social worker and later three Blackfoot workers to provide family counselling and intervention in cases of neglect. A children's shelter was opened on the reserve which operated until 1982.

As a result of its growing involvement in child welfare services for Indian children in the mid-sixties, the province arranged, through an exchange of letters with the federal government, to provide protection and adoption services for Indian children in exchange for federal reimbursement. This arrangement, which covered all 43 bands in Alberta, provided the basis for "statutory" child welfare services for the Blackfoot Band, via a province social worker on the reserve, until they negotiated a separate tripartite agreement with the two governments in December, 1985.

Concurrent with the provincial program for statutory protective services, the Blackfoot arranged through a separate tripartite agreement with the provincial and federal governments to provide *non-statutory* services. Initiated in 1973 as a two-year pilot project, the agreement provided for band staff to deliver prevention services and to arrange for the voluntary placement of children on the reserve, under supervision of a provincial social worker seconded to the band. The federal government provided 100% funding. In 1975, this agreement was renewed indefinitely and remained in force until the 1985 agreement transferred statutory child welfare services to the Society. Under the 1985 agreement, described in detail below, the province delegated authority to develop, manage and deliver child protection and adoption services on Blackfoot reserve to the Blackfoot Social Services Society.

Service Agreements

Child welfare services on the Blackfoot reserve currently are governed by two tripartite agreements:

MASTER AGREEMENT - A master agreement was signed on December 10, 1985 between the Blackfoot Tribal Council, the province of Alberta and the government of Canada, outlining the mechanisms, guiding principles and related financial arrangements for child welfare services to be provided by the Blackfoot Social Services Society. In the agreement, Alberta delegates to the Society authority to deliver child protective services pursuant to the Alberta Child Welfare Act to persons living *on the Blackfoot reserve*. Although the province retains jurisdiction over child welfare services for Indians not living on the reserve, it recognizes in principle the responsibility of the Tribal Council for all band members and commits to return Indian children to the reserve where it is consistent with the best interest of the child; it further commits to consult with the Society on *any* child welfare involvement with a Blackfoot band member.

The master agreement also outlines minimum requirements for provisions to be addressed in annual subsidiary agreements, such as eligibility for child welfare services, program description, operations systems, development activities, financial arrangements for implementation.

The master agreement provides for a tripartite agreement committee composed of representatives of each of the three parties to monitor, evaluate and co-ordinate the agreement and roles and responsibilities of the parties, and to recommend program and administrative policies and priorities for the program.

The effective period of the master agreement is three years; however it may be extended by the parties annually in three-year increments.

SUBSIDIARY AGREEMENT - The subsidiary agreement was signed on April 1, 1986 between the Blackfoot Social Services Society, the province of Alberta and the government of Canada. Under the master agreement, the Blackfoot Tribal Council transfers authority to the Blackfoot Social Services Society to act in its behalf, and the Society subsequently is signator to the subsidiary agreement.

The subsidiary agreement details the means by which the principles outlined in the master agreement are to be implemented. It includes service definitions and objectives, program and fiscal responsibilities of the parties, job descriptions for staff positions, and specific delegations of authority and responsibility from the province to the Society.

The term of the subsidiary agreement is one year. It is negotiated annually, upon submission of a program plan and budget by the Society.

Resources

DIAND reimburses the Society directly for foster home care according to established provincial rates of $8.56 per day and actual cost for group home and institutional care. Family and Community Support Services are split 80% provincial/20% federal funding, with an annual budget ranging from $70,000 to $75,000 per year. Under a one-time $17,000 grant from the province, three social work staff are completing BSW degrees in April, 1987, with four more staff at various stages of work toward BSW degrees. The Society contributes office space and equipment and other administrative overheads not specific to child welfare. The day care program is subsidized by the province. The province assumes financial responsibility for "special allowances" for children whose special needs require placement in special foster homes or other special care off reserve. The Society has in addition, a bilateral agreement with the province for $31,000 for two staff positions to evaluate placements and case plans of 81 Blackfoot children off reserve for possible repatriation.

Staffing for the child welfare program, and the rate of staff turnover, are shown in the table below. The current caseload is about 25 cases per worker.

BLACKFOOT CHILD WELFARE STAFF AND TURNOVER RATE

	NO OF POSITIONS		NO OF INCUMBENTS		TURNOVER	
YEAR	SERVICES	ADMIN	SERVICES	ADMIN	SERVICES	ADMIN
1986/7	6.5	4.5	7	5	8%	11%
1985/6	5.2	3.2	6	4	15%	25%
1984/5	4.9	3.0	6	3	22%	0%
1983/4	5.0	3.0	6	3	20%	0%
1982/3	4.5	3.0	6	3	33%	0%

The table below shows child welfare costs attributable to services (service delivery staff), care (foster care) and administration for the last five years. Group home and institutional costs are included in Care Costs only for 1986/87, since these costs were paid to the province prior to the 1986 tripartite agreement authorizing payment directly to the band. Total INAC cost is Total Cost less "Special Allowance" paid by the province for children in care with special needs.

	COST CATEGORY				INSTIT.	TOTAL
YEAR	SERVICES	CARE	ADMIN	TOTAL	CARE	INAC $
1986/7	$244,723	$489,751	$99,957	$834,431	$360,000	$818,356
1985/6	$181,862	$229,972	$74,282	$486,116	N/A	$472,249
1984/5	$176,308	$239,083	$72,013	$487,404	N/A	$46,427
1983/4	$185,411	$200,901	$75,731	$462,043	N/A	$442,875
1982/3	$172,777	$286,783	$70,571	$530,131	N/A	$512,394

Program

The Society is an umbrella agency of the Blackfoot band, responsible for the administration of family and community support services and day care services as well as child care services. The Society gets its mandate from Band Council, and is governed by a board composed of three council members, three members from the community at large, and paid individual memberships. Overall administration is carried out under an Executive Director, with a director and staff for each program.

Child care services provided through the Society are prescribed by the Alberta Child Welfare Act:

Protection	• investigation of complaints • taking appropriate action • parent support and supervision
Care and Maintenance	• permanent/temporary guardianship of children under: custody agreements temporary wardship or other order or agreement by former child welfare act
Placement	• foster homes • group homes • institutions
Private Guardianship	• application reports • investigation of applications
Adoption	• screening • placement • investigations • recommendations
Services to Secure Treatment	• for adolescent parents/expectant parents • to handicapped children • to teenagers • to promote/enhance Indian cultural awareness through workshops
Family Support	• family and youth counselling • family life education • homemaker services

Services provided by the Society are directed toward these objectives:

- to support and strengthen families
- to reduce the incidence of abuse and neglect
- to reduce the numbers of children taken into care
- to return Indian children in care who are placed off reserve to their home community, where in the interest of the child
- to identify and define those traditional Indian beliefs, values and customs to be incorporated in the program, to further the best interests of the child

Service Patterns

The table below illustrates the pattern of services for the past five years. Voluntary placements are based on a sample from 1986/87 caseloads.

YEAR	CHILDREN IN CARE	CH CARE DAYS	VOL PLACEMENTS		FSTER CARE IN COM		CCD
			NUMBER	%	NUMBER	%	INSTIT.
1986/7	52	20,112	28	54%	52	100%	1,602
1985/6	47	15,414	26	54%	47	100%	N/A
1984/5	51	17,143	27	54%	51	100%	N/A
1983/4	44	13,948	23	54%	44	100%	N/A
1982/3	51	16,565	28	54%	51	100%	N/A

Impact of the Blackfoot Social Services Society Child Welfare Program

By 1973 there were 150 Blackfoot children in care under the provincial child welfare system. Though the band operated its own shelter, there were no foster homes on the reserve, and 75% of the children apprehended were placed with white families off the reserve. Blackfoot staff, with no authority under the provincial child welfare system, functioned as case aides to a provincial social worker on the reserve. Child welfare services essentially consisted of apprehension and permanent placement of children, with neither preventive nor remedial family support services to preserve or reunite families.

The 1973 tripartite agreement authorized the band to administer and deliver prevention and voluntary care services. The Blackfoot program was carried out by Blackfoot social workers under the supervision of a provincial child welfare director seconded to the band. Although the province retained jurisdiction over protection and adoption services, the incidence of new cases was reduced drastically through band prevention and voluntary care services. Most children taken into care were placed voluntarily with families on the reserve (notwithstanding the placement of 150 children off reserve prior to the agreement).

The Society now has forty-two approved foster homes on the reserve. The shelter has been closed since 1981; children are placed in emergency foster homes if immediate care is necessary. During the last year, only three children were apprehended. Most children in caseloads are over 12 years old.

Development Strategy

The longstanding goal of the Blackfoot Band is a comprehensive community social services program, consolidating the administration of all social programs under a central agency. In 1977, the band presented a proposal outlining their concept and proposing a plan for program and cost sharing among the provincial and federal governments and the band. Although the proposal was supported in principle, negotiations stalled over issues of jurisdiction and financial responsibility between the two governments. In the interim, however, the Blackfoot have seized opportunities to advance in incremental steps and to enhance existing programs. The current tripartite child welfare agreement affords the Blackfoot latitude to interpret the new Alberta Child Welfare Act from the perspective of their own cultural values and community needs. Immediate development objectives are:

- to identify specific needs of Blackfoot children and families
- to plan for services to address those needs
- to develop Blackfoot policies and procedures for their administration and implementation
- to enter into a bi-lateral agreement with Alberta Ministry of Health and Social Services for Society delivery of services to band members off the reserve (would respect existing funding arrangements between Canada and Alberta concerning status Indians living off the reserve)

The Society has made progress toward achieving each of these objectives; some of the anticipated outcomes are a Blackfoot child and family services manual, community-based specialized foster homes and expanded homemaker services and subsidized "custom adoptions" for hard-to-place children.

A new bilateral agreement proposed by the province would provide for a provincial Native Unit to serve 213 native children, 170 of whom are status Indians. Two of these workers would be Blackfoot, to work with children of Blackfoot families living off reserve - a target population of approximately 536 children.

Spallumcheen Child Welfare Program
Spallumcheen Band
British Columbia

This report on the Spallumcheen Child Welfare Program of the Spallumcheen Band of interior British Columbia was prepared by Dick Lightbown of DEL Support Centre in Toronto on behalf of the department. The data contained in the profile was collected by reviewing documents of the band and the department and by interviewing the following persons:

Wayne Christian	Chief
George Thomas	Councillor
Romeo Edwards	Councillor
Raymond Joe	Councillor
Laura Jameson	Director of Child Welfare
Lilly Joe	Family Support Worker
Donna Felix	Family Support Worker
Feron Jones	Community Worker
Ann Cook	Community Worker
Cathy Latendre	P/T Consultant to SCWP
Therese Adams	Special Services Worker
Frank Winters	Regional Supervisor, Personal and Community Services, DIAND
Gordon Vander Sar	Central District Office, DIAND

Target Population

The Spallumcheen Child Welfare Program of the Spallumcheen Band serves the children of the band on and off the reserve.

0-18 POPULATION

ON RESRV	OFF RESRV	TOTAL
96	97	193

Children make up 36% of the total band population. In addition, there are another 14 children living on the reserve who are status Indians and members of other reserves. These children and their families are also served by the Spallumcheen Child Welfare Program; however, since they do not fall under the jurisdiction of the band (under BY-Law #3) they are not taken into the care of the band (as band wards), but care placements within the community are arranged by SCWP workers through joint planning with the Ministry of Human Resources. Some placements are made through voluntary (consent) arrangements with parents where care costs are made under the band's social assistance program. Other placements are made through the Ministry of Human Resources (which has jurisdiction for these cases on the reserve).

Consequently, the target population of the Spallumcheen Child Welfare Program is 207 children.

Service Arrangement

The Spallumcheen Child Welfare Program is the unique initiative of the Spallumcheen Band. In June of 1980, the Spallumcheen Band Council and the Spallumcheen band membership passed By Law #3, "A By-Law for the Care of Our Children," under which the band declares jurisdiction for the care and protection of children of the band living on or off the reserve and for the support of their families. This child welfare by-law is unique in Canada, having acquired standing under the Indian Act. The Minister of Indian Affairs agreed not to disallow the by-law when the Chief reached an accord with the British Columbia Minister of Human Resources to "respect the authority of the Spallumcheen Band Council to assume responsibility and control over their own children." While the legal integrity of the by-law remains questionable, it never having been challenged by the

Minister of Human Resources, the band has implemented the by-law for the past six years.

The present service arrangement hinges on this political accord under which the Province recognizes the jurisdiction of the band established in By-Law #3 under the Indian Act. The band, following this recognition of the two senior levels of government, has established the Spallumcheen Child Welfare Program with resources provided to the band under a contribution agreement with DIAND.

Service Agreement

Spallumcheen and DIAND entered into an agreement on April 1, 1981 by which "the department shall make financial contributions to the Band Council to provide care for Indian children of the Band." The initial agreement was written for a term of five years, expiring on March 31, 1986. It was replaced with an annual contribution agreement covering the current fiscal year (April 1, 1986 to March 31, 1987). The contribution made by the department to the band has been annually negotiated, subject to the band providing an expenditure plan for each fiscal year and subject to available appropriations of the department.

The department advances funding to the band quarterly, upon submission by the band of a statement of accounts and service statistics "acceptable to the department." The band agrees to the provision of an annual audited statement of its expenditures and the department agrees to confidentiality of information it receives on the program or the individuals served by the band's program.

The agreement sets out global budget allocations by year for the band and estimates are composed according to a list of simple items (salaries, benefits, travel, training, child care, etc). The agreement consequently focuses budget control on service inputs rather than outputs.

Resources

Services of the Spallumcheen Child Welfare Program are funded entirely by the department, with no contribution from the Province. Annual contributions by the department can be allocated to:

Services	principally staff costs for the delivery of services to band members;
Care	payments made by the band to households providing care for children in care of the band (under the SCW Program);
Administration	again, principally staff costs for accounting for the expenditures and services rendered under the SCW Program.

Staffing allocations by year are shown in the table below for services (or service delivery) and administration. Lists of incumbents of positions were composed from band records in order to calculate the rate of turnover in these positions by year.

STAFFING

	NUMBER OF POSITIONS		NUMBER OF INCUMBENTS		TURNOVER	
YEAR	SERVICES	ADMIN	SERVICES	ADMIN	SERVICES	ADMIN
86/7	7.00	2.00	8.50	2.00	21.4%	0.0%
85/6	8.75	2.00	10.75	2.00	22.9%	0.0%
84/5	8.25	2.00	9.25	2.00	12.1%	0.0%
83/4	8.25	2.00	9.25	2.00	12.1%	0.0%
82/3	7.25	2.00	7.25	2.00	0.0%	0.0%

Operating costs by year for the Spallumcheen Child Welfare Program are shown in the table below, according to services, care and administration. 1986/7 costs are those allocated in the budget under the contribution agreement; costs shown for earlier years are actual costs shown in the records of the department. In the time available for this review of the SCW Program, documents could not be assembled to give the break-down of total expenditures according to the three categories for the years 83/4 and 82/3.

COST	COST CATEGORY				
YEAR	SERVICES	CARE	ADMIN	TOTAL	PERCENTAGE INCREASE
86/7	$130000	$227600	$59500	$417100	-4.60%
85/6	$121700	$258000	$57500	$437200	9.25%
84/5	$109000	$221800	$69400	$400200	1.19%
83/4				$395500	10.72%
82/3				$357200	

Program

The Spallumcheen Child Welfare Program operates under band jurisdiction established through band by-law and an accord with the Minister of Human Resources.

By-law #3, "A By-Law For The Care Of Our Indian Children," asserts band jurisdiction for the care of children of the band. Section 3(a) says that "the Spallumcheen Indian Band shall have exclusive jurisdiction over any child custody proceeding involving an Indian child, notwithstanding the residence of the child."

Several of the key words in this statement are defined as follows:

"Indian child"	".....a band member of the Spallumcheen Indian Band, as defined under the Indian Act under the age of 21 years and unmarried" - Section 2;
"Indian"	".....a person recognized as an Indian by the Band Council" - Section 2;
"Child Custody Proceeding"	".....any action relocating an Indian child from the home of his/her parents, extended family member or Indian custodian for placement in another home; and the maintenance of the Indian child in the home of the Indian custodian; and the return of the Indian child to the home of the Indian child's family" - Section 2;
"Indian Custodian"	".....any person who has custody of an Indian child under custom or under this by-law or whose temporary physical care, custody and control has been transferred by the parent of such child" - Section 2.

The by-law focuses on the key issue of statutory protection of children. Through the by-law, the band asserts jurisdiction replacing (or displacing) the recognized jurisdiction of the Province of British Columbia.

In asserting its jurisdiction, the band proceeded to define its own child welfare program according to its own values, standards and customs. Band Council is responsible for administering the by-law, including appointment of staff, making regulations, creating special programs, expending money, and governing the conduct of persons involved in child custody proceedings. Chief and Council become the legal guardians of children taken into the care of the band. Chief and Council and their designates may remove children "in need of protection" (defined in section 7) into the protective care of the band. Persons removing children must bring them before Chief and Council within 7 days. Chief and Council will decide on the placement of children and will be guided by custom and preferences set out in section 10. Any decision of the Chief and Council on the placement of an Indian child is subject to review and can ultimately be put before the band in a general meeting.

Unlike comparable provincial statutes on child welfare, the Spallumcheen by-law addresses in detail only the critical issue of child protection and care by the band. Other typical services of child welfare programs, such as prevention services, supportive and rehabilitative counselling for families, placement supervision, supervision of a child in need of protection within his/her parents' home, development of foster homes, and adoption are not addressed directly in the by-law. They fall under Section 4(c) of the by-law, the powers of the band council to make regulations and special programs.

In practice, the Spallumcheen Child Welfare Program does encompass a full range of child welfare services, including:

- family support services addressed to preventing the need to place the child(ren) into care outside the parental home - information, advice, referrals, supportive counselling, etc performed by SCWP workers;
- support groups for single parents and adolescents organized and assisted by the SCWP workers;
- workshops for band members, such as parenting workshops for parents who were themselves taken away in childhood and placed into care off the reserve;
- activity groups, such as recreation meets and clubs for adolescents;
- placement of homemakers into parental home;
- placement of whole family into a special training/support residence where parent(s) are guided in terms of child care practices;
- emergency and longer term substitute care for children taken into care of the band, including, investigations, assessments, placements, reports to Council, and supervision after placement;
- provision and administration of care allowances;
- family and child rehabilitative counselling, to prepare for the return of the child to the parental home.

The full program has not been formally defined as yet, although the Director indicated in interview that a "policy manual" had been drafted in the past year and was still being developed for presentation at a later date to Band Council.

The scope and emphasis year by year of the program is nowhere clearer than in the listing of positions created by Council under the SCW Program. The table below summarizes the positions in the program by year and illustrates the dynamism of the program as managed by the Council in response to community needs.

Spallumcheen Child Welfare Program Positions

1982/3	1983/4	1984/5	1985/6	1986/7
Director	Director	Director	Director	Director
Family Support W	Family Support W	Family Support W	Family Support W	Family Support W
Youth Worker	Youth Worker	Youth Worker	Youth Worker	Youth Worker
Prevention Youth Counsellor	Prevention Youth Counsellor	Prevention Youth Counsellor	Prevention Youth Counsellor	Family Support W
Group Home Parent	Group Home Parent	Group Home Parent	Group Home Parent	Community Wkr
Relief Worker	Relief Worker	Relief Worker	Relief Worker	Consultant
Receiving Home Parent	Receiving Home Parent	Receiving Home Parent	Receiving Home Parent	
	Special Services Worker (1/2)	Special Services Worker (1/2)	Special Services Worker (1/2)	Special Services Worker (1/2)
			Family Life Education W	Family Support Worker

Service Delivery

As the band has asserted jurisdiction in child welfare, all services for band members and other status Indians living on the reserve, as outlined above, under the SCW Program are provided directly by the band. Workers provide a full range of prevention and protection services. Under protection services, workers arrange both statutory (care by order of Band Council) and non-statutory (care with consent of the parents) care placements for children.

While the band by-law asserts band jurisdiction for all "Indian Children" (of the band) on or off the reserve, services for those living off the reserve are negotiated with the provincial Ministry of Human Resources. Band workers visit homes of band members on request and assess the need for service. Band workers also appear in provincial family court, in some cases to receive an order to place the child in the care of the band on the reserve, and in other cases to ensure that the interests of the child and the family are being served in a placement off the reserve under the care of the Ministry. In the case of off-reserve placements under the Ministry, band workers continue to monitor the case in conjunction with Ministry staff. Thus, while band jurisdiction is not asserted in individual cases, SCW Program workers are involved in extending the full range of child welfare services of the band to members off as well as on the reserve.

As well as agreeing "to respect the authority of the Spallumcheen Band Council to assume responsibility and control over their own children," the provincial Minister of Human Resources in the fall of 1980 agreed to "the desirability of returning Indian children of the Spallumcheen Band presently in care of the Ministry of Human Resources to the authority of the Spallumcheen Band." This accord led to the repatriation of about 30 children to the care of the band in the first three years of the SCW Program and continues to ensure the cooperation of the Ministry in transferring cases to the band where band care is appropriate to the particular needs of the child(ren).

Service Patterns

The following table shows the number of children in care of the band and the total number of child care days, by year, for all children in care of the band.

CHILD CARE

YEAR	CHRN IN CARE	CH CARE DAYS	VOLUNTARY PL'MENTS		FOSTER CARE IN COMMUNITY	
			NUMBER	PERCENTAGE	NUMBER	PERCENTAGE
1986	29	7598		0.0%	29	100.0%
1985	33	13792		0.0%	33	100.0%
1984	35	14410		0.0%	30	85.7%
1983	46	15354		0.0%	41	89.1%
1982	42	14163		0.0%	36	85.7%

Time on site for this review was insufficient to permit a review of case records to determine the actual number of voluntary placements by year. As well, it should be noted that all children in care of the band (whether taken into care by the band or repatriated from provincial care) have always been cared for in the community. For three years - 1982 to 1985 - the band operated a receiving home and a group home on the reserve, and children not placed into foster homes on the reserve were placed in these homes. These two homes were phased out in 1985 and most children in care of the band are currently placed into foster homes on the reserve. The best interest of the child is always the primary consideration, however, and some children with special needs are placed with band members off reserve for medical or other services.

From the table, it can be seen that the number of children in care has been decreasing since the SCW Program began and with it the number of child care days; however, interviews in the community revealed another significant pattern within this overall pattern shown in the service statistics.

The current caseload of children in care of the band is composed of:

7 transfers from the Ministry (5 Permanent Wards, 2 Temporary Wards);
12 Child in Home of Relative (GFA-Social Assistance); and,
11 Band Wards (under By-Law #3).

2/3rds of the current caseload - six years after the SCW Program was initiated by the band - is children apprehended by the Ministry.

These children are less able to be returned to the care of their families, and hence have to remain in the care of the band until they are old enough to look after themselves. By contrast, the length of time in care for children coming into band care from the community is much shorter. If the pattern of care of repatriated cases was like that of cases from within the community the band's caseload would be significantly smaller than it is today.

However, yet another significant pattern was revealed in the interviews. Admissions to band care of children from the community is decreasing steadily; there were 4 in 1986. In the early years of the program, Band Council was called on more than it is today to exercise its powers under the by-law and to make placement decisions for children. More and more, the extended family of the child(ren) is intervening in situations preventing the need for formal intervention by the band.

Thus, we can see two patterns of service transfer within the Spallumcheen community over the six year history of the SCW Program. First, in the beginning years of the program there was a transfer of protection services (and the way they were rendered) from the Ministry (an extra-community service deliverer) to the band (intra-community), as a result of the band's assertion of its jurisdiction, the Province's recognition of the band's jurisdiction, and the department's provision of resources to support the implementation of the band's program. Secondly, in recent years a second transfer seems to be taking place (shown in the decreasing number of band care cases by year) where child protection needs are increasingly being addressed informally within the extended family instead of formally by the band.

Unfortunately, a fuller picture of the full scope of the SCW Program cannot be composed. While children in care is the focal point of the program, other service elements are critical to these resulting patterns outlined above. For example, the increasing emphasis on family support as shown in the changing definition of staff positions was observed in the interviews and linked to the diminishing number of children in care, but data on the kind and number of support activities rendered by staff and the amount of staff time spent on them is not available.

Impact of the Spallumcheen Child Welfare Program

The "Evaluation of the Spallumcheen Child Welfare Program" prepared last year by Amicus Populi Consulting Ltd for the band concluded that the SCW Program had been successful:

- in bringing home children of the band,
- in providing care within the community for children in need of protection,
- in reducing the number of children in need of band care,
- in increasing accessibility of child welfare services to band
- in reducing the cost of services for the band (as compared to MHR costs), and
- in increasing community acceptance of the service (as shown in parental requests for help to the program and in the increasing rate of parental consent to placements arranged by the band for their children).

Development Strategy

The SCW Program is the development initiative of one band in B.C. The program is uniquely Indian-specific, being based upon band policy, is community-based, in being located in the community it serves, and is unilaterally band-controlled (through the assertion of band jurisdiction). The contribution agreement with the department has transferred funding from the federal government to the band to operate this "pilot", as it was referred to in the initial agreement in 1981. Separate funding for research, program planning, organization design, organizing, management systems, and management training have not been addressed in the scope of the contribution agreement. But then a review of the band's objectives in intiating the program in 1980, as described in the 1986 evaluation study, did not include the development of a new organization in the community that would address child welfare needs in the community long into the future.

In this respect, the Spallumcheen initiative is different than that of some other bands across the country. Other bands have set out to replace the function performed by external, provincial child welfare agencies by replacing their structure with one of their own. These bands have set out to create a new, permanent child and family services organization which would be band-controlled and community-based by transferring to their organization provincial authority (and program) and resources previously used by provincial agencies (both of which would be addressed in a tripartite agreement between the band(s), the province, and the federal government).

At Spallumcheen, the objective has instead been to assume the function of child care and protection at the *community-level* (in the SCW Program through the by-law) and then to transfer the function back to its original location at the *family-level* in the extended family. Rather than imitate the provincial model of child welfare and institutionalize the function of child protection and care (and related supportive and preventive services) at the community-level in a formal organization mandated by law and resourced continuously from public funds, the Spallumcheen initiative has sought to reinstitutionalize the function within the extended family.

Initially, the SCW Program focused on the repatriation of children in care of the Ministry. As these children were brought back, the focus moved increasingly toward remedial changes within families (e.g., parenting skills, housing, and stable relationships) to accommodate these children and others at risk in the community. Family support to parents and guardians of children, in consultation with other members of the extended family, continues to be a principal thrust of the SCW Program, but at the same time increasing emphasis is being placed on community work directed to reinforcing families through workshops, support groups and activities in the community that will in a primary sense prevent the need for interventions to protect and care for children by the band. More and more the band is seeing members of the extended family take initiative in caring for children and it is expected that in the future the support of the band will only be required in extreme or unusual cases.

What the final and continuing relationship between the extended family and the community-as-a-whole will be in relation to the care and protection of children is not clear at this time. But it is clear that the continuing changes in the nature and degree of activities encompassed under the SCW "program" represent a search for this new or renewed relationship. In this way, the Spallumcheen model of child welfare can be seen as a distinctive if not unique approach to Indian child welfare.

Indian and Northern Affairs Canada
Child and Family Services Task Force

Indian Child and Family Services in Canada

FINAL REPORT

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National Tables and
Band and Provincial Delivery Tables

Toronto

August 26, 1987

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Introduction

This third appendix of the Task Force report contains data assembled from the forms and summary sheets in Appendix 1.

There are two sets of tables in this appendix: National Tables, and Band and Provincial Delivery Tables.

"National tables" show common data covering all service agreements with bands and/or provinces across the country by year in the years 1985/6 to 1981/2. These tables are distinguished by different arrangements of the data which are defined in the title of the particular table (Refer to Table of Contents).

The data in these national tables are then broken into two sets covering agreements where the band(s) is(are) delivering services, and agreements where the province (or agencies of the province) is delivering service to Indian children and their families. Please note that agreement "SA3", which covers services delivered by the department to Saskatchewan bands is included in the provincial delivery set. Again, this second major subdivision of the data is shown in multiple tables distinguished by different arrangements of the data which are defined in the title of the particular table (Refer to Table of Contents).

These arrangements of the data permit recalculation of totals and averages on different sets of data and are presented in this appendix to facilitate reference for various uses by departmental staff.

Definitions

AGM#	Agreement number (from the agreement forms following).
AGM Type	Type of agreement - FB (Federal-Band), FP (Federal-Provincial), FPB (Federal-Provincial-Band), FBPB (Federal-Band and Provincial Band, ie two inter-locking two-party agreements), PB (Provincial-Band).
Year	Data was collected in FY1986/7, consequently the last year for which actual expenditure data could be assembled was 1985/6.
0-18 POP	The child population shown has been taken from the department's band membership lists at December 31, 1985. It is shown as 0-18 years, however, in New Brunswick, Nova Scotia, British Columbia and the Yukon this includes children in their eighteenth year (up to their nineteenth birthday). In all other provinces, child and family services legislation defines a child as a person under 18 years of age. "On" and "Off" refer to children listed as living "on reserve" or "off reserve", respectively.
Service Delivery	"P" refers to prevention services addressed to children and adult family members which may be mandated in provincial legislation but are not statutory or mandatory services; "VC" refers to voluntary care arrangements for children with the consent of parents or legal guardians; "PC" refers to protective care arrangements for children mandated by statute where parental custody rights are superseded or suspended by provincial court order or the authority vested in child welfare officers; "A" refers to adoption services and placements mandated by provincial statute.
TS	"TS" refers to the stage of transfer of services from government to bands. "4" in this column indicates transfer of prevention, voluntary care, protective (statutory) care and adoptions (if adoptions continue to be conducted under the new arrangement). "3" indicates transfer of prevention and voluntary care, and protective care, or joint conduct by the band and provincial agencies of protective care and adoptions together. "2" indicates transfer of prevention and voluntary care; and "1" of prevention services alone.
Volume	"SER HRS" refers to hours of service time available for child and family services under an agreement; it is calculated from the number of service workers paid for under the agreement times 1650 hours for a full-time position funded through the fiscal year. This is a service input measure NOT an output measure. The number of hours of service rendered by band or provincial staff to Indian children and their families is not recorded and reported

	under present agreements. "ADM HRS" refers to hours of administrative staff time available for child and family services under an agreement. The same qualifications apply to this measure as to "SER HRS", above. "CARE DYS" refers to the number of days of care actually provided to Indian children under an agreement in a particular year. This is the only consistent service output measure recorded and reported across the country.
Costs	All costs reported are shown in thousands of dollars. "SER" refers to the cost of the service hours; "ADM" to administrative hours; and "CARE" to care days provided. Total cost is the sum of these three costs.
Unit Cost	"SER" refers to the unit cost of service hours under an agreement (service cost divided by the number of hours); "ADM" to the unit cost of administrative hours; and "CARE" to the unit cost of care days provided.
Per Capita Cost	"SER" refers to the per capita cost of service (service cost divided by the number of children in the target group of the band or agency funded under the agreement); "ADM" to the per capita cost of administration; and "CARE" to the per capita cost of care.

APPENDIX 3

NATIONAL TABLES

ICFS AGREEMENTS BY YEAR

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.0	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
		152				97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
ON	CN1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.96
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

ICFS AGREEMENTS BY REGION BY YEAR

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
		8				16122	5718	21840						40425	13200	286401	$692.2	$575.2	$7732.9	$9000.3	$17.12	$43.58	$27.00	$31.69	$26.34	$354.07	$412.10
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
		8				16122	5718	21840						40425	14850	262727	$720.9	$554.0	$5148.4	$6423.3	$17.83	$37.31	$19.60	$33.01	$25.37	$235.73	$294.11
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.76		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.06		$75.12	$99.19
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
		7				16122	5718	21840						40425	14850	254610	$716.9	$228.7	$4345.6	$5291.2	$17.73	$15.40	$17.07	$32.83	$10.47	$198.97	$242.27
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
		6				16122	5718	21840						21450	3300	280053	$306.3	$64.0	$4616.1	$4986.4	$14.28	$19.39	$16.48	$1[illegible].02	$2.93	$211.36	$228.32
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
		6				16122	5718	21840						21450	3300	326755	$304.7	$65.0	$5900.4	$6270.1	$14.21	$19.70	$18.06	$13.95	$2.98	$270.16	$287.09
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
		2				15779	9323	25102						86900	197051	345117	$1217.7	$2875.7	$10323.2	$14416.6	$14.01	$14.59	$29.91	$48.51	$114.56	$411.25	$574.32
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
		2				15779	9323	25102						83992	182153	363261	$1120.7	$2663.6	$9520.3	$13304.6	$13.34	$14.62	$26.21	$44.65	$106.11	$379.26	$530.02
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
		2				15779	9323	25102						69933	148129	379596	$932.1	$2170.2	$7742.9	$10845.2	$13.33	$14.65	$20.40	$37.13	$86.46	$308.46	$432.05

ICFS AGREEMENTS BY REGION BY YEAR

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
		2				15779	9323	25102						68351	144059	399155	$882.0	$2095.6	$7535.3	$10512.9	$12.90	$14.55	$18.88	$35.14	$83.48	$300.19	$418.81
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
		2				15779	9323	25102						60693	128611	389631	$819.9	$1885.2	$6121.2	$8826.3	$13.51	$14.66	$15.71	$32.66	$75.10	$243.85	$351.62
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		8				18480	6676	25156						207900	52800	216949	$4666.9	$2341.8	$5132.0	$12140.7	$22.45	$44.35	$23.66	$185.52	$93.09	$204.01	$482.62
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15967	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		8				18480	6676	25156						207900	51975	232102	$5011.3	$2182.5	$4529.5	$11723.3	$24.10	$41.99	$19.52	$199.21	$86.76	$180.06	$466.02
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
		8				18480	6676	25156						196350	46200	209110	$3991.4	$2076.7	$3535.4	$9603.5	$20.33	$44.95	$16.91	$158.67	$82.55	$140.54	$381.76
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
		7				18480	6676	25156						115500	26400	311005	$1829.3	$1208.1	$3881.7	$6919.1	$15.84	$45.76	$12.48	$72.72	$48.02	$154.31	$275.05
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
		4				18480	6676	25156						37950	9075	347008	$514.6	$871.0	$3601.6	$4987.2	$13.56	$95.98	$10.38	$20.46	$34.62	$143.17	$198.25

ICFS AGREEMENTS BY REGION BY YEAR

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
		9				2011	425	2436						138304	0	30651	$1864.9	$0.0	$269.4	$2134.3	$13.48		$8.79	$765.56	$0.00	$110.59	$876.15
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
		7				2011	425	2436						108178	0	23534	$1140.2	$0.0	$195.0	$1335.2	$10.54		$8.29	$468.06	$0.00	$80.05	$548.11
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
		4				2011	425	2436						47637	2228	23722	$502.6	$37.8	$193.6	$734.0	$10.55	$16.97	$8.16	$206.32	$15.52	$79.47	$301.31
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
		2				2057	353	2410						31721	2750	24101	$602.5	$157.1	$547.2	$1306.8	$18.99	$57.13	$22.70	$250.00	$65.19	$227.05	$542.24
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
		90				20764	7663	28427						328350	100650	173184	$5564.0	$2547.7	$3893.2	$12004.9	$16.95	$25.31	$22.48	$195.73	$89.62	$136.95	$422.31
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
		67				20764	7663	28427						231000	57750	192103	$3555.2	$1292.3	$3056.3	$7903.8	$15.39	$22.38	$15.91	$125.06	$45.46	$107.51	$278.04

ICFS AGREEMENTS BY REGION BY YEAR

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		46				20764	7663	28427						189750	39600	200742	$2946.3	$669.7	$2843.8	$6459.8	$15.53	$16.91	$14.17	$103.64	$23.56	$100.04	$227.24
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		11				20764	7663	28427						151800	36300	193607	$2293.1	$641.6	$3636.8	$6571.5	$15.11	$17.67	$18.78	$80.67	$22.57	$127.93	$231.17
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		9				20764	7663	28427						148500	33000	216810	$1993.1	$561.8	$3185.2	$5740.1	$13.42	$17.02	$14.69	$70.11	$19.76	$112.05	$201.92
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
		14				7997	874	8871						74993	23430	136055	$2106.9	$708.8	$3630.8	$6446.5	$28.09	$30.25	$26.69	$237.50	$79.90	$409.29	$726.69
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
		12				7997	874	8871						70950	20625	139893	$1573.5	$552.3	$2626.9	$4752.7	$22.18	$26.78	$18.78	$177.38	$62.26	$296.12	$535.76
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
		10				7997	874	8871						59400	14850	178061	$1324.0	$411.5	$2968.5	$4704.0	$22.29	$27.71	$16.67	$149.25	$46.39	$334.63	$530.27
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
		17				12869	4671	17540						55378	1650	136559	$777.8	$35.6	$2359.1	$3172.5	$14.05	$21.58	$17.28	$44.34	$2.03	$134.50	$180.87
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
		14				12869	4671	17540						61848	1650	170837	$873.3	$45.5	$2736.2	$3655.0	$14.12	$27.58	$16.02	$49.79	$2.59	$156.00	$208.38
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
		11				12869	4671	17540						52009	1650	188639	$725.5	$43.7	$3065.5	$3834.7	$13.95	$26.48	$16.25	$41.36	$2.49	$174.77	$218.63
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
		11				12869	4671	17540						27259	1650	208726	$351.5	$41.9	$2320.9	$2714.3	$12.89	$25.39	$11.12	$20.04	$2.39	$132.32	$154.75

ICFS AGREEMENTS BY REGION BY YEAR

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
		11				12869	4671	17540						19800	1650	227231	$212.3	$40.3	$2129.3	$2381.9	$10.72	$24.42	$9.37	$12.10	$2.30	$121.40	$135.80
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
YU	YU1	1	FP	1961/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA TOTAL COST

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
		152				97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA TOTAL COST

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA TOTAL COST

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA TOTAL COST

RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	0-18 POP			SERVICE DELIVERER				TS	VOLUME			COSTS				UNIT COST			PER CAPITA COST			
						ON	OFF	TOTAL	P	VC	PC	A		SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.96
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA CHILD CARE COST

RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	0-18 POP ON	OFF	TOTAL	SERVICE DELIVERER P	VC	PC	A	TS	VOLUME SER HRS	ADM HRS	CARE DYS	COSTS SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	UNIT COST SER $	ADM $	CARE $	PER CAPITA COST SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.96	$258.50
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
	152					97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA CHILD CARE COST

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
QU	QU1	9	FPB	1984/5	23	4961	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA CHILD CARE COST

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA CHILD CARE COST

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA SERVICE COST

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.96	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
		152				97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA SERVICE COST

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA SERVICE COST

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR BY RANK ORDER PER CAPITA SERVICE COST

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST SERVICE

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.96	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	. $1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
		152				97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST SERVICE

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	742[illegible]	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST SERVICE

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST SERVICE

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST ADMINISTRATION

RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	0-18 POP ON	OFF	TOTAL	SERVICE DELIVERER P	VC	PC	A	TS	VOLUME SER HRS	ADM HRS	CARE DYS	COSTS SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	UNIT COST SER $	ADM $	CARE $	PER CAPITA COST SER $	ADM $	CARE $	Total $
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.96	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		152				97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST ADMINISTRATION

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST ADMINISTRATION

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST ADMINISTRATION

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32399	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST CHILD CARE

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
SA	SA3	1	FB	1985/6	68	12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
		152				97240	36154	133394						964659	391531	1383849	$17502.9	$9241.9	$35226.6	$61971.4	$18.14	$23.60	$25.46	$131.21	$69.28	$264.08	$464.57

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST CHILD CARE

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
SA	SA3	1	FB	1984/5	68	12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15967	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
		121				97240	36154	133394						829868	329003	1442094	$14367.1	$7290.2	$29454.9	$51112.2	$17.31	$22.16	$20.43	$107.70	$54.65	$220.81	$383.17

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST CHILD CARE

						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.96	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
SA	SA3	1	FB	1983/4	68	12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
		91				97240	36154	133394						673063	267507	1497371	$11394.2	$5638.3	$26308.9	$43341.4	$16.93	$21.08	$17.57	$85.42	$42.27	$197.23	$324.91

ICFS AGREEMENTS BY YEAR BY RANK ORDER UNIT COST CHILD CARE

	AGM	#	AGM		#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
SA	SA3	1	FB	1982/3	68	12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
		50				97240	36154	133394						451523	223259	1690775	$7150.2	$4416.1	$26946.4	$38512.7	$15.84	$19.78	$15.94	$53.60	$33.11	$202.01	$288.71
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
SA	SA3	1	FB	1981/2	68	12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
		45				97240	36154	133394						345036	187186	1834070	$4945.9	$3731.5	$25094.9	$33772.3	$14.33	$19.93	$13.68	$37.08	$27.97	$188.13	$253.18

INDIAN CHILD AND FAMILY SERVICES TOTAL COST BY REGION BY YEAR IN $000'S

REG	TOTAL COST					C&F SERVICE AGREEMENTS					COPH					COMMUNITY SOCIAL SERVICES CA'S				
	1985/6	1984/5	1983/4	1982/3	1981/2	1985/6	1984/5	1983/4	1982/3	1981/2	1985/6	1984/5	1983/4	1982/3	1981/2	1985/6	1984/5	1983/4	1982/3	1981/2
BC	17524.4	16407.3	14076.6	14105.1	11675.4	14416.6	13304.6	10845.2	10512.9	8826.3	2509.7	2403.9	2591.7	2911.0	2453.3	598.1	698.8	639.7	681.2	395.8
YU	1386.2	1200.2	1132.8	1150.5	953.0	1299.0	1097.6	998.7	971.3	781.1	87.2	102.6	134.1	179.2	171.9					
AL	9891.9	7340.6	6217.8	5998.1	7410.5	9000.3	6423.3	5291.2	4986.4	6270.1	658.3	680.6	673.1	787.2	928.9	233.3	236.7	253.5	224.5	211.5
SA	3646.5	4103.8	4248.7	3095.2	2739.5	3172.5	3655.0	3834.7	2714.3	2381.9	474.0	448.8	414.0	380.9	357.6					
MA	14542.4	14032.6	11820.4	9047.4	7030.3	12140.7	11723.3	9603.5	6919.1	4987.2	2401.7	2309.3	2216.9	2128.3	2043.1					
ON	12459.2	8162.2	6715.6	6767.1	5916.8	12004.9	7903.8	6459.8	6571.5	5740.1	454.3	258.4	255.8	195.6	176.7					
QU	6822.6	5026.1	4897.7	4846.0	3955.7	6446.5	4752.7	4704.0	4846.0	3955.7						376.1	273.4	193.7	0.0	0.0
NB	2134.3	1335.2	734.0	265.0	284.9	2134.3	1335.2	734.0	265.0	284.9										
NS	1306.8	869.2	816.5	685.1	499.9	1306.8	869.2	816.5	685.1	499.9										
PEI	49.8	47.5	53.8	41.1	45.1	49.8	47.5	53.8	41.1	45.1										
TOT	69764.1	58524.7	50713.9	46000.6	40511.1	61971.4	51112.2	43341.4	38512.7	33772.3	6585.2	6203.6	6285.6	6582.2	6131.5	1207.5	1208.9	1086.9	905.7	607.3

PRECENTAGE DISTRIBUTION BY YEAR BY TYPE OF COST

REG	TOTAL COST					C&F SERVICE AGREEMENTS					COPH					COMMUNITY SOCIAL SERVICES CA'S				
	1985/6	1984/5	1983/4	1982/3	1981/2	1985/6	1984/5	1983/4	1982/3	1981/2	1985/6	1984/5	1983/4	1982/3	1981/2	1985/6	1984/5	1983/4	1982/3	1981/2
BC	100.0%	100.0%	100.0%	100.0%	100.0%	82.3%	81.1%	77.0%	74.5%	75.6%	14.3%	14.7%	18.4%	20.6%	21.0%	3.4%	4.3%	4.5%	4.8%	3.4%
YU	100.0%	100.0%	100.0%	100.0%	100.0%	93.7%	91.5%	88.2%	84.4%	82.0%	6.3%	8.5%	11.8%	15.6%	18.0%	0.0%	0.0%	0.0%	0.0%	0.0%
AL	100.0%	100.0%	100.0%	100.0%	100.0%	91.0%	87.5%	85.1%	83.1%	84.6%	6.7%	9.3%	10.8%	13.1%	12.5%	2.4%	3.2%	4.1%	3.7%	2.9%
SA	100.0%	100.0%	100.0%	100.0%	100.0%	87.0%	89.1%	90.3%	87.7%	86.9%	13.0%	10.9%	9.7%	12.3%	13.1%	0.0%	0.0%	0.0%	0.0%	0.0%
MA	100.0%	100.0%	100.0%	100.0%	100.0%	83.5%	83.5%	81.2%	76.5%	70.9%	16.5%	16.5%	18.8%	23.5%	29.1%	0.0%	0.0%	0.0%	0.0%	0.0%
ON	100.0%	100.0%	100.0%	100.0%	100.0%	96.4%	96.8%	96.2%	97.1%	97.0%	3.6%	3.2%	3.8%	2.9%	3.0%	0.0%	0.0%	0.0%	0.0%	0.0%
QU	100.0%	100.0%	100.0%	100.0%	100.0%	94.5%	94.6%	96.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.5%	5.4%	4.0%	0.0%	0.0%
NB	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
NS	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
PEI	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

APPENDIX 3

BAND DELIVERY TABLES AND PROVINCIAL DELIVERY TABLES

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA TOTAL COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
	133				260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA TOTAL COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
		102			217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA TOTAL COST

BANDS									SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
	AGM	#	AGM		#	0-18 POP								SER	ADM	CARE	SER	ADM	CARE	TOTAL	SER	ADM	CARE	SER	ADM	CARE	Total
RE	CODE	AG	TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	HRS	HRS	DYS	$000'S	$000'S	$000'S	$000'S	$	$	$	$	$	$	$
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
OU	OU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA TOTAL COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA TOTAL COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA CHILD CARE COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
		133			260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA CHILD CARE COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
	102				217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA CHILD CARE COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	306	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA CHILD CARE COST

PROVINCES					#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.33	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA CHILD CARE COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA ADMINISTRATION COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
		133			260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA ADMINISTRATION COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
OU	OU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4960	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
OU	OU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
OU	OU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
		102			217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA ADMINISTRATION COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA ADMINISTRATION COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA ADMINISTRATION COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA SERVICE COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
	133				260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA SERVICE COST

BANDS					#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
BC	BC2	1	FB	1984/5	1	86	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
	102				217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA SERVICE COST

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA SERVICE COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER PER CAPITA SERVICE COST

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF CHILD CARE

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
		133			260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF CHILD CARE

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
		102			217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF CHILD CARE

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
MA	MA4	1	FPB	1983/[illegible]	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF CHILD CARE

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF CHILD CARE

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF ADMINISTRATION

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
		133			260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF ADMINISTRATION

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
	102				217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF ADMINISTRATION

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF ADMINISTRATION

PROVINCES					#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.64	$370.14	$514.08
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF ADMINISTRATION

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.08	$7.25		$697.10	$704.35
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.88	$85.10		$199.17	$284.27
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.95
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF SERVICE

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU4	1	FBPB	1985/6	1	216	66	282	I	I	PI	PI	3	1650	1650	560	$71.7	$11.9	$6.0	$89.6	$43.45	$7.21	$10.71	$254.26	$42.20	$21.28	$317.73
QU	QU5	1	FB	1985/6	3	1398	101	1499	I	I			2	11138	4950	9211	$306.7	$103.3	$95.0	$505.0	$27.54	$20.87	$10.31	$204.60	$68.91	$63.38	$336.89
NS	NS1	1	FPB	1985/6	13	2057	353	2410	I	I			2	11000	2750		$301.1	$157.1		$458.2	$27.37	$57.13		$124.94	$65.19		$190.12
MA	MA3	1	FPB	1985/6	8	1799	628	2427	I	I	I	I	4	28050	8250	9320	$730.6	$285.0	$518.0	$1533.6	$26.05	$34.55	$55.58	$301.03	$117.43	$213.43	$631.89
MA	MA2	1	FPB	1985/6	8	2113	1351	3464	I	I	I	I	4	34650	6600	36206	$843.9	$252.5	$788.6	$1885.0	$24.35	$38.26	$21.78	$243.62	$72.89	$227.66	$544.17
QU	QU2	1	FBPB	1985/6	1	1270	9	1279	I	I	PI	PI	3	7425	3300	6256	$169.9	$57.6	$202.0	$429.5	$22.88	$17.45	$32.29	$132.84	$45.04	$157.94	$335.81
MA	MA4	1	FPB	1985/6	9	1264	1052	2316	I	I	I	I	4	24750	8250	38188	$564.5	$266.6	$999.7	$1830.8	$22.81	$32.32	$26.18	$243.74	$115.11	$431.65	$790.50
MA	MA5	1	FPB	1985/6	8	2034	1357	3391	I	I			2	23100	6600	24681	$493.0	$357.7	$563.2	$1413.9	$21.34	$54.20	$22.82	$145.38	$105.49	$166.09	$416.96
MA	MA6	1	FPB	1985/6	25	10314	1795	12109	I	I	I	I	4	89100	19800	62088	$1887.8	$872.1	$1883.7	$4643.6	$21.19	$44.05	$30.34	$155.90	$72.02	$155.56	$383.48
AL	AL3	1	FPB	1985/6	1	920	536	1456	I	I			2	10725	3300	15414	$212.1	$47.4	$212.8	$472.3	$19.78	$14.36	$13.81	$145.67	$32.55	$146.15	$324.38
QU	QU3	1	FBPB	1985/6	1	531	95	626	I	I	PI	PI	3	5610	1650	21958	$110.8	$62.3	$235.4	$408.5	$19.75	$37.76	$10.72	$177.00	$99.52	$376.04	$652.56
ON	ON2	85	PB	1985/6	85	17434	6433	23867	I	I			1	148500			$2836.3			$2836.3	$19.10			$118.84			
MA	MA1	1	FB	1985/6	1	916	471	1387	I	I	P	P	2	6600	3300	14675	$118.0	$96.9	$147.6	$362.5	$17.88	$29.36	$10.06	$85.08	$69.86	$106.42	$261.36
MA	MA7	1	FB	1985/6	1	40	22	62	I				1	1650			$29.1	$13.7		$42.8	$17.64			$469.35			
AL	AL2	1	FPB	1985/6	9	1018	815	1833	I	I			2	21450	9900	4190	$365.6	$527.8	$198.9	$1092.3	$17.04	$53.31	$47.47	$199.45	$287.94	$108.51	$595.91
AL	AL5	1	FB	1985/6	1	2273	503	2776	I	I			2	1650		9977	$25.9		$115.5	$141.4	$15.70		$11.58	$9.33		$41.61	$50.94
AL	AL8	1	FB	1985/6	1	732	205	937	I				1	1650			$24.9			$24.9	$15.09			$26.57			
NB	NB5	1	FPB	1985/6	1	156	52	208	I				1	14850			$221.2			$221.2	$14.90			1063.46			
AL	AL6	1	FB	1985/6	1	626	242	868	I	I			2	1650		5670	$23.8		$76.2	$100.0	$14.42		$13.44	$27.42		$87.79	$115.21
NB	NB3	1	FPB	1985/6	1	130	46	176	I				1	14850			$205.1			$205.1	$13.81			1165.34			
NB	NB6	1	FPB	1985/6	1	273	80	353	I				1	18150			$250.2			$250.2	$13.79			$708.78			
NB	NB4	1	FPB	1985/6	1	127	51	178	I				1	14850			$204.0			$204.0	$13.7			1146.07			
NB	NB7	1	FB	1985/6	1	117	11	128	I				1	4950			$67.8			$67.8	$13.70			$529.69			
NB	NB2	1	FPB	1985/6	1	337	34	371	I				1	23100			$302.6			$302.6	$13.10			$815.63			
NB	NB1	1	FPB	1985/6	1	612	25	637	I	I	I		3	36300		6822	$460.5		$59.2	$519.7	$12.69		$8.68	$722.92		$92.94	$815.86
NB	NB8	1	FPB	1985/6	1	81	29	110	I				1	4950			$61.8			$61.8	$12.48			$561.82			
AL	AL7	1	FB	1985/6	1	1416	338	1754	I				1	3300			$39.9			$39.9	$12.09			$22.75			
SA	SA2	15	FB	1985/6	15	5614	2821	8435	I	I			2	24750			$279.1			$279.1	$11.28			$33.09			
QU	QU6	1	FBPB	1985/6	1	35	9	44	I	I			2	1320	330	275	$14.5	$9.4	$4.5	$28.4	$10.98	$28.48	$16.36	$329.55	$213.64	$102.27	$645.45
BC	BC2	1	FB	1985/6	1	88	44	132	I	I	I		4	11550	3300	13792	$121.7	$57.5	$258.0	$437.2	$10.54	$17.42	$18.71	$921.97	$435.61	1954.55	$3312.12
ON	ON5	1	PB	1985/6	10	789	505	1294					0		11550			$379.9		$379.9		$32.89			$293.59		
ON	ON3	1	PB	1985/6	26	4980	555	5535					0		19800			$645.3		$645.3		$32.59			$116.59		
ON	ON4	1	PB	1985/6	6	1601	806	2407					0		18150			$510.0		$510.0		$28.10			$211.88		
ON	ON6	1	FB	1985/6	14	1566	937	2503					0		11550			$285.0		$285.0		$24.68			$113.86		
AL	AL4	1	FB	1985/6	1	1507	658	2165			P		0			2043			$230.3	$230.3			$112.73			$106.37	
		133			260	66384	23035	89419						603268	144980	281326	$11344.1	$4999.0	$6594.6	$22937.7	$18.80	$34.48	$23.44	$126.86	$55.91	$73.75	$256.52

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF SERVICE

BANDS						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU5	1	FB	1984/5	3	1398	101	1499	I	I			2	7425	4950	20803	$213.7	$71.2	$273.0	$557.9	$28.78	$14.38	$13.12	$142.56	$47.50	$182.12	$372.18
MA	MA5	1	FPB	1984/5	8	2034	1357	3391	I	I			2	23100	6600	17947	$655.9	$219.0	$452.3	$1327.2	$28.39	$33.18	$25.20	$193.42	$64.58	$133.38	$391.39
MA	MA3	1	FPB	1984/5	8	1799	628	2427	I	I	I	I	4	28050	8250	9477	$704.9	$280.4	$213.8	$1199.1	$25.13	$33.99	$22.56	$290.44	$115.53	$88.09	$494.07
MA	MA2	1	FPB	1984/5	8	2113	1351	3464	I	I	I	I	4	34650	6600	35920	$843.9	$252.5	$741.3	$1837.7	$24.35	$38.26	$20.64	$243.62	$72.89	$214.00	$530.51
MA	MA6	1	FPB	1984/5	25	10314	1795	12109	I	I	I	I	4	89100	19800	89350	$2097.3	$856.6	$2145.0	$5098.9	$23.54	$43.26	$24.01	$173.20	$70.74	$177.14	$421.08
MA	MA4	1	FPB	1984/5	9	1264	1052	2316	I	I	I	I	4	24750	7425	20662	$569.5	$272.4	$523.6	$1365.5	$23.01	$36.69	$25.34	$245.90	$117.62	$226.08	$589.59
QU	QU2	1	FBPB	1984/5	1	1270	9	1279	I	I	PI	PI	3	7425	2475	4061	$159.8	$54.3	$99.2	$313.3	$21.52	$21.94	$24.43	$124.94	$42.46	$77.56	$244.96
AL	AL2	1	FPB	1984/5	9	1018	815	1833	I	I			2	21450	11550	7155	$414.8	$484.1	$141.0	$1039.9	$19.34	$41.91	$19.71	$226.30	$264.10	$76.92	$567.32
AL	AL3	1	FPB	1984/5	1	979	573	1552	I	I			2	10725	3300	18615	$194.5	$51.9	$214.9	$461.3	$18.14	$15.73	$11.54	$125.32	$33.44	$138.47	$297.23
MA	MA1	1	FB	1984/5	1	916	471	1387	I	I	P	P	2	6600	3300	15957	$113.6	$93.1	$134.6	$341.3	$17.21	$28.21	$8.44	$81.90	$67.12	$97.04	$246.07
ON	ON2	62	PB	1984/5	62	13023	4805	17828	I	I			1	107250			$1820.2			$1820.2	$16.97			$102.10			
QU	QU3	1	FBPB	1984/5	1	531	95	626	I	I	PI	PI	3	4950	1650	11930	$80.2	$45.1	$217.5	$342.8	$16.20	$27.33	$18.23	$128.12	$72.04	$347.44	$547.60
AL	AL8	1	FB	1984/5	1	732	205	937	I				1	1650			$26.4			$26.4	$16.00			$28.18			
MA	MA7	1	FB	1984/5	1	40	22	62	I				1	1650			$26.2	$11.2		$37.4	$15.88			$422.58			
AL	AL5	1	FB	1984/5	1	2273	503	2776	I	I			2	1650		11349	$24.5		$116.9	$141.4	$14.85		$10.30	$8.83		$42.11	$50.94
NB	NB3	1	FPB	1984/5	1	130	46	176	I				1	14850			$205.4			$205.4	$13.83			1167.05			
NB	NB1	1	FPB	1984/5	1	612	25	637	I	I	I		3	26400			$347.6			$347.6	$13.17			$545.68			
NB	NB2	1	FPB	1984/5	1	337	34	371	I				1	21450			$272.9			$272.9	$12.72			$735.58			
AL	AL6	1	FB	1984/5	1	626	242	868	I	I			2	1650		6078	$20.4		$73.5	$93.9	$12.36		$12.09	$23.50		$84.68	$108.18
AL	AL7	1	FB	1984/5	1	1416	338	1754	I				1	3300			$40.3	$18.0		$58.3	$12.21			$22.98	$10.26		$33.24
SA	SA2	12	FB	1984/5	12	3302	2453	5755	I	I			2	19800			$204.1			$204.1	$10.31			$35.46			
BC	BC2	1	FB	1984/5	1	88	44	132	I	I	I		4	14438	3300	12775	$109.0	$62.1	$229.1	$400.2	$7.55	$18.82	$17.93	$825.76	$470.45	1735.61	$3031.82
NB	NB6	1	FPB	1984/5	1	273	80	353	I				1	13200			$86.4			$86.4	$6.55			$244.76			
NB	NB4	1	FPB	1984/5	1	127	51	178	I				1	13200			$71.2			$71.2	$5.4			$400.00			
NB	NB5	1	FPB	1984/5	1	156	52	208	I				1	13200			$71.2			$71.2	$5.39			$342.31			
ON	ON5	1	PB	1984/5	10	789	505	1294					0		3300			$160.0		$160.0		$48.48			$123.65		
ON	ON3	1	PB	1984/5	26	4980	555	5535					0		8250			$227.9		$227.9		$27.62			$41.17		
ON	ON6	1	FB	1984/5	14	1566	937	2503					0		6600			$154.8		$154.8		$23.45			$61.85		
ON	ON4	1	PB	1984/5	6	1601	806	2407					0		9900			$210.0		$210.0		$21.21			$87.25		
AL	AL4	1	FB	1984/5	1	1507	658	2165			P		0			1430			$164.7	$164.7			$115.17			$76.07	
		102			217	57214	20608	77822						511913	107250	283509	$9373.9	$3524.6	$5740.4	$18638.9	$18.31	$32.86	$20.25	$120.45	$45.29	$73.76	$239.51

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF SERVICE

BANDS					#	0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
MA	MA5	1	FPB	1983/4	8	2034	1357	3391	I	I			2	23100	4950	9979	$639.1	$208.6	$154.3	$1002.0	$27.67	$42.14	$15.46	$188.47	$61.52	$45.50	$295.49
MA	MA3	1	FPB	1983/4	8	1799	628	2427	I	I	I	I	4	28050	6600	8474	$645.6	$239.7	$166.6	$1051.9	$23.02	$36.32	$19.66	$266.01	$98.76	$68.64	$433.42
MA	MA2	1	FPB	1983/4	8	2113	1351	3464	I	I	I	I	4	34650	6600	39372	$728.1	$217.5	$715.4	$1661.0	$21.01	$32.95	$18.17	$210.19	$62.79	$206.52	$479.50
AL	AL3	1	FPB	1983/4	1	997	585	1582	I	I			2	10725	3300	14995	$208.1	$53.0	$181.8	$442.9	$19.40	$16.06	$12.12	$131.54	$33.50	$114.92	$279.96
AL	AL2	1	FPB	1983/4	9	1018	815	1833	I	I			2	21450	11550	5994	$406.4	$159.3	$92.6	$658.3	$18.95	$13.79	$15.45	$221.71	$86.91	$50.52	$359.14
MA	MA4	1	FPB	1983/4	9	1264	1052	2316	I	I	I	I	4	24750	4950	13995	$458.3	$157.4	$317.1	$932.8	$18.52	$31.80	$22.66	$197.88	$67.96	$136.92	$402.76
MA	MA7	1	FB	1983/4	1	40	22	62	I				1	1650			$29.9	$5.7		$35.6	$18.12			$482.26			
ON	ON2	43	PB	1983/4	43	9032	3333	12365	I	I			1	74250			$1337.0			$1337.0	$18.01			$108.13			
MA	MA6	1	FPB	1983/4	25	10314	1795	12109	I	I	I	I	4	77550	19800	25962	$1380.4	$808.0	$488.8	$2677.2	$17.80	$40.81	$18.83	$114.00	$66.73	$40.37	$221.09
MA	MA1	1	FB	1983/4	1	916	471	1387	I	I	P	P	2	6600	3300	13923	$110.0	$92.1	$120.4	$322.5	$16.67	$27.91	$8.65	$79.31	$66.40	$86.81	$232.52
AL	AL5	1	FB	1983/4	1	2273	503	2776	I	I			2	1650		10673	$21.6		$110.7	$132.3	$13.09		$10.37	$7.78		$39.88	$47.66
AL	AL6	1	FB	1983/4	1	626	242	868	I	I			2	1650		6424	$20.9		$65.2	$86.1	$12.67		$10.15	$24.08		$75.12	$99.19
AL	AL7	1	FB	1983/4	1	1416	338	1754	I				1	3300			$40.5	$16.4		$56.9	$12.27			$23.09	$9.35		$32.44
AL	AL8	1	FB	1983/4	1	732	205	937	I				1	1650			$19.4			$19.4	$11.76			$20.70			
NB	NB1	1	FPB	1983/4	1	612	25	637	I	I	I		3	24173	2228		$268.7	$37.8		$306.5	$11.12	$16.97		$421.82	$59.34		$481.16
NB	NB3	1	FPB	1983/4	1	130	46	176	I				1	9075			$91.9			$91.9	$10.13			$522.16			
QU	QU2	1	FBPB	1983/4	1	1270	9	1279	I	I	PI	PI	3	8250	3300	3657	$80.2	$30.0	$126.1	$236.3	$9.72	$9.09	$34.48	$62.71	$23.46	$98.59	$184.75
SA	SA2	9	FB	1983/4	9	1853	1829	3682	I	I			2	14850			$132.6			$132.6	$8.93			$36.01			
BC	BC2	1	FB	1983/4	1	88	44	132	I	I	I		4	13613	3300	16790	$112.9	$63.6	$219.0	$395.5	$8.29	$19.27	$13.04	$855.30	$481.82	1659.09	$2996.21
NB	NB2	1	FPB	1983/4	1	337	34	371	I				1	9075			$64.7			$64.7	$7.13			$174.39			
ON	ON3	1	PB	1983/4	26	4980	555	5535					0		4950			$108.0		$108.0		$21.82			$19.51		
ON	ON4	1	PB	1983/4	6	1601	806	2407					0		4950			$60.0		$60.0		$12.12			$24.93		
		72			163	45445	16045	61490						390061	79778	170238	$6796.3	$2257.1	$2758.0	$11811.4	$17.42	$28.29	$16.20	$110.53	$36.71	$44.85	$192.09
MA	MA3	1	FPB	1982/3	8	1799	628	2427	I	I	I	I	4	26400	6600	4000	$554.6	$105.2	$80.0	$739.8	$21.01	$15.94	$20.00	$228.51	$43.35	$32.96	$304.82
MA	MA2	1	FPB	1982/3	8	2113	1351	3464	I	I	I	I	4	34650	6600	36060	$600.8	$179.4	$581.9	$1362.1	$17.34	$27.18	$16.14	$173.44	$51.79	$167.98	$393.22
AL	AL3	1	FPB	1982/3	1	1002	590	1592	I	I			2	13200	3300	15358	$213.5	$51.0	$247.8	$512.3	$16.17	$15.45	$16.13	$134.11	$32.04	$155.65	$321.80
MA	MA1	1	FB	1982/3	1	916	471	1387	I	I	P	P	2	4950	3300	15770	$76.8	$23.0	$121.9	$221.7	$15.52	$6.97	$7.73	$55.37	$16.58	$87.89	$159.84
AL	AL5	1	FB	1982/3	1	2273	503	2776	I	I			2	1650		10626	$24.6		$99.9	$124.5	$14.91		$9.40	$8.86		$35.99	$44.85
MA	MA5	1	FPB	1982/3	8	2034	1357	3391	I				1	23100	4950		$329.4	$66.7		$396.1	$14.26	$13.47		$97.14	$19.67		$116.81
ON	ON2	10	PB	1982/3	10	2100	775	2875	I	I			1	16500			$235.0			$235.0	$14.24			$81.74			
AL	AL6	1	FB	1982/3	1	626	242	868	I	I			2	1650		6046	$19.4		$77.9	$97.3	$11.76		$12.88	$22.35		$89.75	$112.10
AL	AL8	1	FB	1982/3	1	732	205	937	I				1	1650			$18.0			$18.0	$10.91			$19.21			
MA	MA4	1	FPB	1982/3	9	1264	1052	2316	I				1	24750	4950		$261.7	$110.9		$372.6	$10.57	$22.40		$113.00	$47.88		$160.88
AL	AL7	1	FB	1982/3	1	1416	338	1754	I				1	3300			$30.8	$13.0		$43.8	$9.33			$17.56	$7.41		$24.97
SA	SA2	9	FB	1982/3	9	1853	1829	3682	I	I			2	14850			$123.6			$123.6	$8.32			$33.57			
BC	BC2	1	FB	1982/3	1	88	44	132	I	I	I		4	13613	3300	15330	$85.8	$48.2	$223.2	$357.2	$6.30	$14.61	$14.56	$650.00	$365.15	1690.91	$2706.06
MA	MA7	1	FB	1982/3	1	40	22	62	I				1	1650			$6.0	$2.9		$8.9	$3.64			$96.77			
		31			60	18256	9407	27663						181913	33000	103190	$2580.0	$600.3	$1432.6	$4612.9	$14.18	$18.19	$13.88	$93.27	$21.70	$51.79	$166.75
MA	MA3	1	FPB	1981/2	8	1799	628	2427	I				1	1650	825		$35.8	$9.1		$44.9	$21.70	$11.03		$14.75	$3.75		$18.50
MA	MA1	1	FB	1981/2	1	916	471	1387	I	I	P	P	2	4950	3300	18712	$84.1	$22.0	$101.1	$207.2	$16.99	$6.67	$5.40	$60.63	$15.86	$72.89	$149.39
AL	AL3	1	FPB	1981/2	1	1060	546	1606	I	I			2	13200	3300	15600	$207.0	$49.0	$221.4	$477.4	$15.68	$14.85	$14.19	$128.89	$30.51	$137.86	$297.26
AL	AL8	1	FB	1981/2	1	732	205	937	I				1	1650			$25.0			$25.0	$15.15			$26.68			
ON	ON2	8	PB	1981/2	8	1680	620	2300	I	I			1	13200			$190.6			$190.6	$14.44			$82.87			
AL	AL5	1	FB	1981/2	1	2273	503	2776	I	I			2	1650		10950	$21.5		$81.3	$102.8	$13.03		$7.42	$7.74		$29.29	$37.03
MA	MA2	1	FPB	1981/2	8	2113	1351	3464	I	I	I	I	4	31350	4950	34864	$394.7	$117.9	$489.1	$1001.7	$12.59	$23.82	$14.03	$113.94	$34.04	$141.20	$289.17
AL	AL7	1	FB	1981/2	1	1416	338	1754	I				1	3300			$34.7	$16.0		$50.7	$10.52			$19.78	$9.12		$28.91
AL	AL6	1	FB	1981/2	1	626	242	868	I	I			2	1650		5840	$16.5		$42.5	$59.0	$10.00		$7.28	$19.01		$48.96	$67.97
BC	BC2	1	FB	1981/2	1	88	44	132	I	I	I		4	11963	3300	9125	$111.1	$62.5	$61.6	$235.2	$9.29	$18.94	$6.75	$841.67	$473.48	$466.67	$1781.82
SA	SA2	9	FB	1981/2	9	1853	1829	3682	I	I			2	14850			$97.7			$97.7	$6.58			$26.53			
		26			40	14556	6777	21333						99413	15675	95091	$1218.7	$276.5	$997.0	$2492.2	$12.26	$17.64	$10.48	$57.13	$12.96	$46.74	$116.82

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF SERVICE

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
SA	SA3	1	FB	1985/6		12869	4671	17540		DI			0	3300	1650	102141	$101.2	$35.6	$1501.7	$1638.5	$30.67	$21.58	$14.70	$7.86	$2.77	$116.69	$127.32
QU	QU1	9	FPB	1985/6	21	4403	588	4991	P	P	P	P	0	47850	11550	97795	$1433.3	$464.3	$3087.9	$4985.5	$29.95	$40.20	$31.58	$287.18	$93.03	$618.69	$998.90
ON	ON1	1	FP	1985/6	126	20764	7663	28427		P	P	P	0	179850	39600	173184	$2727.7	$727.5	$3893.2	$7348.4	$15.17	$18.37	$22.48	$95.95	$25.59	$136.95	$258.50
NS	NS2	1	FP	1985/6	13	2057	353	2410			P	P	0	20721		24101	$301.4		$547.2	$848.6	$14.55		$22.70	$125.06		$227.05	$352.12
BC	BC1	1	FP	1985/6	196	15779	9323	25102		P	P	P	0	75350	193751	331325	$1096.0	$2818.2	$10065.2	$13979.4	$14.55	$14.55	$30.38	$43.66	$112.27	$400.97	$556.90
YU	YU1	1	FP	1985/6	14	1000	379	1379			P	P	0	688		29120	$10.0		$1289.0	$1299.0	$14.55		$44.27	$7.25		$934.74	$941.99
SA	SA1	1	FP	1985/6	68	12869	4671	17540			P	P	0	27328		34418	$397.5		$857.4	$1254.9	$14.55		$24.91	$22.66		$48.88	$71.55
NB	NB9	1	FP	1985/6	14	1399	400	1799			P	P	0	6304		23829	$91.7		$210.2	$301.9	$14.55		$8.82	$50.97		$116.84	$167.82
AL	AL1	1	FP	1985/6	43	16122	5718	21840		P	P	P	0			249107			$6899.2	$6899.2			$27.70			$315.90	
PE	PEI1	1	FP	1985/6	2	161	72	233			P	P	0			5712			$49.8	$49.8			$8.72			$213.73	
MA	MA8	1	FP	1985/6	60	18480	6676	25156			1	1	0			31791		$197.3	$231.2	$428.5			$7.27			$9.19	
		19			557	97240	36154	133394						361391	246551	1102523	$6158.8	$4242.9	$28632.0	$39033.7	$17.04	$17.21	$25.97	$46.17	$31.81	$214.64	$292.62
SA	SA3	1	FB	1984/5		12869	4671	17540		DI			0	4950	1650	118956	$129.6	$45.5	$1692.3	$1867.4	$26.18	$27.58	$14.23	$10.07	$3.54	$131.50	$145.11
QU	QU1	9	FPB	1984/5	23	4981	676	5657	P	P	P	P	0	51150	11550	103099	$1119.8	$381.7	$2037.2	$3538.7	$21.89	$33.05	$19.76	$197.95	$67.47	$360.12	$625.54
BC	BC1	1	FP	1984/5	196	15779	9323	25102		P	P	P	0	69554	178853	350486	$1011.7	$2601.5	$9291.2	$12904.4	$14.55	$14.55	$26.51	$40.30	$103.54	$370.14	$514.08
YU	YU1	1	FP	1984/5	14	1000	379	1379			P	P	0	688		24558	$10.0		$1087.6	$1097.6	$14.55		$44.29	$7.25		$788.69	$795.94
SA	SA1	1	FP	1984/5	68	12869	4671	17540			P	P	0	37098		51881	$539.6		$1043.9	$1583.5	$14.55		$20.12	$30.76		$59.52	$90.28
NS	NS2	1	FP	1984/5	13	2057	353	2410			P	P	0	24888		27518	$362.0		$507.2	$869.2	$14.55		$18.43	$150.21		$210.46	$360.66
NB	NB9	1	FP	1984/5	15	2011	425	2436			P	P	0	5878		23534	$85.5		$195.0	$280.5	$14.55		$8.29	$35.10		$80.05	$115.15
ON	ON1	1	FP	1984/5	115	20764	7663	28427		P	P	P	0	123750	29700	192103	$1735.0	$539.6	$3056.3	$5330.9	$14.02	$18.17	$15.91	$61.03	$18.98	$107.51	$187.53
AL	AL1	1	FP	1984/5	43	15154	5182	20336		P	P	P	0			218100			$4437.4	$4437.4			$20.35			$218.20	
PE	PEI1	1	FP	1984/5	2	161	72	233			P	P	0			5561			$47.5	$47.5			$8.54			$203.86	
MA	MA8	1	FP	1984/5	60	18480	6676	25156			1	1	0			42789		$197.3	$318.9	$516.2			$7.45			$12.68	
		19			549	97240	36154	133394						317955	221753	1158585	$4993.2	$3765.6	$23714.5	$32473.3	$15.70	$16.98	$20.47	$37.43	$28.23	$177.78	$243.44
SA	SA3	1	FB	1983/4		12869	4671	17540		DI			0	4950	1650	140035	$124.4	$43.7	$1864.7	$2032.8	$25.13	$26.48	$13.32	$9.67	$3.40	$144.90	$157.96
QU	QU1	9	FPB	1983/4	27	6727	865	7592	P	P	P	P	0	51150	11550	174404	$1243.8	$381.5	$2842.4	$4467.7	$24.32	$33.03	$16.30	$163.83	$50.25	$374.39	$588.47
SA	SA1	1	FP	1983/4	68	12869	4671	17540			P	P	0	32209		48604	$468.5		$1200.8	$1669.3	$14.55		$24.71	$26.71		$68.46	$95.17
BC	BC1	1	FP	1983/4	196	15779	9323	25102		P	P	P	0	56320	144829	362806	$819.2	$2106.6	$7523.9	$10449.7	$14.55	$14.55	$20.74	$32.63	$83.92	$299.73	$416.29
YU	YU1	1	FP	1983/4	14	1000	379	1379			P	P	0	688		26658	$10.0		$988.7	$998.7	$14.55		$37.09	$7.25		$716.97	$724.22
NS	NS2	1	FP	1983/4	13	2057	353	2410			P	P	0	16871		29434	$245.4		$571.1	$816.5	$14.55		$19.40	$101.83		$236.97	$338.80
NB	NB9	1	FP	1983/4	15	2011	425	2436			P	P	0	5314		23722	$77.3		$193.6	$270.9	$14.55		$8.16	$31.73		$79.47	$111.21
ON	ON1	1	FP	1983/4	115	20764	7663	28427		P	P	P	0	115500	29700	200742	$1609.3	$501.7	$2843.8	$4954.8	$13.93	$16.89	$14.17	$56.61	$17.65	$100.04	$174.30
AL	AL1	1	FP	1983/4	43	15154	5182	20336		P	P	P	0			216524			$3895.3	$3895.3			$17.99			$191.55	
MA	MA8	1	FP	1983/4	60	18480	6676	25156			1	1	0			97405		$347.7	$1572.8	$1920.5			$16.15			$62.52	
PE	PEI1	1	FP	1983/4	2	161	72	233			P	P	0			6799			$53.8	$53.8			$7.91			$230.90	
		19			553	97240	36154	133394						283003	187729	1327133	$4597.9	$3381.2	$23550.9	$31530.0	$16.25	$18.01	$17.75	$34.47	$25.35	$176.55	$236.37

ICFS AGREEMENTS BY YEAR BY BAND AND PROVINCIAL DELIVERY BY RANK ORDER UNIT COST OF SERVICE

PROVINCES						0-18 POP			SERVICE DELIVERER					VOLUME			COSTS				UNIT COST			PER CAPITA COST			
RE	AGM CODE	# AG	AGM TYPE	YEAR	# BND	ON	OFF	TOTAL	P	VC	PC	A	TS	SER HRS	ADM HRS	CARE DYS	SER $000'S	ADM $000'S	CARE $000'S	TOTAL $000'S	SER $	ADM $	CARE $	SER $	ADM $	CARE $	Total $
QU	QU1	9	FPB	1982/3	28	7997	874	8871	P	P	P	P	0	47850	11550	211083	$1207.1	$364.9	$3274.0	$4846.0	$25.23	$31.59	$15.51	$136.07	$41.13	$369.07	$546.27
SA	SA3	1	FB	1982/3		12869	4671	17540		DI			0	4950	1650	154451	$119.4	$41.9	$1797.7	$1959.0	$24.12	$25.39	$11.64	$9.28	$3.26	$139.69	$152.23
ON	ON1	1	FP	1982/3	115	20764	7663	28427		P	P	P	0	135300	36300	193607	$2058.1	$641.6	$3636.8	$6336.5	$15.21	$17.67	$18.78	$72.40	$22.57	$127.93	$222.90
NS	NS2	1	FP	1982/3	13	2057	353	2410			P	P	0	14101		26846	$205.1		$480.0	$685.1	$14.55		$17.86	$85.10		$199.17	$284.27
SA	SA1	1	FP	1982/3	68	12869	4671	17540			P	P	0	7459		54275	$108.5		$523.2	$631.7	$14.55		$9.64	$6.19		$29.83	$36.01
YU	YU1	1	FP	1982/3	14	1000	379	1379			P	P	0	688		28205	$10.0		$961.3	$971.3	$14.55		$34.06	$7.25		$697.10	$704.35
NB	NB9	1	FP	1982/3	15	2011	425	2436			P	P	0	4524		26667	$65.8		$199.2	$265.0	$14.55		$7.47	$27.01		$81.77	$108.78
BC	BC1	1	FP	1982/3	196	15779	9323	25102		P	P	P	0	54739	140759	383825	$796.2	$2047.4	$7312.1	$10155.7	$14.55	$14.55	$19.05	$31.72	$81.56	$291.30	$404.58
AL	AL1	1	FP	1982/3	43	15154	5182	20336		P	P	P	0			248023			$4190.5	$4190.5			$16.90			$206.06	
MA	MA8	1	FP	1982/3	60	18480	6676	25156			1	1	0			255175		$720.0	$3097.9	$3817.9			$12.14			$123.15	
PE	PEI1	1	FP	1982/3	2	161	72	233			P	P	0			5428			$41.1	$41.1			$7.57			$176.39	$176.39
		19			554	97240	36154	133394						269610	190259	1587585	$4570.2	$3815.8	$25513.8	$33899.8	$16.95	$20.06	$16.07	$34.26	$28.61	$191.27	$254.13
SA	SA3	1	FB	1981/2		12869	4671	17540		DI			0	4950	1650	168150	$114.6	$40.3	$1575.7	$1730.6	$23.15	$24.42	$9.37	$8.91	$3.13	$122.44	$134.48
QU	QU1	9	FPB	1981/2	28	7997	874	8871	P	P	P	P	0	41250	11550	231033	$877.4	$308.2	$2770.1	$3955.7	$21.27	$26.68	$11.99	$98.91	$34.74	$312.26	$445.91
BC	BC1	1	FP	1981/2	196	15779	9323	25102		P	P	P	0	48730	125311	380506	$708.8	$1822.7	$6059.6	$8591.1	$14.55	$14.55	$15.93	$28.24	$72.61	$241.40	$342.25
YU	YU1	1	FP	1981/2	14	1000	379	1379			P	P	0	688		32899	$10.0		$771.1	$781.1	$14.55		$23.44	$7.25		$559.17	$566.42
NS	NS2	1	FP	1981/2	13	2057	353	2410			P	P	0	10203		26831	$148.4		$351.5	$499.9	$14.55		$13.10	$61.58		$145.85	$207.43
NB	NB9	1	FP	1981/2	15	2011	425	2436			P	P	0	4503		29485	$65.5		$219.4	$284.9	$14.55		$7.44	$26.89		$90.07	$116.96
ON	ON1	1	FP	1981/2	115	20764	7663	28427		P	P	P	0	135300	33000	216810	$1802.5	$561.8	$3185.2	$5549.5	$13.32	$17.02	$14.69	$63.41	$19.76	$112.05	$195.22
AL	AL1	1	FP	1981/2	43	15154	5182	20336		P	P	P	0			294365			$5555.2	$5555.2			$18.87			$273.17	
MA	MA8	1	FP	1981/2	60	18480	6676	25156			1	1	0			293432		$722.0	$3011.4	$3733.4			$10.26			$119.71	
SA	SA1	1	FP	1981/2	68	12869	4671	17540			P	P	0			59081			$553.6	$553.6			$9.37			$31.56	$31.56
PE	PEI1	1	FP	1981/2	2	161	72	233			P	P	0			6387			$45.1	$45.1			$7.06			$193.56	
		19			554	97240	36154	133394						245623	171511	1738979	$3727.2	$3455.0	$24097.9	$31280.1	$15.17	$20.14	$13.86	$27.94	$25.90	$180.65	$234.49

Indian and Northern Affairs Canada
Child and Family Services Task Force

Indian Child and Family Services in Canada

FINAL REPORT

APPENDIX 4

A Review of
Indian Child and Family Services
by Region

Toronto

August 26, 1987

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ATLANTIC REGION
New Brunswick

Population
New Brunswick has fifteen bands, with 2011 children on reserve (0 - 18 years of age) and 425 children off reserve, for a total of 2436 children. Child population on reserve represents 82.6% of the total child population.

Service Arrangement
Prior to the Canada-New Brunswick-Indian Child Welfare Agreement signed on May 24, 1983, limited child and family services were provided to on-reserve residents by the province of New Brunswick. Currently, ten of the fifteen bands are delivering child and family services to members of their respective communities. Services provided by bands include protection, day care, headstart, homemaker, community prevention, emergency and "after-hour." An evaluation of the agreement has recently been undertaken.

Summary of Agreements

1. Canada-New Brunswick-Indian Child Welfare Agreement signed on May 24, 1983 expires on March 31, 1988. The agreement was signed initially by the four largest bands in New Brunswick: Big Cove, Eel Ground, Burnt Church and Tobique, with an opting-in clause for other bands.

    - Kingsclear and St. Mary's joined in 84/85.
    - Red Band and Eel River joined in 85/86.
    - Woodstock and Oromocto joined in 86/87.
    - Five other bands not covered by agreement receive services from the province.

    Subsidiary agreements covering services to be provided, roles and responsibilities of the parties, human and financial resources, financial and reporting arrangements and other terms and conditions are renewed annually.

    Operating funds are transferred through annual contribution agreements, subject to bands submitting budget and cash flow, and subject to annual appropriations from Parliament.

    Maintenance funds are reimbursed by DIAND to the province with the exception of Big Cove which directly reimburses the province.

Legislation
New Brunswick's Family Services Act (1980) which governs the provision of child and family services does not contain any specific references to Indians or bands.

The Family Services Act begins by setting the following principles as the basis for its application:

- The family exists as the basic unit of society and its well-being is inseparable from the common well-being.

- The rights of the child are enjoyed either of himself or of family.

- Children have basic rights and fundamental freedoms no less than those of adults; a right to special safeguard and assistance... a right to be heard in the course of, and to participate in, the processes that lead to decisions that affect them...
- Children are entitled...to be informed as to what those rights and freedoms are...
- ...basic rights and fundamental freedom of children and their families include a right to the least invasion of privacy and interferences...
- ...parents have responsibility for the care and supervision of their children, and children should only be removed...when all other measures are inappropriate.
- ...and should be provided for as nearly as possible, as if they were under the care and supervision of wise and conscientious parents.
- ...elderly, disabled and dependent persons are entitled to protection and can benefit from social services...
- ...social services are essential to prevent or alleviate the social and related economic problems of individuals and families.
- ...rights of children, individuals, families must be guarantied by the rule of law, and province's intervention...must be governed by rule of law.

The following sections may be of particular interest to Indians and/or bands, as they refer to child's cultural heritage, definition of community and delegation of authority.

> **"best interests of the child"** means the best interests of the child under the circumstances, taking into consideration (g) ...the child's cultural and religious heritage.
>
> **"community"** means a geographic unit or a group of persons sharing common interests within a geographic unit who provide or receive services on a collective basis.

Delegation of Authority

3. (1) The Minister

    (a) is responsible for the administration of this Act

    (b) may, in writing, authorize any appropriate employee of the Department or any appropriate employee of a community social service agency approved under paragraph (b.1), to exercise any authority, power, duty or function conferred upon him by this Act and specified in the authorization;

    (b.1) may, in writing, approve any community social service agency that meets the standards and criteria prescribed by regulation and such additional standards and criteria as the Minister considers fit for the purposes of paragraph (b) and sections 67, 71 and 74.

Data Collected

Data gathered for the review covered the five fiscal years from 81/82 to 85/86 inclusive. Appendix 1 provides a summary of agreements by band under subsidiary agreements and a summary of arrangements between DIAND and provinces. For fiscal years 81/82 to 83/84 (inclusive), actual expenditures were reported, and for fiscal years 84/85 and 85/86 budgets are reported.

In 85/86:

- 6 of the 8 bands under subsidiary agreements operated a child and family services program and a child development centre. The other 2 bands only operated a child and family services program.
- Funds for services were allocated from DIAND to bands while funds for maintenance of children in care were reimbursed by DIAND to the province with the exception of Big Cove, administering its own maintenance budget.
- Days care provided is not broken down by band.
- Minimum staffing for each band's child and family services program includes 1 professional, 1 paraprofessional and 1 homemaker.
- Staffing for each of the 6 bands operating a child development centre included 1 director, 4 child care workers and 1 cook.
- No statistics were available on the number of families and children served through both programs.
- No C.O.P.H. volume and cost were reported in New Brunswick. Administrative costs were rolled up with services costs.

Data Analysis

DIAND's budget for the provision of child and family services to New Brunswick's bands has increased by 649% in five years.

- In 83/84, budget increased by 177% when Burnt Church, Big Cove and Eel Ground signed their first subsidiary agreements.
- In 84/85, budget increased by 82% and 3 other bands (Tobique, Kingsclear, St. Mary's) began their operations.
- In 85/86 budget increased by 60% and 2 other bands (Red Band and Eel River) started their programs.
- In 85/86, 6 of the 8 bands under subsidiary agreements were operating a child and family services program as well as a child development centre.
- The average per capita cost for services of $1194.80 ranged from $752.45 to $1577.69.
- Of those 6 bands operating a child and family services program and a child development centre, the 3 bands with the lowest child population on reserve have the highest per capita costs for services.
- child population does not appear to bear any relationship to the allocation of staffing for these programs.

The table below shows the per capita cost for Child and Family Services and child development centres by program for 1985/86.

Per Capita Cost for Services by Program for 85/86

Band	Child & Family Services	Child Development Ctre
Big Cove	587.25	165.20
Burnt Church	521.96	375.96
Eel Ground	625.38	952.31
Kingsclear	640.95	965.35
St. Mary's	630.77	787.17
Tobique	475.60	420.88
Red Bank	579.49	
Eel River	762.96	

- If programs are separated, per capita cost for child and family services programs ranged from $495.60 to $762.96 and per capita cost for child development centre programs ranged from $165.20 to $965.35.

- The band with the lowest child population has the highest per capita cost for child and family services programs.

- Of the six bands administering a child development centre, the band with the lowest child population has the highest per capita cost.

- Again, child population bears no relationship to the allocation of resources.

ATLANTIC REGION
Nova Scotia

Population

Nova Scotia has 13 bands with a child population (0-18 years of age) on reserve of 2057, an off-reserve child population of 353, for a total child population of 2410. Child population on reserve represents 85.35% of the total child population.

Service Arrangement

Prior to the Canada-Nova-Scotia-Indian Child Welfare Agreement signed on July 5, 1985, the province of Nova Scotia provided child and family services to reserve residents through Children's Aid Societies and provincial offices. Under an agreement between Canada and Nova Scotia signed in 1964, DIAND reimburses the province for the maintenance of children in care and related services costs.

Incorporated under Section 89 of the Children's Services Act, the Micmac Child and Family Services agency began its operations on December 1, 1985, delivering services to the thirteen bands in Nova Scotia.

The agency currently provides preventive and family support services, voluntary placement and protection and adoption services jointly with the province. Micmac has opted for a phase-in approach to the provision of statutory services over a two-year period.

Particular attention has been given to worker education. Staff of the Micmac agency are part of a unique program developed through the Maritime School of Social Work, Dalhousie University. The program, designed to integrate employment placements with educational experience, began in September, 1984.

Legislation

Nova Scotia's Children's Services Act (1976) which governs the provision of child and family services does not contain any specific references to Indians or bands.

Summary of Agreements

1. Canada-Nova Scotia agreement signed on April 1, 1964 and amended on April 4, 1979 provides for provincial delivery of child care services on reserve and reimbursement by Canada. No Indian involvement in the delivery of services.

   Canada-Nova Scotia agreement remains in effect until the Micmac Family and Children's Services Agency, established pursuant to the Canada-Nova Scotia Indian Child Welfare Agreement, assumes full responsibility for the delivery of child care services as defined in Children's Services Act.

2. Canada-Nova Scotia-Indian Child Welfare Agreement signed on July 5, 1985 is a tripartite agreement in effect until March 31, 1991, with subsidiary agreements revised annually. The first subsidiary agreement was signed on December 1, 1985.

   The Micmac Family and Children Services Agency, incorporated under Section 19 of the Children's Services Act, provides Indian child welfare programs and related family services to the thirteen bands in Nova Scotia.

A Task Force on Family and Children's Services, established in November, 1985, was asked to..."review legislation for which the Family and Children's Services Division of the Department of Social Services is responsible with primary attention to the Children's Services Act; as well, examine and comment upon legislative, regulatory or policy changes necessary to implement its recommendations..." A conference on the Family is scheduled in 1987 at which time the Task Force final report will be discussed.

The following sections of Children's Services Act are relevant to the Micmac agency, as they refer to incorporation, delegation of authority, revocation of power.

Section 89
When not fewer than ten persons form themselves into a Society having among its objects the provision of help for those children within the family whose parents are unable to care for them and, where necessary, to provide suitable alternate care for those children whose parents fail to provide the basic needs of their children, or who violate their children's basic rights or who abuse their children or who evade their parental responsibility with respect to their children, and file with the Registrar of Joint Stock Companies a constitution and by-laws, those persons and any others who are associated with them in accordance with the terms of the constitution and by-laws shall be a body corporate under the name of " The Children's Aid Society of . . . ", or " Family and Children's Services of . . . . . ", as the Governor in Council approves.

Section 90
In addition to the powers set out in its constitution or otherwise conferred upon it, every Society shall have power

(a) with the approval of the Governor i Council to amend its constitution;

(b) with the approval of the Governor i Council to change its name;

(c) with the approval of the Administrator to make and amend by- laws for the conduct and management of its affairs;

(d) with the approval of the Administrator to appoint an agent or agents;

(e) to engage such persons as may be necessary for carrying on its affairs; and

(f) to do such other acts and things as may be convenient or necessary for the attainment of its objects and the exercise of its powers.

Section 91
The Governor in Council may from time to time prescribe the territorial jurisdiction of any Society incorporated pursuant to this Act.

Section 93

(1) The Governor in Council may by order declare that on or after a day to be named therein a Society shall not be permitted to accept the care and custody of children in need of protection.

(2) When an order has been made under subsection (1), no judge after the effective date of the order shall order that a child in need of protection shall be subject to the supervision of or be committed to the care and custody of the Society to which the order relates, and all children who before the effective date of the order have been placed under the supervision of or committed to the care and custody of the Society shall be under the supervision of or the care and custody of the Administrator to the same extent and in all respects as though they had originally been placed under his

supervision or committed to his care and custody, and the Society shall deliver to the Administrator all papers and documents in its custody relating to such children.

Data Collected

Data gathered for the review covered fiscal years 81/82 to 85/86. Appendix 1 provides a provincial summary and summaries of the agreement between Canada-Nova Scotia-Indian Child Welfare Agreement for 85/86. Costs reported for the tripartite agreement are based on budget negotiated for four months, not actual expenditures. Volume and cost for C.O.P.H. are not reported in Nova Scotia.

Data Analysis

- From 81/82 to 84/85, DIAND's reimbursement to the province increased by 73.9%.
- In 85/86, reimbursement to the province was 2.4% less than in 84/85 (decrease in volume, days care provided and related services);
- DIAND's total cost increased by 50.4% in 85/86 as the Micmac Child and Family Services started its operation on December 1, 1985. Reimbursement to the province will continue to decrease as the Micmac agency assumes responsibility for the provision of statutory services.
- It is too early in the development of the Micmac agency to say anything conclusive about unit and per capita costs in the longrun.
- As for other Indian child and family services programs, it is expected that per capita costs are going to be higher than provincial per capita costs.
- In 85/86, per capita cost ($222.75) for the delivery of services (including administration) by the Micmac agency was 78% higher than the per capita cost ($125.06) for services delivered by the province.

ATLANTIC REGION

Prince Edward Island

Population

Prince Edward Island has two bands with a child population (0 - 18 years of age) of 161 on reserve, 72 off reserve, for a total of 233. Child population on reserve represents 69.1% of the total child population.

Service Arrangement

The province provides statutory child welfare services to Indian children in need of protection as defined in its Family and Child Services Act.

Service Agreement

There is an informal agreement between DIAND and the province, whereby DIAND reimburses the costs related to the maintenance of Indian children placed in foster homes, group homes and institutions.

Legislation

The Family and Child Services Act (1981) of the province of Prince Edward Island contains no references to Indians or bands.

The Act only allows the Director of Child Welfare to delegate his powers to a designated child care worker and does not permit delegation to an organization.

Data Collected

Data gathered for the review and reported in Appendix 1 include a provincial overview and a summary of the informal agreement between DIAND and the province covering fiscal years 81/82 to 85/86.

Volume and cost of C.O.P.H. is not reported in Prince Edward Island.

Data Analysis

- Care costs decreased by 8.9% in 82/83, increased by 30.9% in 83/84, decreased 11.7% in 84/85, and increased by 4.8% in 85/86, for an average increase of 15.1%.
- Volume (days care provided) decreased by 15% in 82/ 83, increased by 25.3% in 83/84, decreased by 18.2% in 84/85, and increased by 2.7% in 85/86, for an average decrease of 5.2%.
- Unit cost for care has increased every year, despite volume fluctuation. Total increase from 81/82 to 85/86 is 23.5%.
- Per capita cost for care shows the same pattern as for care cost.

Transfer of Services

Bands have not expressed any interest to be involved in the delivery of services.

QUEBEC REGION

Population

Excluding the Naskapis and the Crees covered respectively by the North Eastern Quebec Agreement and the James Bay and Northern Quebec Agreement, for the purpose of this review, there are 27 bands with a total child population (0-18 years of age) on and off reserve of 8,721. Child population on reserve represents 90% of total child population.

Service Arrangement

In the mid 70s, DIAND entered into service contracts with bands and various "centre des services sociaux" (CSS) serving these communities. Each centre has a native unit responsible to deliver "current social services" (preventive) and statutory protective services to children and adults on reserve. DIAND reimburses the CSS as per a service conract for which a budget is negotiated on an annual basis.

In the early 80s, a number of bands requested to become more invovlved in the provision of social services on reserve. As a result, complementary bilateral agreements (Band/CSS - Band/DIAND) were signed providing for the delivery of "current social services" by the band, statutory protective services by CSS and funding to the band. Funds previously reimbursed by DIAND to CSS are transferred to the band. The first such agreement was signed in 1983 by the Kahnawake Band. Agreements are renewed annually.

Service Agreements

Six Tripartite Agreements

1. Canada - Odanak, Abenakis de Wolinak - CSS Richelieu
2. Canada - Desert River Band Council - CSS Outaouais
3. Canada - Barriere Lake Band Council - Outaouais
4. Canada - Abitiwini, Notre Dame du Nord, Kipewa, Lac Simon, Lac Victoria Winneway - CSS Laurentides-Lanaudiere
5. Canada - Restigouche, Maria - CSS Gaspesis - Iles de la Madeleine
6. Canada - Sept Iles/Maliotenam - CSS Côte Nord

These agreements covered 13 bands and will terminate on March 31, 1988.

Five Complementary Bilateral Agreements

1. Kahnawake - CSS Richelieu/Kahnawake - Canada
2. Village des Hurons - CSS Quebec/Village des Hurons - Canada
3. Pointe Bleue - CSS Saguenay Lac-St-Jean/Pointe Bleue -Canada
4. Comite Atikamek-Sipi - CSS Laurentides-Lanaudiere, CSS Centre Quebec/Comite Atikamek-Sipi - Canada

5. Comite Attikamek Montagnais - CSS Cote Nord/Comite Attikamek Montagnais - Canada

These agreements covered 14 bands and are renewed annually.

Legislation

The Youth Protection Act does not allow for the delegation of authority to a band for statutory protective services to children and adults. Under current legislation, only a CSS has the legal mandate to provide such services. Rather than amending its legislation, the province is proposing to enter into agreements with band(s) that would be sanctioned by Parliament. The province is currently negotiating such an agreement with the Comite Attikamek Montagnais.

Data Collected

Data gathered for the study and reported in Appendix 1 includes a regional overview summary of agreements with CSS and bands Kahnawake, Pointe Bleue, Village Huron, Comite Atikamek-Sipi et Les Escoumin and an outline of Community Services' expenditures.

Kahnawake's profile is reported in Appendix 2.

Data reported by Region was adjusted to only reflect services to children and families. It was estimated that 75% of services were provided to children and families and 25% to adults (adult care).

Data Analysis

Unit Cost

- Unit costs for services range from $10.98 to $43.45. Average unit cost for services is $25.76.
- Unit cost for administration ranges from $7.21 to $40.20. Average unit cost for administration is $25.33.
- Unit cost for care ranges from $10.31 to $32.29. Average unit cost for care is $18.66.

Per Capita Cost

- Average per capita cost for services is $265.87.
- Average per capita cost for administration is $108.88.
- Average per capita cost for care is $235.81.
- Total per capita cost ranges from $338.19 to $998.90. Average total per capita cost is $668.55.

ONTARIO REGION

Ontario has 126 bands, with a 0-18 population of 28,427 - 20,764 on reserve and 7,663 off reserve.

Child and family services have been made available historically by fifty-one Children's Aid Societies located in non-Indian communities. Indian Child and Family Service Authorities (ICFSAs) are currently being established, and the first two became full societies April 1, 1987. These Indian societies operate through bilateral agreements (PB type) with the provincial Ministry of Community and Social Services in the same manner as non-Indian societies. Canada reimburses the Indian services, administration and care costs of both CASs and ICFSAs in the same manner, under the terms of the long-standing bilateral federal-provincial Indian Welfare Agreement of 1965.

Total expenditures on child welfare services for which the Department is liable have risen at an average rate of 27.3% over the five-year period ending March 31, 1986. Beginning with an expenditure of $5,740.1 in 1981/82, departmental costs rose to $12,004.9 in 1985/86.

Historical Overview

General

In Ontario, social services delivery to status Indians is governed by the formal 1965 Canada/Ontario Welfare Agreement (FP type). This is a bilateral cost-sharing agreement whereby the province agreed, given its constitutional responsibility for social services, to progressively extend all of its services to Indian communities.

In return, Canada, represented by the Department and National Health and Welfare, agreed to reimburse the province for the cost of a specific range of services according to a precise cost-sharing formula in recognition of federal responsibility for status Indian and reserve communities. Typically, Canada has paid approximately 95% of the costs of general welfare assistance, in-home care, day care and child welfare on reserve, as well as the costs of such services provided to those status Indians who have resided off-reserve for less than twelve months.

It is essential to note that Canada does not reimburse the province for the Ministry's administrative and program support costs. Provincial staff provide some functional guidance to band social services staff, carry out claims examinations and audits, negotiate and process contribution arrangements, etc. at no cost to the Department.

Child Welfare Services and Funding

In the specific area of child and family services, service has, until recently, been provided to reserve communities exclusively by the fifty-one children's aid societies. In this case, the Department reimburses the province 95% of the full costs (including administration) incurred by the CASs in providing services to bands. However, Ministry administrative costs associated with supervision and support of the CASs are not reimbursed.

CAS costs attributable to Indian services are determined as follows. First the CAS determines total staff and support costs for each of a range of services in two basic categories - residential and non-residential service. Second, they determine total staff and support costs of administration and distribute this cost to each of the residential and non-residential service areas on a proportional basis. Third, they determine the proportion of total residential days care provided to status Indian children and apply this ratio to total residential costs to determine the Indian residential cost. They also determine the ratio of staff time spent with Indian cases to total staff time and apply this ratio to the total non-residential cost to determine the Indian non-residential cost component.

The total residential and non-residential Indian cost of CASs is reimbursed 100% by the province. In turn, approximately 95% of this cost is reimbursed by Canada according to the terms of the 1965 Agreement.

Between 1981/82 and 1985/86, total costs of CAS services to Indians (for which the Department is liable) rose from $5,549.5 to $7,348.4 for an average increase of 8.1% per year. During this period, the number of care days provided declined by 5% per year (from 216,810 to 173,184) but the overall cost of care rose by 5.6% per year (from $3,185.2 to $3,893.2). This increase in cost of care reflects a significant increase in unit care costs of 53% or 13% per year.

Over the same period, estimated administrative costs rose from $561.8 to $727.5 or 7.4% per year while service costs (staff time) rose from $1,802.5 to $2727.7 or 12.8% per year. Unit costs of service and administration rose 3.5% and 2.0% respectively per year. The number of service hours provided to Indians rose from 135,300 to 179,850 or 8% per year. As a proportion of total cost, service costs rose from 32% to 37%.

This data suggests that, first, the increase in cost of CAS service to Indians in Ontario has not been increasing, overall, at an alarming rate (8.1% per year). Making allowance for inflation, the increase reflects the gradual expansion and extension of service to Indian communities that is expected under the terms of the 1965 Agreement. Second, consistent with general shifts in service philosophy (see below), CAS costs reflect at least a small shift from care to service - a shift which is more readily apparent in other developments as described below.

Indian Child and Family Services

In 1978, the province and the children's aid societies began to respond to Indian criticism of the manner in which service was being provided. From the early 70s onwards, Indian communities criticized the CAS system for providing culturally inappropriate service and for utilizing, almost exclusively, a statutory, protection orientation whereby children were apprehended, placed off reserve and lost to their communities. A series of all-Chiefs resolutions have demanded Indian control of child and family services, preferably under federal mandate and direct federal funding.

1. Prevention Program

The initial response to these concerns took the form of an Indian child welfare prevention program. Under this scheme, bands could enter into agreements (PB type) with CASs for funds to employ and support prevention workers. These workers (some 90 in 85 communities to date) receive functional guidance and workshop training from the CASs and basically provide family support in an effort to avoid the development of situations in which children must be apprehended under statutory provisions of provincial legislation. The introduction and growth of this program, allied with changing CAS attitudes, has resulted in a steady decline in the number of children being taken into care and in care-days provided.

Approximately 85% of the costs of the prevention program are born by the Department (the administrative support component of the prevention contracts are not shareable under the 1965 Agreement). It should be noted that the costs of the prevention program are charged separately from the general CAS Indian costs.

Since 1981/82, shortly after the introduction of the program, the number of service hours available under prevention worker contracts has risen from 13,200 to 148,000. The total cost has risen from $190.6 to $2,836.3, reflecting the rapid implementation of the program. Unit cost has risen from $14.44 to $19.10 or 8% per year.

Above, it was noted that the service component of CAS operations had increased significantly while the care component had declined. Adding the CAS and prevention program together, the number of service hours available to Indian people has increased from 148,500 to 328,350 or 30% per year. The service component of combined costs has risen from 34.7% to 54.6% of the total despite an increase in unit cost of care. This increase in service available helps to explain the decline in care days over the same period.

2. **Indian Child and Family Service Agencies**
By 1982/83, the province had decided to go a step further and began to develop children's aid societies based in Indian communities. After three years of development, two of these Indian Child and Family Services Authorities (Tikinagan in the northwest of Treaty 9 and Paykutayno in the northeast) have been granted full "society" status. That is, like any CAS, they have been delegated the provincial minister's responsibility (PB type agreement) to provide child and family services and to protect children in need of protection. A third authority, Weechi-it-te-win Family Services in the Fort Frances area (see Appendix 2, Selected Profiles), is currently under review and is expected to receive society status by June, 1987. Four further authorities have been formed and are in the planning phase (Dilico covering Lakehead bands, North Shore Tribal covering the north shore of Georgian Bay, United Chiefs and Councils of Manitoulin covering Manitoulin bands, and Wabun, representing the remaining Treaty 9 bands). These authorities are expected to become operational in 1988/89.

The developmental costs of these societies were deemed cost shareable under the 1965 Agreement. The Department has therefore reimbursed the province for approximately 95% of such costs.

Once operational, the costing formulas applicable to all CASs are applicable to these Indian societies. That is, the Department will ultimately be responsible for the Indian days care residential cost plus the Indian non-residential service hour costs for those specific services shareable under the 1965 Agreement. (Although these Indian societies can deliver the full range of services covered by provincial legislation, the Department reimburses only the costs of specific child welfare services, excluding, for example, young offenders and mental health services). Also, although the services of these societies are provided over a specific geographic area which includes non-status communities and individuals (e.g., Moosonee), the Department will only reimburse status Indian costs on reserve (plus status Indian costs off-reserve within the twelve-month rule).

Another important point to be made is that the costs of Indian society services to status Indians will be offset, in part, by a decline in the Indian costs of other CASs. Services once provided by a non-Indian CAS to status Indians will now be provided by an Indian society. However, overall costs will increase to some extent because the emergence of Indian societies means an expansion in the range of services and volume of services to some communities that have been historically under-serviced. It is hoped that any such increase will be kept to a minimum by virtue of the prevention orientation to service being adopted by the Indian societies. Traditional CAS Indian costs have been largely rooted in a heavy emphasis on protection as opposed to prevention.

Developmental costs associated with those societies are of course totally new, but are short-term, upfront costs.

Between 1983/84, when ICFSA development began, and 1985/86, total developmental costs, covering 56 of 126 bands, grew from $203.0 to $1,819.0 and have since risen to approximately $2,000.0. This overall expenditure is unlikely to increase substantially and, in fact, will begin to decline. The initial organizations are now operational, freeing developmental funds for other groups. (See below for a more detailed discussion of ICFSA development in Ontario.

3. **Ojibway Tribal Family Services Inc.**
As noted above, the fourteen Kenora-Dryden area bands have formed a Child and Family Services Agency (1986) and are receiving direct federal funding (FB type agreement). This organization is therefore an exception to the general rule outlined above. They operate outside of the 1965 Agreement and without provincial delegation of authority.

However, this situation, while unique in Ontario, does not totally contradict the normal pattern. Specifically, the organization provides only non-statutory child and family services on the basis of voluntary consent from families. Statutory responsibility for the protection of children remains with the Kenora Children's Aid Society, with whom OTFS and the member bands must act in cooperation on specific cases.

Historically, OTFS emerged out of a unique set of circumstances. First, these fourteen bands account for over 25% of child welfare costs in Ontario, yet contain only 7% of the 0-18 population. Second, at the time the OTFS concept was first developed, provincial policy called for the development of only three Indian societies: Tikinagan, Payukotayno and Weech-it-te-win. The fourteen Kenora-Dryden Bands were to be serviced by a new "native division" of the Kenora CAS and initial band requests for the early development of an Indian society were rejected.

As a result, the bands formed OTFS, approached the federal Minister for support, and were successful in gaining support on an experimental basis, limited to the funding of non-statutory service. Although provincial officials are now prepared to consider an OTFS request for society status, OTFS prefers to operate for the time being on a non-statutory service basis, and the province does not feel that the current arrangement compromises their constitutional authority.

It is expected that OTFS prevention work will gradually reduce the need for CAS statutory intervention and thus reduce CAS chargeback to the Department.

4. **Ohsweken** (see Appendix 2 - Selected Profiles)
The Six Nations reserve at Brantford has a unique arrangement with the Brant County CAS. In this case, the Brant County CAS opened a branch office on reserve in 1977 at Ohsweken and decentralized service delivery, but not administrative functions, to the branch. Although this arrangement has provided considerable influence over services to the band, the band recently indicated interest in upgrading the branch to an Indian child and family service agency.

5. **COPH**
Under the General Welfare Act in Ontario, there are provisions permitting funding for "Children out of Parental Home" (COPH) or "Foster" care. These provisions make it possible for children of social assistance recipients to be supported in another home on an informal basis for short periods of time. In such cases, custody and guardianship responsibilities are not legally transferred from parent(s) to caregiver(s) and the care rates are much lower than formal foster care rates.

In Ontario, Indian bands have not utilized these provisions to the same extent as in other provinces. However, the use has been increasing as means of supporting "customary" care arrangements. Between 1981/82 and 1985/86, COPH expenditures rose from $176.7 to $454.3 (157% or 39.3% per year), and covered an increase of 30.6% in the number of children provided with substitute care.

The Ontario Child and Family Services Act (1984)

The new Act not only summarizes changes that were already taking place in practice (as well as integrating a number of previously separate Acts), it introduces a wide range of specific Indian provisions which strengthen the recognition of and response to Indian concerns, give support to

Indian-specific development, permit the creation of Indian agencies and societies and introduce the possibility of ministerial exemption of Indian authorities from particular parts of the Act.

1. Review of the Act and Indian Provisions

The Act begins with a clear statement of principles that are expected to guide service providers and the courts. These principles assert that all action must be taken in the best interests of the child, that whenever possible, service is to be provided on a voluntary basis, that the least intrusive/least restrictive methods of service provision are to be applied, that the child's unique physical/mental developmental stage, as well as the importance of continuity of care must be respected, and that cultural, religious and regional differences between children and their families must be taken into account.

Most important, the Act states as a basic principle that Indian people should be provided with services that respect their unique cultures and that, whenever possible, they should be entitled to provide their own services.

Thereafter, the Act consists of twelve parts, some of which contain specific Indian provisions which operationalize the principles stated above in respect to services to Indians.

Part I - Flexible Services

This part covers such matters as the duties of Ministry Directors and Program Supervisors, the process of obtaining approval as an agency or full society, revocation and take-over powers of the Minister and funding. It permits the Minister to encourage the development of specific services in relation to need, while at the same time, permitting him power to avoid duplication and remove services when not required.

Section 13(3) of this part provides for the inclusion of Indian representation on the board of an agency or society that provides services to Indian communities.

Part II - Voluntary Access

This part reflects the basic principle of providing service on a consensual, voluntary basis. It covers consent to services, temporary care agreements, special needs agreements and Residential Placement Advisory Committees (RPACs). RPACs are an advisory review mechanism which may be called into action by a child, parent or other party to help ensure services are being provided on a voluntary basis consistent with the original agreement and evolving needs.

Section 34(2)(d) provides for Indian participation on RPACs, Section 34(11)(f) requires RPACs to take Indian culture into account and Section 35(1)(e) requires that a "representative chosen by the child's band" be advised of the committee's recommendations on completion of a review of a child of that band. Should a child object to a committee's recommendation, that child may appeal to the Child Services Review Board. The "representative of that child's band" must be notified of any appeal and has a right to full party status at the hearing.

Part III - Child Protection

This part focuses on the more intrusive and special role reserved to children's aid societies in providing for children deemed in need of protection. It outlines the conditions under which a child may be considered in need of protection and provides a list of considerations to be taken into account by service providers and the court in determining that a child is indeed in need of protection. It also provides for legal representation of children, for specific parties to hearings, for court orders, for assessment, for right of access, for society and crown wardship, for status reviews and appeals, for use of homemakers, etc.

Section 43(2)(c) requires the court, prior to determining a need for protection, to establish whether or not a child is Indian, and if so, his or her band membership. Section 39(1)(4) requires that the child's band representative be notified of the hearing and provided with full party status, should the band choose to be involved.

As a full party, the band representative must receive all information including any assessment reports [S. 50(3)(f)], may appeal a decision of the Family to the District Court [S. 65(1)(e)], may apply for a status review [S. 60(4)(d)] and must receive notice of any other status review application [S. 60(6)(e)], may make application to vary, extend or terminate an access restraining order [S. 76 (4)(f)], and may make application regarding access [S. 54(2)(b] and [S.54(4)(d)].

In addition, Section 37(4) requires that any decision regarding an Indian child consider the importance of the child's culture and heritage. Section 53(5) requires that where a court decides an Indian child must be removed from his or her family, the child must be placed with a member of the extended family, a member of the band or with another Indian family (order of preference) unless there is substantial reason for placing the child elsewhere. Finally, Section 57(2)(d) requires a society to place a ward according to the same preference expressed above.

Part IV - Young Offenders

This part replaces the Young Offenders Implementation Act of 1984 and reflects provincial implementation of the federal Young Offenders Act for those aged twelve to sixteen. It covers custody programs, detention centres, probation services, transfers between facilities, etc.

There are no specific Indian provisions in this section.

Part V - Rights of Children

This part deals with rights of children in care receiving residential services. It covers personal liberties, plan of care, communication, provision of basic needs, the right to be heard, the right to be informed, etc.

There are no specific Indian provisions in this section except through reference to previous parts of the Act (e.g., RPACs, appeals, etc.)

Part VI - Extraordinary Measures

This part provides for procedures and criteria of application of the most restrictive and intrusive methods of care for children placed in secure treatment facilities - those facilities licensed to use mechanical means of controlling behaviour, aversive stimulation techniques, psychotropic drugs, etc.

Section 112(4)(f) requires that the band representative receive any court ordered assessment in relation to secure treatment for an Indian child.

Part VII - Adoption

This part covers considerations and procedures that are to prevail in placing a child for and finalizing adoption.

Section 130(3) requires that in reaching a decision regarding an Indian child, that child's cultural and heritage background must be considered.

Section 134(3) requires a CAS or adoption licensee to give an Indian child's band (or other representative) thirty days notice of its intention to place that child for adoption. As an interim measure, it has been decided that "identifying" information about such a child will not be provided to the band without parental consent. In addition, agencies have been asked to delay determining a placement until the band has replied to notice (up to thirty days). An additional thirty days has been granted to enable bands wishing to be involved to consult with the agency and to suggest a particular placement. An agency may reject a band proposal but the band then has the right to appeal rejection to the Ministry Director.

Parts VIII and IX.

These parts deal with confidentiality and records and with licensing respectively and contain no specific Indian provisions.

Part X

This part deals entirely with Indians (and designated Native communities).

Section 193 explicitly permits the minister to make agreements with bands, or with any other parties whom the bands choose to involve, for the provision of child and family services.

Section 194 permits a band or group of bands to designate a body as an Indian Child and Family Service Authority (ICFSA). It requires the Minister, at the band's request, to enter into negotiations for the provision of services by that Authority, permits the Minister to enter into agreements with the Authority to provide services if the band agrees, and it permits the Minister to designate the Authority as a "society."

Section 191 provides a rough definition and recognition of Indian customary care, and Section 195 permits a society to grant a subsidy to those caring for a child by custom. These sections, in conjunction with the Act's stress on a voluntary, consensual, non-intrusive prevention orientation provide bands and Indian societies with an increased ability to solve family/child problems informally and thus to decrease the historical reliance on a more intrusive, statutory, protection approach.

Finally, Section 196 requires all agencies providing services to bands to regularly consult regarding all areas of service provision.

Part XI - Regulations

This part refers to the Minister's authority to establish regulations regarding various sections of the Act.

Significantly, Section 206 permits the Lieutenant Governor in Council to exempt "...an ICFSA, a band...or specified persons or classes of persons including persons caring for children under customary care, from any provisions of the Act or regulations.

Part XII of the Act provides for the transition from previous Acts now covered by the CFSA and contains no specific Indian provisions.

2. Implications of the CFSA

Bands have responded quite favourably to the CFSA and, through the "representative chosen by a child's band," as well as through the development of ICFSAs, they are becoming much more involved in child and family service matters.

Although the provincial minister is encouraged by the Act to support the creation of ICFSAs and to delegate his authority to protect children to Indian agencies/societies, nonetheless, statutory child welfare remains his responsibility. Theoretically, the minister, using Section 206, could exempt a group of bands from the Act in its entirety and negotiate acceptance, in its stead, of a band-produced governing document and regulations. Nonetheless, even with this degree of delegation, the ultimate authority would remain with the province and the band document would have to be fully consistent with this responsibility as interpreted by provincial officials.

Bands are taking advantage of the increased opportunity for control reflected in the Act and of the opportunity for more flexible and even creative possibilities of service provision. However, they are clear in stating at the outset of any negotiations that their cooperation with the province in no way prejudices their long-range request for a federal, as opposed as provincial, mandate and for direct federal funding.

Current Degree of Transfer

As of April 1, 1987, two authorities, Tikinagan and Payukatayno have received society status. Tikinagan represents 26 Treaty 9 bands in the northwest, while Payukaytayno represents the six bands along the James Bay coast for a total of 32 bands.

Weechi-it-te-win is expected to receive society status by June, 1987 and includes the ten Ft. Frances (Treaty 3) bands bringing the total to 42 of the 126 bands in Ontario.

OTFS, as noted above, provides a full range of prevention services. If we add the 14 member bands (the remainder of Treaty 3), the total number of bands handling their own services rises to 56 or roughly 45% of all bands.

Four additional groups are now planning their service delivery systems. By the end of 1988 it is expected that these groups will be operational, bringing the total number of bands under ICFSAs by this time to 91 or 72%.

Impact of the Transfer from CAS to ICFSA

Under the CFSA, as under the previous Child Welfare Act, the Minister may provide a wide range of child and family services but must provide for the protection of children. Over the past ten years there has been a growing concern amongst social work professionals that there should be more emphasis placed on prevention activity with children and their families and even their communities in order to decrease the necessity for intrusive, statutory action. Although this shift in attitude is reflected in practice in Ontario to some extent (it is certainly captured conceptually in the new CFSA and is clearly reflected in historical Indian criticism of CAS service provided to reserves), it remains the case that the preponderance of service provided on reserves and the bulk of the cost remains protection oriented. It is estimated that 90% to 95% of the residential and non-residential service cost of CASs reimbursed by the Department covers investigation, apprehension, court proceedings and foster, group and institutional care.

The Indian prevention program was and is an important step beyond a basically protection approach (service that must be provided) towards the provision of a family support system (service that may be provided) which has helped to reduce the need for apprehensions and placement (20% between 1981/82 and 1985/86).

With the emergence of ICFSAs, the trend toward provision of preventative family support service is accelerating. The plans of these agencies include prevention/family support workers in each member community, the availability of homemaker services centred on child/family problems, direct family counseling and referral to professional services, support services for single parents, parenting classes, etc.

CAS service (largely protection) has been delivered to reserve by CAS employees located off-reserve. This has necessitated visits to reserve periodically to investigate reports of neglect or abuse, to apprehend and to supervise placements that have been made (increasingly) on reserve. Equally important, families voluntarily seeking service have often had to travel off reserve to the nearest CAS office.

ICFSA services are provided on reserve by band employees or by Indian agency employees located on each reserve. Service is therefore more readily available as well as more likely to be varied (and prevention oriented) and is typically provided by native rather than non-native professionals or paraprofessionals. The volume of service in some cases is increasing considerably as a result of increased range, availability, greater cultural appropriateness and provision of services by the "community's own."

It is too early to predict the overall consequences of the development of ICFSAs. However, it appears that the range, scope and volume of services available in Indian communities is increasing, that the trend away from protective care generally will be accelerated and that there will be increased satisfaction within Indian communities with child and family service provision.

Costs will increase, as indicated above, as a result of increased availability of service but the increase should be offset in part by the decline in CAS service provision to Indians, by the emphasis on prevention and a decline in care costs and, hopefully, by a decrease in the need for service as a result of the strengthening of families and communities which is a major goal of the ICFSAs.

ICFSA Development Strategies and Cost Analysis

A review of the course of development of Indian agencies in Ontario suggests that there is a continuum of strategies in use. The poles of this continuum are, on the one hand, a community-based process of service definition and organizational design, and on the other, a simple transfer to Indian administrative control of provincial services and organization as reflected in CAS operations. In terms of the various Ontario developments, OTFS and Weechi-it-te-win can be placed towards the community based pole of the continuum, while Tikinagan and Payukotayno would fall towards the transfer pole of the range of strategies. As shown below, the cost data available does not suggest any strategy preference on strictly financial grounds.

A second observation is that the development process appears to fall roughly into three phases, whether community based or transfer in character. In the first, relatively short and least expensive phase, a band or group of bands have prepared a planning proposal. The degree of formality and clarity of such plans has varied in the extreme.

The second or planning phase has also varied considerably in terms of length of time taken, cost, range of planning, sophistication of analysis and justification, budget precision, etc. The degree of community involvement and strategies used to achieve involvement has differed considerably with each agency during the planning phase.

The third or implementation phase involves hiring, training, establishment of officers, creation of linkages with other agencies, building an inventory of placement homes, etc. Typically, some degree of implementation of a range of services (e.g., takeover of prevention program) has occurred with incomplete planning for that range of service and without a clearly worked out plan for implementation of the full range of services.

A third observation, implied above, is that although a phased development process is emerging from practice to date, it is not clearly defined and appears to be inefficient at present.

A fourth observation is that ICFSA development (excluding OTFS) has included only provincial departmental involvement. In two respects, this was to be expected. First, the Department has had too few staff in the field to become effectively involved. Second, since child and family services are a provincial responsibility, provincial officials have not felt the need to ensure effective federal involvement. Essentially, Ontario is simply adding to the list of 51 CASs by establishing Indian agencies and granting them society status, acting on the assumption that they will be reimbursed by the Department as are CASs under the 1965 Agreement. In other words, the Ontario Indian agreements are double bilateral agreements in which the federal-provincial component has been in place for twenty years.

Over the past few years, Regional staff have become much more involved in the developmental process - certainly in the unique case of OTFS but, as well, in the development of the newer agencies (Dilico, North Shore, UCCM). As regional staff members' qualifications and experience have improved, development discussion has become tripartite in character. As well, greater definition of the process itself, of the content of the three basic phases, of the criteria to be applied and of the decision points within the process have been achieved. As a result, it is expected that the process will become more effective, of shorter duration and less costly.

The development of Tikinagan began with an expenditure of $108.0 in 1983/84 and a further $1,250.0 was provided for developmental work between April, 1984 and the receipt of "society" status on April 1, 1987. Although some additional developmental cost can be expected, the cost to date ($1,358.00) is $52.2 per band (26 bands) and $245.34 per capita (0 - 18 pop) over a period of four years.

Weechi-it-te-win also began development in 1983/84 with an expenditure of $35.0, an amount which has risen in total to $775.0 as of March 31, 1987. Community involvement in this process has been much more extensive than was the case for Tikinagan. In this case, over the four-year period costs are $97.2 per band (10 bands) and $750.85 per capita.

Payukatayno has received approximately $1,100.0 that can be identified as developmental as opposed to operational costs for which the Department is liable. Over the same four year period, this works out to $183.3 per band (6 bands) and $456.99 per capita.

Finally, OTFS has received a total of $1,400.0 in federal funding ((Department and CEIC) for a thoroughly community-based developmental process over a three-year period. This amounts to $100.0 per band (14 bands) and $560.0 per capita.

Clearly the developmental experience in Ontario has been uneven. Per band costs to date for the four agencies range from $52.2 to $183.3 (251%), while per capita costs range from $245.34 to $750.85 (206%).

Beyond Child Welfare

Implicit in the title "child and family services" (as opposed to child welfare) is the notion of a much broader range of support services than is covered in the CFSA. The ICFSAs have, in their planning, stressed the traditional idea of the total community as "family" to its children. They have also stressed the importance of economic development, housing, recreation, etc. as equal in importance with the typical child and family services in preventing and solving problems.

Already, these agencies have, to varying degrees, worked toward the development of an integration of services currently available under different federal and provincial acts and controlled and funded by various departments, ministries or agencies. For example, they see an obvious connection between child welfare and child (day) care; between family support, training and finding employment, between supporting a family with drug or alcohol problems and the NADAAP program, etc.

These agencies could in the future become the co-ordinating bodies on behalf of member bands through which various programs could be integrated. The consequences could be a more effective service and a more economical use of available funds.

Summary of Findings

1. 126 bands with 28,427 children on and off reserve.
2. 51 CASs responsible for protection as at March 31, 1986.
3. 1038 children in care 1985/86 - 3.7% of total population.
4. 6 agreements in 1985/6: FP '65 Agreement covering all services to all bands, PB agreements with 85 bands supporting 90 prevention workers, 3 PB developmental agreements covering 44 bands, 1 FB development agreement covering 14 bands.
5. New Ontario Child and Family Services Act (1984) recognizes Indian concerns, cultural needs of Indian children, band right to deliver own services whenever possible, band representation in protection proceedings.
6. 3 ICFS societies in place by June, 1987; 6 by 1988/89, coming to 72% of bands.
7. INAC contribution defined under the 1965 Agreement as approximately 95% of the Indian proportion of service and care costs (including administration) as defined under the old Child Welfare Act, 85% of prevention contracts and 95% of ICFSA development costs.
8. Unit cost of service to bands by CAS $15.17 per hour.
9. Unit cost of administration $18.37 per hour.
10. Unit cost of care $22.48 per day.
11. Per capita cost of service $95.95.
12. Per capita cost of administration $25.59.
13. Per capita cost of care $136.95.
14. INAC pays none of the Ministry's costs related to CAS of ICFSA activities.
15. Developmental costs in Ontario reached $1,819.0 in 1985/86. The rate of increase has declined as initial groups enter the operations phase.
16. Development of ICFSAs in Ontario can and has proceeded on the basis of bilateral Indian/Province initiative supported by 1965 Agreement.

Conclusion

1. Ontario bands have been and remain concerned about the provision of culturally adequate services to their members both on and off reserve.
2. The CFSA helps to ensure such services are provided through the range of Indian-specific provisions, through band representation and, in particular, through the ability to delegate provincial authority to band agencies (in addition to the prevention worker program).
3. Indian groups have generally taken a pragmatic approach to the Act and the establishment of agencies under provincial jurisdiction, but would prefer direct federal delegation and funding.

4. The introduction of community-based service involves a growth in service available, especially in areas formerly under serviced, an expansion in the range of services available, a trend toward increasing family support and decreasing care and an increase in accessibility and consequently service volume.

5. The Department has had, at least since 1965, the responsibility for paying 95% of the Indian proportion of child welfare costs on reserve up to the level of Executive Director, CASs. Unless and until there are amendments to the 1965 Agreement, this will not change. However, total costs will rise as a result of greater service availability although they will be offset to a considerable degree by a decline in CAS Indian charges.

6. Under the CFSA, ICFS "societies" will be able to deliver services not currently covered by the 1965 Agreement (e.g., YOA, Mental Health), but at no cost to the Department unless and until amendments are made to the current schedules of the Agreement.

7. Developmental costs for which the Department is liable under the 1965 Agreement had risen to almost $2,000.0 by 1986. However, there should be little further increase and eventually a decline as the initial agencies become operational and the development of subsequent agencies is handled more effectively based on accumulated experience.

MANITOBA REGION

Population

There are 60 bands in Manitoba with a total child population (0-18 years of age) on and off reserve of 25,156. Child population on reserve represents 73.5% of the total child population.

Service Arrangement

Prior to the establishment of Indian Child and Family Services agencies, 14 bands in central and eastern Manitoba were provided services by three Children's Aid Societies under a 1966 agreement between Canada and Manitoba. The other 46 bands were receiving limited statutory protection services in "life and death" situations by regional offices of the Department of Community Services and non-statutory child and family services by DIAND. A few bands such as Fort Alexander established their own child welfare programs and were reimbursed by DIAND. The Sagkeeng Child and Family Services, established in 1977 to serve members of the Fort Alexander band, continues to provide non-statutory services such as family support and community placements.

During the early 80s, five Indian Child and Family Services agencies were incorporated under subsection 6(14) of the Manitoba Child and Family Services Act and were provincially mandated to provide child and family services.

1. Dakota Ojibway Child and Family Services (DOCFS), covering 8 bands, first provincially mandated agency across Canada, established on July 1, 1981.
2. South East Child and Family Services, covering 8 bands, established on April 1, 1982.
3. West Region Child and Family Services, covering 9 bands, established on August 1, 1982.
4. Anishinaabe Child and Family Services, covering 9 bands, established August 1, 1982.
5. Awasis Child and Family Services, covering 25 bands, established on October 1, 1983.

With the exception of DOCFS, which received provincial mandate for statutory services excluding adoption when it began its operation, the other Indian agencies received provincial mandate following a program review by the province. Initially, a provincial supervisor was seconded to each agency to assist with its implementation and with the provision of statutory protective services.

Each agency is governed by a Board of Directors (consisting of the Chiefs of their respective bands) and managed on a day-to-day basis by an Executive Director or Co-ordinator. Services are delivered at the community level by child and family services workers and/or family support workers, with direct involvement of community/band members through Local Child Care Committees. Services provided include family support (homemakers, parent aides), community prevention (workshops, extended family networking, self-help groups), statutory protective services (investigation, placement, supervision of children in care), foster care and adoption, repatriation and outreach services (Winnipeg). All agencies believe services should be provided to all band members regardless of residency.

Service Agreements

Three Tripartite Agreements

1. Canada-Manitoba-Indian Child Welfare Agreement covering 17 bands.
   - Southeast Child and Family Services (8 bands)
   - West Region Child and Family Services (9 bands)

2. Canada-Manitoba-M.K.O. Child Welfare Agreement covering 25 bands
   - Awasis Child and Family Services

3. Canada-Manitoba-Brotherhood of Indian Nations Child Welfare Agreement covering 9 bands
   - Anishinaabe Child and Family Services
     (In 1986, Dakota Tipi opted in this agreement.)

Tripartite agreements approved by Cabinet and Treasury Board in 1982 for five years expired on March 31, 1986 and were extended to cover fiscal year 1986/87. Subsidiary agreements were "negotiated" annually and funds transferred to agencies through contribution agreements with agencies submitting expenditure plan and cash flow projection and subject to Annual Appropriations by Parliament.

One Complementary Bilateral Agreement
Canada-Manitoba-Dakota-Ojibway Tribal Council Child Welfare Agreement covering 8 bands. Services are provided through Dakota-Ojibway Child and Family Services, subject to the agency submitting expenditure plan and cash flow projection and subject to Annual Appropriations by Canada. Contribution agreement renewed annually. No termination date.

One Bilateral Agreement (federal-band)
Canada-Sagkeeng agreement, with services provided through Sagkeeng Child and Family Services, covering one band. A contribution agreement for non-statutory child and family services is renewed annually, subject to the agency submitting an expenditure plan and cash flow projection and subject to Annual Appropriations by Parliament. No termination date.

Legislation

The Child and Family Services Act of Manitoba (1985) begins with a Declaration of Principles that are expected to guide its implementation. The following principles recognize that:

- The family is the basic source of care, nurture and acculturation of children and parents have the primary responsibility to ensure the well-being of their children.

- Families and children have the right to the least interference with their affairs to the extent compatible with the best interests of children and the responsibilities of society.

- Families are entitled to receive preventive and supportive services directed to preserving the family unit.

- Families are entitled to services which reflect their cultural and linguistic heritage.

- Communities have a responsibility to promote the best interests of their children and families and have the right to participate in services to their families and children.

- Indian bands are entitled to the provision of child and family services in a manner which reflects their unique status as aboriginal peoples.

These principles support many Indian beliefs, values and traditions such as parental and communal responsibility for child rearing and community-based services delivered by bands and/or Indian organizations that are less intrusive and restrictive, more supportive and culturally appropriate.

The Act also contains Indian/band references pertaining to entering into an agreement, incorporation, governance, dissolution and obligations of an Indian agency, and Regulations prescribing placement procedures for the placement of Native children and adoption. The legislation does not allow an Indian agency to be dissolved, but allows for its mandate to be withdrawn.

A Native Child Placement Regulation has been drafted outlining the procedures to be followed by all agencies (Indian and non-Indian) during all phases reflected in the placement of native children. The Regulation sets up an order of priority for the placement of native children - placement with family or extended family regardless of residence, other native families within the child's community of origin, other native families of the same tribal council or region as the child, other native families of the same cultural and linguistic group as the child, other native families in Manitoba, and other families agreeable to Indian agencies or recommended by native organizations. Where disputes exist, appeal mechanisms are prescribed with time limits to report.

Data Collected

Data gathered for the study and reported in Appendix 1 include a regional overview, summary of agreements with Sagkeeng, DOCFS, Southeast, West Region, Anishinaabe and Awasis and Dakota Tipi, regional paylist and other costs, and COPH. COPH is based on one year. Region does not report COPH separately, and it is included in basic needs under Social Assistance. DOCFS and Anishinaabe's profiles are reported in Appendix 2.

For the purpose of this study, services to families and supervisory costs were excluded from maintenance costs, and volume for care (child care days) was adjusted based on a formula*, as days care provided by homemakers were not submitted separately by Region.

* Formula: Homemakers Cost Increment (1985/86-1984/85) + $5.55/hr. + 2 (2 hr. visit coded as 1 day of care) = No. of days care to be removed from 1985/86 care days recorded.

Manitoba Indian Child and Family Services and Costs for 1985/86.
(Services to families and supervision costs excluded,
volume child care days adjusted based on formula)

	VOLUME			COSTS ($000)			
	Services	**Admin**	**Care Days**	**Services**	**Admin**	**Care**	**Total**
Sagkeeng	6600	3300	14675	118.0	969.0	147.6	362.5
DOCFS	34650	6600	36206	843.9	252.5	701.0	1797.4
South East	28050	8250	9320	730.6	285.0	444.0	1459.6
West Region	24750	8250	38188	564.5	266.6	557.2	1388.3
Anishinaabe	23100	6600	24681	493.0	357.7	385.8	1236.5
Awasis	89100	19800	62088	1877.8	872.1	1657.6	4417.5

	UNIT COST $			PER CAPITA COSTS ($000)			
	Services	Admin	Care	Services	Admin	Care	Total
Sagkeeng	17.88	29.36	10.06	85.80	69.86	106.42	261.36
DOCFS	24.35	38.26	19.36	243.62	72.89	202.37	518.88
South East	26.05	34.55	47.64	301.03	117.43	182.94	601.40
West Region	22.81	32.32	14.59	243.74	115.11	240.59	599.44
Anishinaabe	21.34	54.20	15.63	145.38	105.49	113.77	364.64
Awasis	21.19	44.05	26.70	155.90	72.02	136.89	364.81

Unit Cost

- Unit cost for services ranges from $17.88 to $26.05. Average unit cost for services is $22.27.
- Unit cost for administration ranges from $29.36 to $54.20. Average unit cost for administration is $38.79.
- Unit cost for care ranges from $10.06 to $47.64. Average unit cost for care is $22.33.
- Unit cost by type of placement (foster home, group home and institution) not submitted.
- Unit cost for group home and institution are higher than unit cost for foster care. Based on June Data Base (1986) submitted by Region, average unit cost for foster care was $13.66. Average unit cost for group home was $67.23 and average unit cost for institution was $76.46.
- Southeast provided 2870 child care days as institutional care.
- Awasis provided 1618 child care days as institutional care and 6157 child care days in group home care.

Per Capita Cost

- Average per capita cost for services was $217.93.
- Per capita cost for administration excluding Sagkeeng ranges from $72.02 to $117.43. Average per capita cost was $96.59.
- Per capita cost for care excluding Sagkeeng ranges from $113.77 to $240.59. Average per capita cost was $175.31.
- Total per capita cost excluding Sagkeeng ranges from $364.64 to $601.40. Average total per capita cost was $489.83.

Summary of Findings

1. Manitoba's budget has increased by 152% in the last 5 years (81/82-$4.9 M - 85/86-$12.1M)
2. Sagkeeng Child and Family Services has the lowest unit and per capita costs; while other Indian agencies provide a comprehensive range of statutory and non-statutory child and family services, Sagkeeng only provides non-statutory services.

3. Unit and per capita costs vary from agency to agency and from year to year. No fixed pattern.
4. Agencies with the highest per capita cost are Southeast, West Region DOCFS.
5. Agencies with lowest per capita cost are Anishinaabe and Awasis.
6. Agencies with highest budget increases are West Region, Awasis and DOCFS.
7. Agencies with lowest budget increases are Southeast and Anishinaabe.
8. Homemaker services and provincial supervisory costs must be accounted for separately.

SASKATCHEWAN REGION

Population

Saskatchewan has sixty-eight bands with a total child population (0 - 18 years of age) on and off reserve of 17,540. Child population on reserve represents 73.4% of the total child population.

Service Arrangement

Limited services are provided by the province: apprehension and placement of children in "life and death" situations.

Supplemental services are provided by DIAND and/or bands: family support and placement of children with parental consent.

- very limited involvement of bands in delivery of services
- no comprehensive child and family services program provided at the community level
- emergence of band family support workers in late 70s
  The number of bands involved in the provision of family support services increased by 9% from 81 /82 to 85/86.
- an average of 400 children in C.O.P.H. (not reported consistently)
- Over 1000 children are in residential schools for "social reasons." 10% of these children could be in protective care (not statistically documented).

Summary of Agreements

1. Informal agreement between DIAND and province since 1983. DIAND reimburses province for maintenance of Indian children in care placed in foster homes, group homes and institutions and related services and administration costs. Since January 1, 1983, the province is charging a separate fee on a per diem basis for service and administration (salary, travel of direct service delivery staff and overhead costs of central office staff). In 85/86, the per diem fee was $12.12. (Prior to January 1, 1983, DIAND reimbursed the province a per diem of $5.50 for maintenance only.)

   The province has estimated the number of Indian children in care to be 48% of all children in care. DIAND reimburses approximately 20% of provincial billings. Province is claiming between $10 - $12 million in back billing since January, 1983.

2. Federal/Band Agreements
   15 contribution agreements signed in 85/86 for the provision of family support services at the community level and 4 contribution agreements for voluntary placement of children (with parental consent) by bands:

   - 1 foster foster care program operated by Cote Band
   - 2 group homes operated by Onion Lake Band
   - 1 emergency/receiving home operated by Joseph Bighead Band

Legislation

The Family Services Act does not contain any specific references to Indians or bands and does not allow for the delegation of authority to an organization.

The proposed Child and Family Services Act (yet to be introduced in Legislature) includes the following features which have major implications for Indian people:

- the proposed definition of "best interests of the child" and the principle emphasizing the recognition of cultural differences are seen as positively influencing services provided to Indian and Metis children.

- The proposed definitions of "child in need of protection" and "immediate jeopardy" are seen as less culturally biased and would ensure that decisions are objective and based on observable evidence. With respect to Treaty Indians, the proposed ligislation would require that the Chief of the Band to which a child belonged be given notice of a child protection hearing. This could provide a formal mechanism for the Band to present the Minister with alternatives to court proceedings. The concept of a person of sufficient interest, as proposed, would enable native persons to apply to the Court for party status and perhaps be entitled to custody of or access to the child, thus maintaining and encouraging contact with his cultural group.

  With respect to adoption, proposals for De Facto Adoption recognize existing practice and custom whereby children are placed with relatives or family friends, on the understanding that they be raised as children of those families.

  In terms of the future, the proposals allow for the delegation of Ministerial Authority to organizations or associations. Thus, the possibility could exist for the development of Indian Children's Aid Societies or Indian Family Services Bureaus.

Data Collected

Data gathered for the study and reported in Appendix 1 include a regional overview, summaries of DIAND/province agreement, DIAND/bands agreements (family support workers), DIAND/bands paylist (community placement of children with parental consent) and brief outlines of C.O.P.H. and residential school programs.

Operational costs (services/admin) for DIAND/bands paylist agreement are estimates based on the average price expended for departmental staff involved in the delivery of services. These costs are not included in program costs under Social Development.

Data reported for C.O.P.H. are estimates based on 4% of total Social Assistance beneficiaries as an average of C.O.P.H. units.

Data Analysis

- Regional expenditures increased by 33.2% from 81/82 to 85/86 due to major increase in provincial chargeback for services provided to Indian children. In January, 1983, the province began to charge DIAND a service/administration fee on a per diem basis and actual maintenance costs for children placed in foster homes, group homes and institutions.

- Per capita cost increased in 82/83 and 83/84 and has since been decreasing for both province and DIAND.

- From 81/82 to 85/86, days care provided by the province decreased by 42%, and days care provided by DIAND decreased by 39%.

- DIAND's volume (days care provided) is approximately three times the volume of the province.
- From 81/82 to 85/86, the number of children in C.O.P.H. increased by 32.6%

Transfer of Services

1. Meadow Lake District Chiefs (10 bands): complementary bilateral agreements drafted and currently being reviewed by respective lawyers. (Justice Canada, Saskatchewan Region, is reviewing federal/ Indian agreement).
2. Prince Albert District Chiefs (12 bands):
    a) agreement being drafted focusing on preventive services (definitely not interested in statutory services).

    b) Wahpeton Band: draft tripartite agreement.
3. Yorkton District Chiefs: Cote Band initiated a proposal for a group home to be located on a small reserve south of Yorkton. Needs assessment completed and proposal supported by District Chiefs.
4. Fort Qu'appelle District Chiefs: two bands interested in providing services and seeking support from District Chiefs.
    a) Standing Buffalo: support services
    b) Pasqua: group home and statutory services.
5. James Smith Band: new Chief and council recently elected, proposal at standstill.

ALBERTA REGION

Alberta has 43 bands with a population of 21,840 persons from 0 to 18 years of age. 26% of the child population lives off reserves; the remaining 16,122 children live on reserves. Child welfare services are available to the whole of this population through local offices of the Ministry of Social Services or through bands operating their own services.

Nine agreements between the department and one or more other parties define the contribution that the department makes to these services. One agreement is with the Ministry of Social Services; one is with the Ministry and the nine bands of Lesser Slave Lake; one is with the Ministry and the Blackfoot band; 5 are directly with other individual bands; and one "agreement", covering a small departmental expenditure of $26,000, is with one or more of six other bands (the expenditure could not be broken down, and a hypothetical agreement was listed in the research data to account for the expenditure by the department).

Total expenditures on child welfare services in Alberta by the department have risen at an average rate of 9.2% per year over the five year period ending March 31, 1986. Beginning with an expenditure of $6,334,300 in 1981/2, departmental costs have risen to $9,000,300 in 1985/6.

An amended agreement has been signed in 1987 with the Lesser Slave Lake bands (replacing the 1983/4 agreement) and a new agreement has been signed with the five bands of the Yellowhead Tribal Council west of Edmonton. These agreements are not included in the profile below or in the following analysis of services and costs. Complete data was required for the review and the data reported here covers the years 1981/2 to (and including) 1985/6.

Service and Cost Data

Service and cost data for the nine agreements mentioned above is presented in tabular form in Appendix 1. This data will be discussed further, below. In addition, in appendix 1 appears a table covering COPH costs borne by the department.

COPH

COPH (Child Out of Parental Home) is a social assistance program category. COPH costs in the same period have dropped steadily from a level of $928,900 in 1981/2 to $658,300 in 1985/6 (an average decrease of 7.3% per year over this period). The number of children in care under the social assistance program has dropped at a rate of 10.9% per year over this period. COPH is a welfare grant made to a relative or neighbour providing care to a child with the consent of the parent. The arrangement is made through the band welfare administrator who provides the COPH allowance under the social assistance program. The arrangement is less formal than child welfare arrangements for substitute care for children in the sense that custody and guardianship responsibilities are not legally transferred from the parent(s) to the care giver(s).

Summary of Agreements

1. Canada-Alberta

(FP Type)

This is an informal agreement created by an exchange of letters in the latter part of the 60s. Under this agreement, the province provides protection and adoption services to Indian children 0-18 years on and off reserves. The province delivers these services through 16

District Offices under 5 Regional Offices of the Ministry of Social Services. Service authority stems from the Alberta Child Welfare Act, 1984. The department reimburses the Ministry for costs incurred by the Ministry in the provision of care to status Indian children placed in foster homes, group homes and institutions. In 1985/6, 86% of status Indian children in care were placed in foster homes. The department pays the Ministry a fixed per diem allowance of $8.56 per day (in 1985/6) for foster care (changes each year) and actual "program" costs (of the Ministry) for group home and institutional care.

2. **Lesser Slave Indian Regional Council** (9 bands) - **Canada-Alberta**
   FPB (tripartite) type.
   This is a formal agreement signed in 1983 - a general agreement set for a fixed term and a subsidiary agreement which includes budget allocations that are revised annually. Under this agreement, bands provide prevention and voluntary care (custody agreements with parents) services to their members and the Ministry provides protective care and adoption services to the members of these bands. The bands also provide support services to the families of children placed into protective care through the Ministry. Band delivery is co-ordinated at the tribal level through a central office and delivered by staff of the individual bands. Service authority stems from both community sanction for (band services) and the Alberta Child Welfare Act.

   This agreement was amended earlier this year transferring responsibility for protection and adoption services from the Ministry to the nine bands. Under this agreement, the department pays for the service delivery and administrative costs of the bands, and actual care (maintenance) costs for children placed into care by the bands. In addition, the department pays for the operating costs of one group home on one of the Lesser Slave region reserves through this agreement. The children placed into this home are under provincial custody and supervision.

3. **Blackfoot-Canada-Alberta**
   FPB (tripartite) type
   A formal agreement signed in 1973 and 1975, and replaced by a new agreement in 1985. Under the current agreement, the Blackfoot Band provides prevention, voluntary care, protection and adoption services to members on and off the reserve. The Ministry continues to supervise the admission and placement of children into protective care and adoptions. Service authority stems from both community sanction and the Alberta Child Welfare Act. Under this agreement, the department pays for the service delivery and administrative costs of the band, and actual care (maintenance) costs for children placed into care by the band in conjunction with the Ministry in foster care on and off the reserve as well as group home and institutional care off the reserve.

4. **Saddle Lake-Canada**
   FB (bipartite) type
   A formal (contribution) agreement signed annually since 1984.
   Under this agreement, the band operates a group home, approved by the province, receiving children placed by provincial workers, and receives operating funds from DIAND.

5. **Blood-Canada**
   FB (bipartite) type
   A formal (contribution) agreement signed annually since 1981.
   Under this agreement, the band provides prevention and voluntary care services to members. Service authority stems from community sanction.
   The department pays for service delivery and administration costs of the band as well as actual care costs borne by the band for placements with families on the reserve.

6. **Pelgan-Canada**
   FB (bipartite) type
   A formal (contribution) agreement signed annually since 1981.
   Under this agreement, the band provides prevention and voluntary care services to members.
   Service authority stems from community sanction.
   The department pays for service delivery and administration costs of the band as well as actual care costs borne by the band for placements with families on the reserve.

7. **Samson-Canada**
   FB (bipartite) type
   A formal (contribution) agreement signed annually since 1981.
   Under this agreement, the band provides prevention and voluntary care services to members.
   Service authority stems from community sanction.
   The department pays for service delivery and administration costs of the band as well as actual care costs borne by the band for placements with families on the reserve.

8. **Bigstone-Canada**
   FB (bipartite) type
   A formal (contribution) agreement signed annually since 1981.
   Under this agreement, the band provides prevention and voluntary care services to members.
   Service authority stems from community sanction.
   The department pays for service delivery and administration costs of the band as well as actual care costs borne by the band for placements with families on the reserve.

Alberta Child Welfare Act, 1984

The Act underwent major revision in 1984 including consultation with Indian bands and associations and other native communities and organizations prior to it being passed by the legislature.

The Act is presented in eight parts, as follows:

Part 1	Preliminary Intervention
Part 2	Agreements - support, custody, permanent guardianship, and access and maintenance
Part 3	Court Orders
Part 4	Secure Treatment
Part 5	Private Guardianship
Part 6	Adoption
Part 7	General - includes special provision for Indian children
Part 8	Transitional and Consequential (providing for continuity of statutory powers)

Special provisions for Indian children within the Act include:

S73 (1)	definition of "band", etc;
S73 (2)	director (of child welfare) will consult with Chief and Council prior to permanent guardianship agreement, or supervision order, or temporary or permanent guardianship order;
S73 (3)	director consults guardian of an Indian child living off reserve for consent prior to consulting Chief and Council;

S73 (4)	director provides copy of supervision order or temporary or permanent guardianship order within 20 days to Chief and Council of child's band;
S73 (5)	adoptive parent exercises Indian child's rights and informs child of status;
S73 (6)	court informs adoptive parent of requirements of (5).

While not specific to Indians, other sections of the new act provide flexibility that permits accommodation of Indian needs and interests. Section 2(f) directs that a child's cultural heritage must be taken into account in decisions to remove the child from her/his family, and Section 2(l) directs any care-giver to make the child aware of her/his cultural heritage. Section 87(1) permits the Minister to delegate any of her/his powers except the power to delegate. Thus, the Minister could enter into an agreement with a band or group of bands delegating her/his powers to appoint a director of child welfare or a children's guardian, the two key posts empowered under the act through which the provincial ministry currently acquires the power to implement a child welfare program. Further, Section 88 permits the Minister to enter into agreements with "any person" for the provision of protective services under the act. Thus, the Minister could contract with a band or group of bands for the delivery of provincial protective services for children.

Under section 88, the Minister can *decentralize* delivery of child welfare services from the Ministry to Indian bands. Under S87, however, the Minister can *delegate* her/his powers to establish and administer a child welfare program to Indian bands. In theory, this section of the act appears to be able to accommodate Indian requirements for an Indian-specific and community-based program for Indian children that would operate under band control.

The act permits the Minister to institute regulations and policy that frame and direct child welfare services. In 1985, the Ministry established policy that directs the placement of Indian children according to the Ministry's understanding of Indian community customs and requirements. The placement policy sets up an order of priority for the placement of Indian children - with members of the child's extended family, with other families within the child's community, with native families in other communities, and finally with non-native families or care agencies. This placement priority policy is used by all ministry staff as well as bands or other organizations delivering child welfare services to Indian children in Alberta.

The Child Welfare Act, although having undergone substantial revision in 1984, remains, narrowly, a child protection act. It is focused exclusively on children in need of protection and on the range of protective and adoptive services that can be provided to them. Prevention services, addressed to children at risk but not presently in need of protective services, fall under a separate act in Alberta, the Family and Community Support Services Act. Most Indian bands in Alberta participate in this program and have their own FCSS workers. The department contributes financially to their operations in providing, as it does in social assistance, the "otherwise municipal share" (20% in this program) of the total cost of band services to the Ministry.

Ministry of Social Services

Child welfare services are provided to Indian bands in Alberta through the regional and district offices of the Ministry of Social Services. Changes in the Act have been the leading edge of major changes in approach to child protection for native children within the Ministry over the past two years. Policy has been instituted accommodating Indian interests in transferring services and resources to Indian communities. Policy has also been instituted accommodating the needs of Indian children in protective placements. Special training has been conducted with service delivery staff of the Ministry on native culture and particular approaches to native cases. And a new Native Policy Adviser co-ordinates Ministry dialogue with native communities across the province.

Not only has there been action to involve Indian bands in child welfare cases, as required under the new act, but also to engage Indian bands across the province to examine ways to assume responsibility and control of child welfare services delivered within their communities. The Ministry has taken the initiative on transfer of services as well as accommodating Indian requirements within its own services (e.g., the priority placement policy).

The Ministry is now stressing "less intrusive" modes of intervention in child welfare cases. The stress is being placed upon family support, for example placing a homemaker in a home rather than removing the children when they are at risk. However, this approach requires both knowledge of and rapport with the extended family structure as well as the community power structure within native communities to be effective. Specialized training on cross-cultural differences with non-native staff in general is far from establishing the new working relationship anticipated in this change in approach advocated officially by the Ministry. To reinforce its own service delivery to native communities, the ministry has undertaken to hire 60 - 150 native workers who would become caseworkers (not simply case aides) serving native communities. The transfer of services strategy pursued by the Ministry is also seen as instrumental in achieving less intrusive services for native children.

Ministry Costs

In the past two years, the Ministry of Social services has installed a comprehensive Child Welfare Information System (CWIS). The system tracks all services to all children in the child welfare caseload of the Ministry. In addition, it is capable of matching costs to cases. The first complete year of recording of cases, services and costs on this system is 1985/6 (same fiscal year as the federal fiscal year). During the course of this review, the Ministry offered to the Task Force a printout of all status Indian cases and costs in 1985/6 on a confidential basis. Following is a review of these cases and costs.

Source : Alberta Social Services, Child Welfare Information System (CWIS)

Number of Indian Children In Care and Cost of Care
By Type of Care and Location For 1985/6

	Type of Care and Location				
Number	Foster Homes Band List Alberta	Foster Homes General List Alberta	Foster Homes Band List Other Prov's	Group Homes & Institutions Alberta	Total
Children in Care	1355	111	177	155	1798
Cost in $000's	$4187.3	$382.5	$758.8	$3360.9	$8689.5

The table above shows the CWIS report for 1985/6.

The total number of Alberta Indian children receiving care during this fiscal year was 1798:

- 1355 from bands were in foster care in Alberta;
- 111 not identified on band lists were in foster care in Alberta;
- 177 from bands were in foster care in other provinces (principally Sask); and,
- 155 from bands were in group homes and institutions in Alberta.

The total cost of care for all Indian children in care in Alberta during this fiscal year was $8,689,500.

In the Alberta Social Services ministry, the costs shown in the table are called "program costs".

These include all payments made by the ministry for the maintenance of these children in care.

Program costs for foster care include payments to:

• foster parents	75%
• wards in independent living	2%
• legal, dental, medical, educational, day care, homemakers (in foster home), counseling, recreation services, and for clothing and transportation for children in care	18%
• other	5%

Program costs for group home and institutional care cover per diem fees charged by licensed homes and institutions.

In a separate accounting program, the Ministry records all of its " direct administrative" costs. Direct administrative costs include salaries and benefits, staff development and travel for all Ministry staff engaged in delivering or supervising the delivery of child welfare services, or administering the child welfare program (from caseworker to Minister).

In a cost-allocation study of "direct administrative" costs done for the task force, the Ministry was able to separate its service delivery cost from its administrative cost for child welfare in 1985/6. Service delivery amounted to $3,015,500 and covers casework and supervision. Administration, covering program administration in child welfare as well as a portion of corporate and financial administration costs, amounted to $1,466,400.

"Indirect administrative cost" is another cost category of the Ministry. This category includes buildings, equipment, communications, and the services of other government ministries to the Ministry. In a comprehensive cost-allocation study done by the Government of Alberta a few years ago, this indirect administrative cost was calculated to be 40% of (Ministry) program and administrative costs.

The table below shows each of the actual costs reported by the Ministry of Social Services for the fiscal year 1985/6 by category. The total cost of services to Indians in Alberta is reported to be $18,440,000.

Alberta Social Services Costs for Child Welfare Services for Indians

Category	Subcategory	Amount	Subtotal	Total
Program	FC in Alta	$4569.8		
	FC in other P's	$758.8		
	GH's & Instit's	$3360.9	$8689.5	
Administration	Service Deliv'y	$3015.5		
	Admin (direct)	$1466.4	$4481.9	
Indirect Admin	@ 40% (P+A)	$5268.6		$18440.0

The table below shows the present pattern of cost-sharing between the department and Alberta Social Services. The department presently contributes to the care or maintenance of Indian children in care of the ministry, paying $8.56 per day of foster care and the actual per diem cost (to the ministry) of group home and institutional care. The department contributes 79.4% of the ministry's "program" or care cost, or 37.4% of the ministry's total cost.

Indian Child Welfare Cost-Sharing in Alberta

Category	Subcategory	Alberta Cost	Subtotal	INAC Contribution	INAC Percent
Program	FC in Alta	$4569.8			
	FC in other P's	$758.8			
	GH's & Instit's	$3360.9	$8689.5	$6899.2	79.4%
Administration	Service Deliv'y	$3015.5			
	Admin (direct)	$1466.4	$4481.9	$0.0	0.0%
Indirect Admin	@ 40% (P+A)	$5268.6	$5268.6	$0.0	0.0%
Total			**$18440.0**	**$6899.2**	**37.4%**

Note: AMSS reported expenditure on GH & Instit care is $3,306.9, and INAC reported claim paid for GH & Instit care is $5,507.5.

This comparison is significant in forecasting future costs to the department of Indian child welfare services as service delivery and administrative responsibility is transferred to bands under bipartite or tripartite agreements where the department becomes, as it has in Manitoba for example, the principal funder of band services. Over a space of three or four years, the bands which take over services can be expected to repatriate all or most of their children in care - within the province or in other provinces. Until the bands are successful in reducing the number of children in care, which may take several years, the level of cost can be expected to rise to the level of provincial cost shown above. While the pattern of costs of a community-based program will differ with that of a provincial system, there appear to be as many factors pushing costs up as down; consequently the provincial level is a fair indicator of the future level of departmental costs.

Transfer of Services to Bands

At this time, there are 20 bands in the province operating their own child welfare services under agreements with the department, or the department and the ministry:

- Yellowhead Tribal Council - 5 bands
- Lesser Slave Regional Tribal Council - 9 bands
- Blackfoot band
- Blood band
- Peigan band
- Saddle Lake band
- Samson band
- Bigstone band

The Yellowhead Tribal Council (5 bands) which is not included in the review and for which there is no data in Appendix 1 and 3, has just concluded a tripartite agreement under which the YTC will assume responsibility for the delivery of protective and adoptive services under the Alberta Child Welfare Act. The YTC has been receiving funding in the past two years to plan its program and develop its organization for service delivery.

The other agreements were summarized earlier in this chapter. Under these agreements, the other 15 bands have assumed varying degrees of service responsibility as of 1985/6:

- Saddle Lake provides residential care through a group home on the reserve for children served by the ministry and placed into care in this home by ministry staff;
- Samson and Bigstone bands have their own staff providing prevention services to band members, including community and family support services; the ministry continues to provide care to children in need.
- Lesser Slave bands (9), and the Blood, Peigan and Blackfoot bands have their own staff providing prevention services and voluntary care (with parental consent) for children in need.

Full transfer of service responsibility under the Alberta act, as we saw earlier, is marked by the designation in an agreement by the Province of a "director" and "children's guardian" of the band or group of bands. This designation transfers the power to assume custody and guardianship rights and responsibilities of parents from the ministry to the band(s). In this way, the band(s) would assume the protection role presently extended to band members by the ministry. From the viewpoint of the ministry, this designation would decentralize service delivery for protection services from the ministry to band(s).

The Blackfoot agreement (1985), the Lesser Slave agreement (1987), and the Yellowhead Tribal Council agreement (1987), all tripartite agreements, make this designation. However, as the Blackfoot case study points out (ref: Appendix 2), the ministry remains involved in decisions on the admission and placement of children in need of protective care. While the agreement decentralizes protection powers under the act, the transfer is not yet operational at the band level.

Under this decentralization, the band(s) assume the protection powers of ministry staff and are expected to follow ministry standards and practices and to report on cases through the CWI System. While there is flexibility in the interpretation of ministry guidelines on standards and practices, the band(s) are not at liberty to institute their own program reflecting community values, standards and customs, should these vary significantly with those of the ministry. Theoretically, the act permits the Minister to delegate his powers to an Indian council (band or tribal) which then could make regulations for the operation of a community-based program of care and prevention, replacing the ministry's program, and appoint a "director" or "guardian" as needed. Delegation stands as an alternative to decentralization of the delivery of the provincial program of child welfare services in Alberta, however, it remains at this time a theoretical one.

The ministry has drafted policy on these alternatives and has consulted native communities across the province on them. The Indian Association of Alberta is currently conducting its own study on transferring services to bands, presumably to advocate a policy response to that posed by the ministry.

The ministry has also initiated discussions in the past year with most bands across the province and has, at last report , received positive indications from most bands on their disposition to negotiate transfer agreements with the ministry. If this report is accurate and if the IAA assumes a positive position on transfer through the Province, then the number of bands requesting departmental participation in funding service transfer could accelerate. If the department continues to respond to these requests as it has in the past then the pattern of transfer outlined above could quickly change within a year.

Unit Costs

In 1985/6, there were five agreements in Alberta involving child protection services. The unit cost of service, administration and child care under these agreements is shown in the table below.

Unit Cost In 1985/6 By Agreement

			Unit Cost	
Agmt	Ser Deliverer	Service	Admin	Care
AL1	Province			$27.70
AL2	Lesser Slave	$17.04	$53.31	$47.47
AL3	Blackfoot	$19.78	$14.36	$13.81
AL5	Blood	$15.70		$11.58
AL6	Peigan	$14.42		$13.44

Note: AL2 unit cost of care is higher because of the higher proportion (than the province in AL1) of group home care.

The ministry does not charge the department for service and administration costs under AL1; and there is no admin allocation for Blood and Peigan bands under AL5 & AL6.

The unit cost of service is a service *input* measure. Under none of these agreements are service deliverers required to report staff output - work activity and time. This input measure is calculated by multiplying the number of funded service staff positions for the year by a common factor of 1650 hours per year and dividing this result into the service cost for those staff. In different agreements, the service cost is made up of different factors, usually including salary, benefits, travel, and training, and sometimes including office operations and maintenance (particularly where there is no separate "admin" component). The predominant variable in this cost structure, however, is staff salaries, and variations in the unit cost of service, from year to year, or from agreement to agreement, are principally a reflection of variations in salaries. In the table above, the agreements supporting band delivery of services vary little in the unit cost of service. Blackfoot is the highest and in 1985/6 Blackfoot costs included supervision by a seconded provincial employee. In 1986/7, the unit cost of service for Blackfoot rose to $22.82/hour when this employee left and was replaced by a supervisor employed by the band and by a new administrative structure that included a new position of executive director.

The unit cost of administration is also an input measure calculated the same way as the unit cost of service with the same qualifications. The wide variation in unit cost between Lesser Slave and Blackfoot reflects differences in cost structure. The Lesser Slave bands in their second year of service delivery were planning and developing a tribal organization involving nine bands in the north of the province. In the same year, Blackfoot, one band in the south of the province, was in its 13th year of service delivery.

The unit cost of child care is the only service output measure available. It is based upon the number of child care days and the actual cost of care reported by each service deliverer under these agreements. Child care is provided in three types of placement - foster homes, group homes and institutions. The cost of a day of care in each type of placement varies widely. Group home care in Alberta costs about three times as much as foster care, and institutional care cost about five times as much as foster care. Because of the wide variation in these rates, the proportion of children in each of the three types of placement influences greatly the average unit cost of care under a particular agreement. Secondarily, the approved rate (price of care) for each type of placement under a particular agreement in any one year influences the average unit cost of care.

AL1, covering "program costs" of the ministry charged back to the department, includes all three types of placement. Using ministry data, it appears that the ministry cost of group home and institutional care (combined) is $98.98/day, all of which is recovered from the department under AL1. Department figures indicate the provincial claim ($5,057,500) at the rate of $162.20/day.

The unit cost of foster care to the ministry is $24.77/day.The ministry is recovering $8.56/day from the department under AL1. With foster care making up 86% of all care days, the average unit cost (based upon the department's contribution to the ministry) is $27.70/day.

In the agreements covering band delivery of child care, Al 2 through 6, the average unit cost of care varies widely. In 1985/6, the care paid for by the Blackfoot, Blood and Peigan bands covered only care provided to children of the band within the community. These were arrangements made with the parents' consent with care provided, for the most part, by neighbours and family. Al2 (Lesser Slave bands), on the other hand, covers this type of care and group home care provided on reserve where the ministry makes and supervises the placements. The foster home care for Lesser Slave averaged $11.56/day in 1985/6, very much like the other bands. Group home care averaged $113/day, precisely the unit cost of group home care at Saddle Lake in the same year. Because the Lesser Slave bands were just beginning service delivery within their communities, foster care provided by the bands amounted to only 64% of all care days (contrast 86% for the ministry covering the whole of the province) and the higher proportion of group home care "pushed" the average unit cost of care for these bands up to $47.47/day.

The case study on Blackfoot adds further to this observation on the pattern of care by type of placement and the average unit cost of care. In 1985/6, the Blackfoot band entered into a new tripartite agreement and assumed responsibility for the protection of children and the provision of the full range of care in the three types of placement. In 1986/7, the band began transferring cases of children in care from the ministry to its own administration. Rather than making simply payments for care to foster parents within the community as it had in 1985/6 and years earlier, the band began making payments for all other "program costs" (formerly paid by the ministry) for children in foster care (medical, dental, education, transportation, assessment, clothing, etc) and for institutional care for some of the cases transferred from the ministry. The effect of this increased responsibility of the band pushed the unit cost of foster care up to $24.77/day (precisely the ministry's unit cost in 1985/6), and added the new element of institutional care at a unit cost of $225/day. Thus, the average unit cost of care for the Blackfoot band rose from a level of $13.81 in 1985/6 to a level of $39.13/day in 1986/7.

This change in the average level of unit cost of care illustrates how sensitive it is to the pattern of care by type of placement. In 1986/7, the Blackfoot band assumed responsibility for the care of 7 of its children placed into institutions by the ministry with the above-noted effect. The ministry and the band are continuing to plan the transfer of remaining cases of Blackfoot children in care under supervision of the ministry - 116 children in foster care in Alberta, 21 in foster care in other provinces, and 14 in group home and institutional care.

Per Capita Costs

Per capita costs take account of the target population served. Costs of different service deliverers can be compared on the cost per status Indian child within their respective service area. The table, below, shows the per capita cost in 1985/6 of service, admin (where such a cost component exists in an agreement), and care for each of the five Alberta agreements reviewed in the preceding section. Since the ministry, under AL1, does not charge back to the department for its service and admin costs and charges back only part of its care costs under this agreement, the first line of data in the table reports the per capita costs of the ministry using data it submitted to the task force reviewed above in section 5.

Per Capita Cost In 1985/6 By Agreement

	Per Capita Cost			
Agmt	Service	Admin	Care	Total
AMSS	$138.07	$308.38	$397.87	$844.32
AL1			$315.90	
AL2	$199.45	$287.94	$108.51	$595.91
AL3	$145.67	$32.55	$146.15	$324.38
AL5	$11.39		$50.81	$62.21
AL6	$38.02		$121.73	$159.74

Per capita costs of service vary widely. The Blood and Peigan agreements, AL5 and AL6 respectively, provide funding for one worker in bands with, respectively, 2273 and 626 children living in the community. Obviously, the level of staffing bears no relationship to the potential workload in these communities. Both agreements represent only an "entry level" of resources for bands beginning to serve their own members. The Blackfoot and Lesser Slave agreements, AL3 and AL2 respectively, provide resources in relation to potential workload. If the ministry is used as a standard for resourcing service delivery, Blackfoot band in 1985/6 exceeded the provincial standard by 5.5% and Lesser Slave bands by 44.5%. In 1986/7, Blackfoot received additional staffing for its services under a new tripartite agreement raising its per capita service cost to $168.08, 21.7% above the 1985/6 provincial standard.

The higher level of band per capita service cost (than provincial) represents an increase in the level of resources permitting an increase in the volume of services to band members. (Resources are inputs which may or may not be converted to service outputs, at more, or less, efficient ratios.) Provincial extension of services from offices outside the community reduces the accessibility of service (and likely the effectiveness) to band members in two ways. First, there is the physical distance for worker or client to address; secondly, there is the cultural or social distance for both to overcome since they are not residents of the same community and come from different cultures. With these obstacles to accessibility, work with families is less frequent and less consistent than family needs would dictate. The predominant consequence is the removal of more children from their families and their communities than would otherwise be necessary. In the absence of opportunities to support the family, the need to protect the child by removal increases.

With the introduction of community-based services provided by the band to its members, accessibility of service increases significantly. The opportunity to pursue less intrusive approaches similarly increases. Furthermore, it is consistent with the philosophy of most, if not all bands, not "to interfere" but to "support" in their approach to service. From this perspective, it seems highly questionable to employ the provincial level of service as a standard in addressing Indian communities. It seems likely the service hours provided by provincial agencies to Indian clients will be associated predominantly with the administration of protection - apprehension, placement, court appearance, placement supervision, etc. Consequently, it seems likely that a latent demand for family support services will exist in Indian communities which will become manifest once child welfare services become community-based. From this perspective and at first examination, the higher level of per capita service cost of Blackfoot and the Lesser Slave bands is not surprising. At issue, however, is the relationship between resources provided (input) and services rendered to band members (outputs). There is, at present, no data with which to measure family support services by these bands (outputs), nor their effect on these families and the consequent need for the band to intervene and protect their children (outcome).

With respect to per capita administrative costs, the table above shows wide variation between Blackfoot and Lesser Slave bands. In part, this is reflected in their different management structures. Lesser Slave has both tribal level and band level management structures to co-ordinate, whereas Blackfoot is only one band. In 1986/7, the Blackfoot Council established the Blackfoot Social Services Society adding a new management structure to its services. Additional resources were provided under the tripartite agreement in this year and per capita administration costs rose to $68.65/child. Another difference is the length of operation and consequently the stage of development of their respective organizations. Blackfoot operations had been in place for 13 years; Lesser Slave was in its third year of operation. Compared to the ministry, with administration costs reported to be 57% of program and service delivery costs, even the Lesser Slave per capita cost is 6.6% lower.

With respect to per capita care costs, provincial care is substantially higher than all band care under Alberta agreements in 1985/6. The ministry still carries the largest portion of the total caseload and care costs of children in care for these bands that are delivering services within their own communities. There were 205 Blackfoot children in care in 1985/6. The ministry provided care for 158 of them, and the band 47 (23%). There were 160 children from Lesser Slave bands in care in 1985/6 - 136 under ministry care and 24 under band care (15%). As bands assume full responsibility for the protection of children in need and repatriate children in care to community care, these per capita care costs will rise toward the provincial level.

Total per capita costs reflect the variations in component per capita costs discussed earlier. Lesser Slave bands' level of per capita costs most closely resembles the overall level of provincial per capita cost. As the Lesser Slave bands transfer more of their children-in-care into care in their own communities, their per capita care costs can be expected to rise to the provincial level. This will cause their total per capita cost to rise and possibly exceed the provincial level. Initially, it is conceivable that the increased volume of support (prevention) services and the full transfer of all children in care to band administration will result in higher total per capita costs. However, the strategy of increasing family support should reduce the number of children taken into band care which will, over time, reduce child care costs and the total per capita cost of the band(s).

Most bands in Alberta participate in the provincial Family and Community Support Services Program, as was mentioned at the beginning of this review. Through this program, bands employ staff to provide case-specific, family support services and other community prevention services. These services in definition overlap with prevention services funded under child welfare agreements with bands. Whether in operation they duplicate services and costs under these agreements is not known. It is possible that the per capita service costs of bands now covered by child welfare service agreements are indirectly reduced by band participation in this other program.

Summary of Findings

1. 43 bands with 21,840 children on and off reserve;
2. Province had 1798 children in care in 1985/6 (8.2% of population);
3. 9 agreements in 1985/6 covering services of 15 bands and provincial services to all Indians on and off reserve;
4. 1 FP type, 2 FPB type, and 6 FB type;
5. New Alberta Child Welfare Act (1984) recognizes Indians, cultural needs of children in care, Indian bands in relation to protection services in limited ways;

6. Act permits decentralization of the delivery of the provincial child welfare program from the ministry to bands;

7. Act also permits delegation of ministerial powers to bands (not employed as yet);

8. Alberta Ministry of Social Services is actively employing native caseworkers, providing cross-cultural training to service delivery staff, advocating less intrusive approaches to protection of children, and discussing transfer agreements with bands across the province;

9. INAC contribution to AMSS costs is based on fixed sum for foster care ($8.56/day) and other actual maintenance costs with no contribution to service delivery and administration costs;

10. INAC contribution in 1985/6 amounts to 79.4% of AMSS care cost or 37.4% of all AMSS costs for child welfare services to status Indians;

11. 12 bands in 1985/6 had assumed partial responsibility for protection services for children; two others had prevention services; one had a group home providing care to children placed by the ministry;

12. Unit costs of service for bands vary from $14.42 to $19.78/hr;

13. Unit costs of administration vary from $14.36 to $53.31/hr;

14. Unit costs of child care vary from $11.58 to $47.47/day with INAC contribution to AMSS @ $27.70;

15. Unit cost of child care is principally affected by the proportion of care by three types of placement;

16. Per capita costs show wider variation;

17. Band per capita costs of service exceed the province's probably reflecting higher frequency of family support services;

18. Band per capita costs of care are well below province's but reflect transfer of less than 25% of band's children in care to band administration;

19. Total per capita cost of band child welfare services is below provincial level but can be expected to rise to that level or above it, at least initially, after full transfer of all children in care.

20. Most bands in Alberta have prevention services under a separate provincial program (Family and Community Support Services) which are not included in this analysis of services and costs.

Conclusion

1. Alberta bands are concerned about provision of services to all band members on and off reserve.

2. Community-based service involves increasing family support, expanding the *range* of service extended by the province to bands under child welfare.

3. Community-based services increase accessibility and consequently service *volume* to band members.

4. Increasing family support can reduce (over time) the removal of children from their home and placement into substitute care.

5. When the department assumes funding responsibility for child welfare services, as it does under the services agreements in effect in Alberta, departmental costs can be expected to rise. Under present arrangements, transfer of services to bands means, coincidentally, transfer of costs to the department. If bands assume responsibility for prevention, protection and adoption services for their members, replacing provincial extension of these services, departmental costs can be expected to rise to the provincial level and perhaps beyond.

6. Since the department in Alberta is contributing only an estimated 37% of provincial costs for provincial extension of child welfare services to Indians, the principal offset of transfer will be seen in the reduction of provincial costs.

7. Over time, if all bands in Alberta assume responsibility for child welfare under tripartite agreements like those in effect now and if they transfer responsibility for all cases now in care of the province, this offset could become $11.5 million (in 1985/6 dollars).

BRITISH COLUMBIA REGION

Population

British Columbia has 196 bands with a total child population (0 - 18 years of age) on and off reserve of 25,102. Child population on reserve represents 62.9% of the total child population.

Service Arrangement

With two exceptions, the Spallumcheen Band and the thirteen member bands of the Nuu-Chah-Nulth Tribal Council, the Ministry of Social Services and Housing (MMSSH) has responsibility for the delivery of all statutory child welfare services to on and off-reserve Indians in B. C. MSSH staff provide the traditional statutory investigation, apprehension, child-in-care and adoption services to on-reserve Indians in accordance with provincial standards. By policy, no preventive, non-statutory services are provided to on-reserve residents by MSSH. In some situations, through the use of Community Social Services funding or other private financial resources, bands have been able to provide prevention-oriented services on an ad hoc, short-term basis. However, these are very limited with rather inadequate funding levels and cannot be expected to effectively meet the many and varied needs.

With the first exception, in October, 1980, the Honourable Grace McCarthy, then Minister of Human Resources, recognized informally the Spallumcheen Band Child Welfare By-law and committed the province to working with the band in returning its children. The then Minister of Indian Affairs and Northern Development did not disallow the band by-law and agreed to fund voluntary child and family services. In this one-of-a-kind arrangement in Canada, neither the legal status of the band by -law nor the liability of the province have been formally recognized or clearly defined. Over the years, Spallumcheen has demonstrated a capacity to provide a preventive, community-based service which has continued to respond to the ever-changing needs of its members. A profile of this service is to be found in Appendix 2.

The second exception refers to the Nuu-Chah-Nulth Tribal Council (NTC)which took over the responsibility for the delivery of a comprehensive range of child and family services on February 27, 1987. Services to be provided include family support and community prevention, child care and child protection with the development of placement resources within NTC communities, adoption and repatriation. A provincial supervisor was seconded to NTC to assist with the implementation of its program.

Service Agreements

1. **DIAND/British Columbia Informal Agreement**

   The existing DIAND-provincial informal arrangement which commenced in 1962 with the first exchange of letters currently applies to 182 of the 196 bands.

   Based on a formula developed from cost breakdown identified by the province, DIAND reimburses the province on a per diem basis 100% of the actual cost of providing services to on-reserve resident children who are in provincial care for protective or statutory purposes. The administration/supervision component (including the costs of the Minister's office, executive support services, field staff, legal/court and uninsured health services) accounts for 28% and the care component (foster, group and institutional care) accounts for 72%.

   Care costs are broken down by types of placement as identified by the province based on three years records: foster care approximately 85%, group care 13% and institutional care 2%.

In recent months, steps have been taken to formalize a Memorandum of Understanding between the two parties.

2. Nuu-Chah-Nulth Child Welfare Agreement

Following six years of planning and a very extensive community development consultation process, the Nuu-Chah-Nulth Tribal Council (NTC) became the first Indian group to formally negotiate a comprehensive child welfare agreement in British Columbia. As a result, in November, 1985, the province agreed to delegate its legislative child welfare authorities to NTC program staff subject to an agreement between Canada and NTC for funding. The bilateral federal Indian agreement was signed on February 27, 1987 based on Cabinet and Treasury Board approval for program and funding to March 31, 1991.

The program, which is being fully implemented in fiscal year 1987/88, has the following special features:

1) The province will delegate authorities to Program staff upon assurance that staff meet qualifications and the Program has standards in place.

2) The type of authorities delegated to staff will be dependent upon their specific responsibilities.

3) The aim of NTC is to staff the Program with its own members. Educational costs for trainees are to be shared by the Program, Education and CEIC.

4) The staff providing protective services will be centralized, whereas those delivering the preventative components of the Program will be deployed at the band level.

5) The overall Program will be directed by a Committee composed of Tribal Council and Band representatives and senior Program staff. Band Family and Child Services Committees will provide direction to staff delivering preventative services.

6) A fixed operational budget has been established for five years, whereby NTC will be provided funding to deploy staff to deliver a broad range of community-based, culturally appropriate, protective and preventative family and children's services. Because of the Program's thrust to work with children in their own homes, miscellaneous funds have been approved whereby the Program may purchase, as required, specialized preventative, supportive and/or diagnostic services to respond to unique client needs during the Program's developmental phase.

7) The maintenance portion of the Program budget will be negotiated annually based on the numbers of children in care of the Program.

8) Funding has been identified in the budget for ongoing evaluation of the Program.

9) The agreement will be subject to annual amendments for purposes of identifying the annual financial contribution.

10) The eventual plan for the Council is to create its own tribal court for the processing of family and child welfare matters.

3. DIAND-Spallumcheen Agreement

On April 1, 1981, Spallumcheen and DIAND concluded an agreement for a five-year period providing resources to the band to implement an effective program on a pilot basis for the care of its children and families. The agreement expired on March 31, 1986 and has yet to be renegotiated.

Funds are allocated through an annual contribution agreement subject to the band submitting an expenditure plan and cash flow projection and subject to Annual Appropriations of Parliament.

4. **DIAND/Bands Agreements**
In 1985/86, approximately 60 projects related to prevention services were funded through Community Social Services for a total of $592,100. Funds are allocated to bands through annual contribution agreements.

Legislation

The Family and Child Services Act (1980) contains one clause which is Indian specific. Clause 12 (2) (c) which requires (if the Superintendent believes the child is registered or entitled to be registered as an Indian under the Indian Act (Canada) a notice to be served in writing on the band manager or band social development officer of the Indian band to which the child belongs.

While the Act makes no other comment regarding Indian children, the Family and Child Service Manual (Volume II) is continually being revised to address specific Indian needs. For example, when Indian children are apprehended, efforts will be made to involve the band in the planning for the child. When considering the placement of Indian children, MSSH workers are required to follow certain prescribed guidelines. Likewise, if an adoption placement of an Indian child breaks down, the child's band of origin is notified in an attempt to involve it in the next stages of planning. Increasingly, band child welfare committees are playing a more active role in the planning for high risk children, and MSSH are generally supportive of this approach.

Notwithstanding these changes, Indian people continue to object to MSSH intervention within their lives and the cultural inappropriateness of its services, and remain committed to the takeover and delivery of services to their own people. Although the legislation permits the superintendent to delegate any of his powers, duties, functions to any person or group of persons [clause 3 (4)], Indian people's preferred approach would be the enactment of federal legislation or a band by-law approach as opposed to having to seek provincial delegation with adherence to provincial standards. Another current source of contention is the lack of funds available to assist them in the process of designing, developing and preparing for the delivery and management of their own programs.

Data Collected

Data gathered for the study and reported in Appendix 1 include a regional overview, summaries of DIAND/province agreement and DIAND/Spallumcheen agreement and brief outlines of COPH and Community Social Services programs.

A Summary of Nuu-Chah-Nulth Child Welfare Agreement was not included as it was signed on February 27, 1987.

Data Analysis

- From 81/82 to 84/85, DIAND's reimbursement to the province for statutory services provided to Indian children resident on reserve have increased by 62.7%.
- While volume (days care provided) has decreased by 12.9% from 81/82 to 85/86, unit cost for care has increased by 90.7%. Per capita cost for care has increased by 66.1%.
- DIAND's financial contributions to Spallumcheen have increased by 85.8% over the last five years.

- The number of children in COPH has decreased by 19%. An average of 1,117 children were in COPH per year for an average yearly cost of $2,573,900.

Transfer of Services

The following bands and Tribal/or District Councils have expressed interest in taking over the responsibility of delivering child and family services on reserve:

1987-88	No. of Bands
1. Squamish Band	1
2. Nimpkish Band	1
3. Githsen Wet-Sweten	7
4. Bella Coola (Nuxallk Natum)	1
Total	10

1988/89	No. of Bands
1. Carrier Sekani	13
2. McLeod Lake	1
3. Fort Ware	1
4. Kwakuitl District Council including Kencoleth	11
5. Nisgha Tribal Council	4
6. North Coast Tribal Council	7
Total	37

1989/90	No. Of Bands
1. Fort St. John	7
2. Musgamagw Tribal Council	3
3. Kitamaat	1
4. Kitselas	1
5. Tahltan	1
6. Iskut	1
7. Kitsumkalum	1
Total	15

YUKON REGION

Population

Yukon has fourteen bands with a child population (0 - 18 years of age) of 1379. 1000 (72.5%) of these children live on reserve and the remaining 379 live off reserve.

Service Arrangement

Pursuant to the Children's Act (1984), the Minister of Health and Human Resources is responsible to provide child and family services to all Yukon residents, including Indian families and children of the fourteen bands.

Service Agreements

1. **Canada-Yukon Agreement**
   Under an agreement signed in 1960, Yukon Territorial Government (YTG) provides child and family services to the fourteen bands and DIAND reimburses YTG $10,000 for administrative and actual expenditures for the maintenance and supervision of Indian children placed in foster homes, group homes and institutions.

2. **Champagne/Aishihik-Yukon Agreement**
   On July 20, 1985, the Champagne/Aishihik band passed a resolution for the negotiation of a child welfare agreement with YTG. On May 2, 1986, a Child Welfare Pilot Project was signed between the Champagne/Aishihik Social Services Society and YTG for the provision of child and family services to members of the Champagne/Aishihik band.

   The agreement, effective May 2, 1986, is for a period of three years. It provides definitions, statement of principles, general objectives, term of the agreement, roles and responsibilities of the parties including the establishment of a Joint Committee to oversee the implementation, financial, reporting and training requirements, limitation, amendment procedures and four schedules (Band Council Resolution, Constitution and By-laws, Program and Budget).

   This agreement bears no additional cost to DIAND except those costs related to children in care already reimbursed by DIAND to YTG.

   YTG has clearly stated that this agreement is not to be construed as a precedent or in any way binding on other Yukon bands.

Legislation

The Children's Act (1984) does not contain any specific references to Indians or bands. However, the following sections may be of interest to bands, as they refer to policy and delegation of authority to community groups or persons.

Section 107(1)
It is the policy of the Executive Council member and the Director to supply services as far as is reasonably practicable to promote family units and to diminish the need to take children into care or to keep them in care.

Section 108 (1)
For the implementation of the policy described in section 107, the Director shall take reasonable steps to ensure the safeguarding of children to promote family conditions that lead to good parenting and to provide care and custody or supervision for children in need of protection.

Section 109(1)
Where practicable, a child shall be placed with a family of his own cultural background and lifestyle, preferably in her home community, but if such placement is not possible at the relevant time, the child may be placed in the most suitable home available.

Section 111(1)
Subject to subsection (2), the Commissioner in Executive Council may delegate any power of the Director under this Part to any community group or persons.

Section 111(2)
The right of the Director to custody of and guardianship for children in his temporary or permanent care and custody shall not be delegated or assigned and shall remain with the Director notwithstanding any delegation that may be made under subsection (1).

Section 111(3)
A delegation of the powers of the Director under subsection (1) may be revoked by the Commissioner in Executive Council at any time.

Section 111(4)
A delegation of the powers of the Director under subsection (1) shall be subject to regulations made by the Commissioner in Executive Council specifying:

(a) the periods of time during which the delegation is to have effect,

(b) the area of Yukon within which the community group or person may act, and,

(c) the children over whom the community group or person may exercise the delegated powers.

Section 111(5)
The Director shall have a power of supervision, inspection and evaluation of such approved community groups and persons and the programs for which they are responsible, which shall include all those powers in sections 148 to 153 inclusive in relation to child caring facilities.

Section 111(6)
The powers and responsibilities that may be delegated to a community group or person may include some or all of the following:

(a) providing services to families with children;

(b) finding foster homes and placement in such homes of children in need of protection;

(c) care and supervision of children in the temporary or permanent care and custody of the director;

(d) supervision of children in need of protection;

(e) investigation of cases where children are alleged to be in need of protection;

(f) taking into care or to a place of safety children alleged to be in need of protection;

(g) operation of child caring facilities;

(h) recruitment and approval of adoptive homes and the provision of adoption placement services.

Section 111(7)
Where a child is entrusted to the temporary or permanent care of a community group or person to whom the Director's powers have been delegated, that community group or person shall have the same responsibility for ensuring the protection and safety of the child, and for the provision of food, clothing, education, medical services and a good upbringing for the child as the Director has for a child in his care and custody.

Section 111(8)
The Director has no liability for anything done or omitted by a community group or person to whom a delegation has been made under subsection (1).

Data Collected

Data gathered for the study and reported in Appendix 1 include a regional overview, a summary of the Canada-Yukon agreement and a brief account of C.O.P.H. covering fiscal years 81/82 to 85/86.

A summary of Champagne/Aishihik-Yukon Agreement was not included as it was signed on May 2, 1986.

Data Analysis

- The number of children placed in C.O.P.H. has decreased by 50% from 81/82 to 85/86, and C.O.P.H. costs decreased by 49.3%.
- Unit Cost for care has increased by 89% in the last five years ($23.44 in 81/82 to $44.27 in 85/86.)
- The same period, per capita cost for care increased by 67% ($559.17 in 81/82 to $934.74 in 85/86.)
- While a fixed amount is reimbursed for administrative costs, unit cost for care varies based on volume (days care provided) and price increases.
- From 81/82 to 84/85 care costs increased by 41% and volume (days care provided) decreased by 25.4%.
- In 8586, volume increased by 18.7% and care costs by 18.5%.

Transfer of Services

- no recent band initiatives
- YTG is carrying on discussion with some bands
- no request for DIAND's participation or involvement by YTG or bands
- no formal request from YTG to DIAND for additional funding.

Indian and Northern Affairs Canada
Child and Family Services Task Force

Indian Child and Family Services in Canada

FINAL REPORT

APPENDIX 5

A Brief Overview of Child Welfare

Toronto
August 26, 1987

A Brief Overview of Child Welfare

What Is Child Welfare?

"Child welfare" is the expression of our social responsibility to uphold the rights, and to ensure the care and safety, of children unable to protect their own interests. It encompasses provincial laws pertaining to the care and protection of children, the provincial systems of programs and services mandated by Ministerial authority to implement the laws, the process for operationalizing programs and services through policies and procedures, as well as the practice, or approach and methodology, of service delivery to children and families.

Child Welfare Law

Each province and territory in Canada has its own child welfare law. (Regional reviews in Appendix 4 outline each provincial law and highlight provisions of particular reference or relevance to native people.) While the laws vary somewhat from one province to the next, on the whole, they concentrate on the protection and care of children: when is a child in need of protection; what can be done to protect a child; what can be done to prevent the need for protection of a child; where, when, by whom and for how long can a child in need of protection be cared for; what must be done for a child in protective care, etc. Guiding principles entrench "the best interests of the child" as the paramount objective, stressing individualization and the importance of family, culture, language, spiritual beliefs, and continuity of care in determining a child's best interests; they further advocate protection and care in consensus with the family where possible with the least possible intrusion into family life. Despite the emphasis on protection and care, these principles are supported through options for services including voluntary support to the family and voluntary care of the children, as well as statutory (involuntary) protective care as ordered by a provincial court judge.

Child Welfare Programs and Services

Child welfare laws are implemented through programs and services administered in each province by a Ministry, or approved agencies designated by Ministerial authority as "children's aid societies." The general functions of these agencies are: to investigate the need of children for protection; to protect children when necessary; to provide counselling and other services to protect or to prevent the need for protection of children; to provide care and supervision of children in need of protection; and to place children for adoption.

The services through which they fulfull these functions are often categorized as *prevention*, *protection* and *adoption* services. While this captures the scope or goals of child welfare services, it implies an exclusivity that is deceptive. Most services may be appropriately applied whether the purpose is prevention, protection or adoption. Some examples of services provided by child welfare agencies are: individual and family support and counselling; arranging for psychological, medical, or other assessments for children; homemakers services in the home to assist with or substitute for parental care; referral of a child or family member to other appropriate resources; community services such as recreation, parenting, child development and self-help programs.

Services may also be categorized as either*voluntary* or *statutory*: voluntary denotes parental request for, or agreement with, child welfare services; statutory denotes agency initiative where a child is in need of protection and the child's parents are absent, unable or unwilling to consent to child welfare services. While prevention is sometimes used synomously with voluntary (non-statutory) services and protection with statutory (involuntary) services, once again this is deceptive. Voluntary services are not necessarily *prevention* oriented, nor are protection services necessarily *involuntary*. For example, parents might recognize their child's need for protection and voluntarily agree to placement of their child into substitute care.

Child Welfare Process and Practice

The child welfare process, or the steps and procedures by which provincial child welfare programs and services are carried out, reflects the emphasis of the law on protection and care. This is to be expected; actions which temporarily or permanently suspend or alter legal care, custody and guardianship require clear parameters and procedures to safeguard the rights of parents and children alike. Thus, the focus of child welfare process is primarily the series of steps and procedures relating to the protection and care of children. Each step requires one or more decisions regarding the need of a child for protection or care, which leads to the next step and determines the following course of action, and so on. It is here, at the operational level, where knowledge, judgement and skills of workers determine child welfare practice, or approach. And it is here where Indian child welfare services provided by native child and family service agencies contrast with child welfare services extended by provincial children's aid societies to Indian communities.

Some Fundamental Differences

While legalized, institutionalized child welfare has never existed in Indian society, the philosophy and practice of social responsibility for children precedes by centuries the present, provincial child welfare system. Today, there is little debate about the devastating effects on native peoples wrought by the intrusion and imposition of white culture, values and institutions. The breakdown of native families and traditional customs of community care of children are among the most tragic effects, and Indian bands are supported by government in their present efforts to reclaim autonomy over the care and protection of Indian children.

With increasing awareness of the effects of the provincial child welfare system on native families and children, many provinces have revised child welfare laws to reflect greater sensitivity to the needs of native children and the importance of preserving their cultural heritage. This undoubtedly has raised the consciousness of child welfare agencies and benefitted Indian children and families. Nevertheless, Indian bands increasingly are moving to assume direct authority and responsibility for these services.

Government response to date has been to facilitate the transfer of control of child welfare services to Indian bands or organizations through negotiated, individual agreements between bands, provinces and Canada within existing provincial child welfare jurisdiction and legislation (with the exception of the Spallumcheen Band in British Columbia). Indian child and family service authorities, therefore, are providing child welfare services under the same legal authority and according to the same process as children's aid societies - but with remarkably different effects.

Indian child and family services agencies (ICFSAs) are developing child welfare practices that reflect Indian customs. In renewed patterns of community care, they are strengthening, supporting and reuniting families, and preventing the need for protection in ways that elded children's aid societies (CASs) for many years.

1. **Family Centred vs. Child Centred**
   The native approach to child welfare centres on the family. Although provincial child welfare laws sanction the principle of family support, in practice, CAS's located outside and typically at some considerable distance from Indian communities have had to focus on the child as the "client." CAS intervention typically has been at a point of crisis when the only practical course was to apprehend the child. The CAS, consequently, was seen by native people as a threat to the family and was seen to presume inadequacy or incompetence of the parents. By contrast, the native approach coming from within the

community better conveys the message that the agency is there to support, strengthen and maintain the family ensuring the care, safety and protection of children within the family.

2. **Voluntary vs. Involuntary**
The ICFSA's family-centred approach, which respects the integrity of the family, encourages families to seek help and treats them as equal participants in planning to ensure the best interests of their children. The relationship between family and agency is based on mutual trust, and child care or protection is almost always based on consensus. In contrast, CAS's historically have had to rely on an authoritative approach with native people, employing statutory authority to take children into protective custody.

3. **Community-based vs. Institutional**
The social structure of native society is communal. Social, economic and governmental structures are, in these relatively small, rural communities, an extension of the extended families or clans resident in the community. Isolated, interdependent and cohesive, native communities address "social services" through informal patterns of mutual support and assistance. As ICFSAs assume child welfare responsibility, they build on familiar, traditional customs of community care, often incorporating community support in their organizational structure through local "child welfare committees" and councils of elders. Workers and families are supported and assisted with assessing and planning for the needs of children and family members by other members of the community, and receive guidance from the wisdom of respected elders. By contrast, CAS's are part of an elaborate, complex and formal system of institutionalized social services based in legislation and bureaurocracy extending through several levels of local and provincial government. The nature of the system mitigates against effective working relationships within native communities.

4. **Integrated vs. Discrete**
ICFSAs view children and family members as part of an interdependent unit. In providing assistance, individual and family needs are considered together, then appropriate resources are identified and coordinated to support and assist. Within native communities, ICFSAs are able to maintain their integrated approach to serving families through local committees of band staff responsible for the delivery of complementary service programs. ICFSA staff are perceived to be peers in the community care system and are able to lend support to other staff and to draw readily upon their services. By contrast, CAS's, based in urban centres, are "foreigners" in native communities and face many difficulties in accessing and co-ordinating with other community services. In practice, child-centred planning tends to dominate in case management within native caseloads of CAS's and the needs of the child come to be addressed as discrete from family needs.

5. **Extended vs. Nuclear Family**
Extended family relationships still work in many native communities. Grandparents, aunts and uncles, and cousins will, when called upon, assume responsibility for children in the extended family. Indian child and family service agencies know and rely on these family members as valuable resources for support when parents need help with caring for their children. Employing these reources within the family requires intimate knowledge of the community in terms of family structure as well as current customs and values. Outside agencies, like CAS's, are disposed to view family as the familiar, urban, nuclear family and lack knowledge of native community structure and custom and consequently access to these family-based resources.

These fundamental differences influence greatly child welfare practice and its effects on Indian children and families. In the following outline, these differences in approach and their effects are illustrated in the context of the child welfare process.

Definitions

Child:	any person not having reached the age of 18 in some provinces or the age of 19 in others, or not having been declared an adult, e.g., by marriage. The word "child" denotes singular or plural.
Parent:	one or both natural parents or other guardian or person responsible for the care of a child.
Neglect:	the inability or unwillingness of a parent or guardian to provide a child with adequate care, supervision, control or medical treatment; leaving a child unattended without provision for his or her safety; behaving in a manner that endangers a child's life, health or emotional well-being.
Abuse:	physical or emotional injury or the threat of physical injury to a child; sexual contact with a child by an adult.
Child in Need of Protection:	a child who is at risk or or who has suffered from neglect or abuse.
Agency:	an organization authorized by ministerial mandate to carry out provincial child welfare law - a Children's Aid Society (CAS) or an Indian Child and Family Services Authority (ICFSA).

Outline of the Child Welfare Process

1. Inquiry, Request, or Referral

The child welfare process begins when someone who observes, or has reason to suspect, that a child's physical or emotional well-being is in jeopardy contacts a child welfare agency. The inquiry, request or referral may come from the parent of the child, a neighbour, teacher, physician or any member of the public. (In some provinces, certain professionals, e.g., physicians, are required by law to report suspected child abuse.) The agency response may be:

1. Refer to another, appropriate agency.
2. Investigate: the call alleges or implies potential or actual neglect or abuse of a child.

ICFSAs encourage families to come to them for non-judgemental support and assistance; extended family members are free to express concern informally to native workers who are neighbours and community members; native workers in the community have opportunities to offer families assistance and to organize relevant programs (e.g., parenting classes) as they observe community needs. The ICFSA is therefore more likely to be aware of situations of potential risk to children without a formal "referral."

2. Investigation

When neglect or abuse of a child is implied or alleged, the agency must investigate the situation within 24 hours.

1. The worker visits the site of the alleged neglect or abuse, observes the children and talks with the parent(s), if possible. When the worker is at risk or is unable to gain entry, a law enforcement official may accompany, assist, and force entry if necessary.

2. The worker assesses the situation and must form an opinion about whether the child is at risk of or is a victim of neglect or abuse.

The ICFSA worker, who is familiar to the family and perceived as a helper rather than a threat, is less likely to be received as an authoritative "investigator" than a CAS worker who is perceived as a judgemental outsider. The ICFSA worker therefore is less likely to meet defensivness, and may be better able to provide relief to a family in crisis.

3. Assessment

The worker's assessment may be:

1. Child is not at risk - no evidence of neglect or abuse.
2. Child is potentially at risk - evidence of need or conditions that might lead to neglect or abuse.
3. Child is at risk - evidence of neglect or abuse.

The ICFSA worker knows the child in the context of on-going family and community relationships and circumstances, and is better able than the CAS to judge the situation at hand, i.e., whether the present situation is a "crisis" and, if so, whether it is the result of some exceptional stress or is an expression of chronic family dysfunction.

4. Intake

The worker's assessment determines whether agency intake is appropriate, that is whether the situation warrants agency intervention to ensure adequate care and safety of the child.

1. If the child is not at risk, the worker records the investigation and there is no agency intake.
2. If the child is potentially at risk, the worker may offer assistance and/or make appropriate referrals to other human service agencies to prevent neglect or abuse, but there is no agency intake.
3. If the child is at risk, the worker will take immediate action to protect the child, and will activate agency intake.

The ICFSA worker has opportunities and resources inaccessible to a CAS worker to offer support to a family where there is potential risk to a child, such as informal arrangements with extended family members to alleviate conditions or stress that could lead to a crisis. If emergency care is required, the ICFSA worker similarly has greater access to family and community members to make alternative arrangements for the child that are less intrusive from the child's viewpoint.

5. Immediate Action to Protect a Child at Risk

Action to protect the child at risk is determined by the severity of the situation,whether it is chronic or acute, whether the family is in crisis, etc.

1. The worker may be satisfied after talking with the parent that the immediate situation will be remedied, e.g., through parental behaviour or assistance of the worker such as arranging for food, fuel, etc. The child is not removed from the home.
2. The parent may request or the worker may, with consent of the parent, arrange for services to assist the parent with care of the child at home. Options for care in the home may

include homemaker services, counseling by the worker or other members of the community that work with the ICFSA, or referral to other, appropriate service resources.

3. At the parent's request or with consent of the parent, the worker may arrange for the child to be placed in temporary care. The parent and the agency enter a written agreement for the agency to assume temporary care and custody of the child for a specific period of time. Options for temporary care may include extended family, receiving home, foster home, group home. The agency may provide emergency financial assistance for care, and assumes responsibility for the child and supervision of care during the placement.

4. If a parent or other responsible person is not present and the child is in need of protection, the worker may arrange for the placement of a homemaker in the home to care for the child.

5. If a parent is not present or is unwilling to consent to plans to protect the child, the agency may apply to the court to determine the need for protection and/or may obtain a warrant to bring the child to safety, and/or if the child is in immediate danger, may take the child into protective custody of the agency ("apprehend") and take the child to a place of temporary safety. This care may be provided in the home of an extended family member, receiving home, foster home, or group home, with financial assistance provided by the agency to pay for the the child's care. The agency assumes responsibility for the child and supervises care of the child during placement.

   Placement of a child in a place of safety, or placement of a homemaker in the home without parental consent, is limited to a few days under the statutory authority delegated to the agency under the provincial act; the child must either be returned home within that time, or the agency must enter a temporary (voluntary) care agreement with the parent for continuing care, or a court hearing must be held to determine the continuing need of the child for protection.

Almost all ICFSA placements and other services are voluntary. Children are rarely apprehended, and all placements are made with extended family or within the community unless exceptional needs dictate otherwise. By contrast, CAS workers have less access to family and community resources and consequently most protection action results in apprehension, removal of the child from the community and eventual court-ordered protective care.

6. Case Planning

Whether the child remains at home or is placed into care, the agency develops a plan to ensure his or her continuing care and safety. If a court hearing is to be held, the plan is presented to the court for review prior to the court order.

1. Consultation: if possible, the worker consults with and engages the child and parent in planning.

2. Assessment of need: individual and family needs are identified which have a bearing on the care and safety of the child, e.g., emotional, social, economic, cultural, racial, educational.

3. Match needs with resources: options are explored to address identified needs of the child and family, e.g., parenting class, special school for exceptional child, job placement for unemployed parent, financial assistance.

4. Set objectives: specific objectives are set by the agency and the family to ensure the care and safety of the child, to monitor progress toward an acceptable level of care, and to ensure timely disposition of plans for the child. Immediate, short and long range objectives may be set, guided by two basic assumptions: (1) the ideal plan for care is to

maintain or reunite the child with her or his family (2) notwithstanding (1), the best interests of the child must always be the paramount consideration.

5. Service planning: with needs, resources and objectives in mind, services are assembled and co-ordinated into a plan of action. Services may be provided directly by the agency and by other appropriate agencies, e.g., alcohol treatment, homemaker services, psychological testing, counseling, special education, medical services, etc.

While the above steps represent generally-accepted components of case planning, they are infrequently carried out by the CAS in consultation with the family or child, or with other community members who can be resources to the case. Barriers to joint planning between Indian parent, children and the CAS are differences in language, lifestyle, child-rearing practices and community standards for care, and inaccessibility to one another. Case planning in ICFSAs much more frequently involves not only parent and child, but also extended family members, elders, other community workers and other community members.

7. Placement of the Child In Care

The development of a plan for substitute care for a child is the responsibility of the agency, with or without consent of the parent. Plans for the child's placement made with parental consent, do not necessarily involve the courts. Plans for the child's placement made without consent of the parent must be ordered by the provincial court.

Voluntary Care

If through consultation and joint planning, care of the child is arranged by consensus of the parent and agency, there is likely no involvement of the courts.

1. Parent and agency may agree to maintenance of the child at home, with support through counseling or a homemaker and supervision of the care of the child by the agency for a specific time.

2. Parent and agency may agree upon temporary placement of the child in care outside the home in a foster or group home or an institution when the child has special needs. A voluntary agreement ("consent agreement" or "non-ward agreement") is signed between the parent and the agency. The parent retains guardianship of the child, and the agency arranges care and custody in another home. The agency retains responsibility for supervision of the care of the child.

Involuntary or Statutory Care

If the agency is unable to locate or consult with the parent, or is unable to reach consensus with the parent to ensure the care and protection of the child, the agency presents a proposed plan of care to the provincial court. The child, parent (and Indian Band in some provinces) are entitled to representation in court and may present plans for care of the child as well. If the parties cannot reach consensus, the judgement of the court will determine what plan for care of the child will prevail. The orders below do not necessarily occur in sequence, nor does the issuance of one order preclude the issuance of another at a future time.

1. The court may order the child to be placed at home, with agency supervision, ("supervision order") for a specified time. The parent retains guardianship as well as custody, but the placement is subject to periodic assessment by the agency. At the end of the specified time, the agency may recommend alternative plans for the child to the court, or let the order expire. The agency may provide various support services: e.g., a homemaker to assist with, or model, parenting.

2. The court may order temporary agency guardianship and custody of the child ("temporary placement order" or "society wardship order") for a specified time. The agency is responsible for placement and supervision of care of the child. During or by

the end of the specified time, the agency may recommend alternative plans to the court for the child.

3. The court may order permanent guardianship and agency custody of the child ("permanent placement order" or "crown wardship order"). The agency is responsible for placement and supervision of care of the child, and is required to explore permanent living arrangements for the child and the possibility of the child's adoption. Crown guardianship is generally reserved for the child who is likely, for whatever reasons, to remain in care of the agency until adulthood, or the child who is a candidate for adoption.

ICFSAs rarely resort to the courts for orders regarding the care and protection of children. The CAS, on the other hand, has relied heavily on apprehension of children and court-ordered protection and placement. The inaccessibility of the CAS to native communities virtually precludes the feasibility of supervision orders; the reluctance of native families to participate in planning with the CAS, and the lack of familiarity of the CAS with community resources are not conducive to voluntary arrangements or community placements.

In the past, many Indian children have become crown wards and have been subsequently placed for adoption never to return to their families. The concept inherent in adoption, of the legal termination of parental guardianship and custody of a child, is non-existent in native culture. Parental rights and responsibilities are structured differently within the extended family and they are never seen to terminate. Native children are "taken in" by extended family members when their parents are unable to care for them, but no matter how long the alternative arrangement may last it is seen to be open-ended. At any time, parents and children may be reunited. ICFSA's are disposed to reflect this custom in native communities, but present statutes reflect instead the different view and custom of the dominant society. Unlike CASs, ICFSAs *for the most part avoid permanency planning processes and adoption proceedings to avoid confrontation of native and non-native customs. In adoption lies an area of law that requires adaptation to resolve these differences in custom of the two societies.*

8. Service Delivery (Implementation of Case Plan)

For the duration of agency responsibility for the child, the agency carries out the plan they have developed to address the various needs of the child and the family, or subsequent case plans developed as a result of changing needs and circumstances.

1. When the child remains at home, either through consensus or court order, services are provided to alleviate internal and external conditions leading to the need for protection, and to rehabilitate, strengthen and support the family. The agency monitors care of the child for a specified period of time; at the end of the time (or any time in the interim), the agency evaluates the care of the child and determines whether continued agency supervision is required. If not, the "case" may be closed; if so, the cycle of assessment, case planning, care, etc. begins anew to determine the best plan for the child's care.

2. When the child is placed in care, either voluntarily or by court order, services are provided to address the specific needs of the child in care; services may also be provided to the family, with the objective of returning the child home, or to the child and family together. The agency's assessment of the parent's ability or likelihood to provide adequate care of the child will determine whether the child is returned home at the end of the time or remains in substitute care. The cycle of assessment, case planning, care, etc. repeats.

3. When the child is placed in care as a permanent ward of the Crown, services are directed not only toward the immediate needs of the child in care, but toward planning for the best permanent living arrangement; this may be an adoptive home, a foster home, or an institution. If the child is adopted, agency responsibility terminates after a satisfactory review of the placement. If the child is placed in foster care, the agency carries responsibility for supervision of the child until care terminates upon the age of majority

> (the child's eighteenth or nineteenth birthday). If the child is placed in an institution, responsibility for care of the child is retained by the agency until the age of majority; responsibility for care of an adult incapable of managing his or her own affairs may be transferred at that time from the child protection agency to another, appropriate health or social agency responsible for the protection of adults.

Under ICFSAs, fewer Indian children are placed in care; children who are placed in care remain for shorter duration, are more likely placed in their own communities, and are more likely to be reunited with their families; fewer children are placed in group homes or institutions. This is accomplished by the ICFSAs community-based, family-oriented approach to child welfare. By contrast, under the CAS, native children are more likely to be placed in care, are more likely to be placed outside their own communities, are more likely to remain in care longer, are less likely to be reunited with their families, and are more likely to be adopted.

The contrast between ICFSAs and CASs is perhaps oversimplified in the illustrations cited above. However, the contrast has been drawn to illustrate the differences in procedure and effect, within the same legal framework, of community-based and family-oriented, native service delivery as opposed to external, urban-based, child-oriented, non-native service delivery typical of CASs and comparable provincial agencies across the country. The illustrations unfortunately do not do justice to the subtleties of service approach predicated by differences in customs and values between the two cultures. Interestingly, the principles and standards of social casework advocated by the social work profession encompass these cultural differences. The present movement among Indian communities to assume responsibility and control of child and family services is not a failure of professional principles but rather a failure of the service delivery system to reflect professional principles in practice.

A Child Welfare Case

The child welfare process outlined above is illustrated below in a hypothetical child welfare case which contrasts the approach and effects of services provided by a children's aid society with those of an Indian child and family service agency.

The Situation

Mary is married, in her mid-thirties, and lives in the community of Fort Hope in northern Ontario. She has five children between the ages of eight months and eight years. Mary's husband is well-liked and admired in the community, but the marriage is unstable. Mary has, for several years, been known to behave promiscuously while drinking. Mary is normally a responsible parent and never leaves her children unattended. After one episode, the husband kicks Mary out of the house and she takes all five children with her. The community disapproves of her behaviour, and although she goes from door to door, no one will take her in.

The Children's Aid Society

Mary spends the night with the children in a ditch, and someone calls the Children's Aid Society. They are reluctant to take the children into protective custody as Mary only needs a place to stay and to apply for benefits to support the children. Emergency help and shelter are provided, but there is no housing available for Mary and the children. The CAS helps Mary fly south and lodges her with the children in a hotel. While there, Mary leaves the children unattended in the hotel. Someone calls the CAS, and they apprehend the children.

When Mary returns her children are gone. The father is approached but does not want to take the children because only the youngest was his natural child. The CAS serves notice on Mary to attend court. The court approves the CAS plan to place the children in foster homes, without access to the mother. Three of the older children are placed in the town of Sioux Lookout with a

Native family who speak the language and are from the north; the two younger children are placed with a non-Indian family in the city of Thunder Bay.

Mary disappears, and the CAS is unable to locate her. After the five children have been in foster care for two years, they are made permanent wards of the Crown and the CAS initiates efforts to secure adoptive homes for them. The youngest child is placed with a non-native family almost immediately, but a home cannot be found to take the four other children together. Two of them are placed in non-native homes in Ontario and one is placed with a non-native family in Winnepeg. As his behaviour becomes increasingly incorrigible, the eldest child is moved to two different foster homes within a year; he is placed in a class for children with behavioural problems at school, and the CAS abandons hope for adoption. By the time he is twelve years old, he has committed several delinquent acts and is abusing his health with alcohol and drugs.

The Indian Child and Family Service Agency

Mary spends the night with the children in a ditch and someone calls to let the Indian Child and Family Service Agency (ICFSA) worker know about Mary's plight. The ICFSA worker arranges for Mary and the two youngest children to stay with her in-laws, and Mary's sister offers to keep the three older children. Family members agree to help Mary with transportation back and forth to spend time with the children. The worker arranges for the husband to visit with the baby at his parents' home. The ISFSA worker refers Mary to the National Native Alcohol & Drug Addiction Program (NNADAP), but before she can enroll Mary goes on a drinking binge and disappears for three days. When she returns, her in-laws refuse to take her in, and have reported to the ICFSA that she has deserted her children.

Mary and her husband meet with the ICFSA worker, the NNADAP worker and other members of the local child welfare committee to discuss ways the community can help them plan for their children and keep their family together. Mary and her husband enter a voluntary placement agreement for care of the children with the sister and in-laws for six months. The agency provides some financial assistance to Mary's sister to help with expenses, and provides homemaker services to assist the elderly grandparents to care for the two younger children. The husband assists his parents financially. Both parents visit with the children regularly. Mary's mother takes her in on the condition that she seek help for her drinking.

Mary enters a three-month alcohol treatment program. While she is away, the husband talks with an elder about the marriage and his role as step-father to Mary's children. The ICAFS worker supervises placement of the children and maintains contact with each family member. After treatment, Mary and her husband are reconciled. The ICAFS worker refers Mary to a family planning clinic and helps Mary and her husband enroll in a parenting class. They talk with the elder together. The NNADAP worker provides support for Mary, who also joins a community AA group. After a month's period of adjustment, the worker arranges for the children to spend week-ends at home.

At the end of the six-month placement, the children return home. The ICAFS worker arranges for a homemaker to assist Mary and her husband and demonstrate parenting skills twice a week. After three months, the worker terminates regularly-scheduled visits, encouraging Mary and her husband to contact the agency if they need help in the future.